Application of SAN DIEGO GAS & ELECTRIC)
COMPANY for authority to update its gas and)
electric revenue requirement and base rates)
effective January 1, 2024 (U 902-M))
Application No. 22-05	
Exhibit No : (SDG&F-19-WP)	

WORKPAPERS TO PREPARED DIRECT TESTIMONY OF SANDRA F. BAULE ON BEHALF OF SAN DIEGO GAS & ELECTRIC COMPANY

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

May 2022



2024 General Rate Case - APP INDEX OF WORKPAPERS

Exhibit SDG&E-19-WP - CS - INFORMATION

DOCUMENT	PAGE
Overall Summary For Exhibit No. SDG&E-19-WP	1
Summary of Non-Shared Services Workpapers	2
Category: A. Customer Services Information	3
1IN000.000 - CUSTOMER PRICING, LOAD RESEARCH, ANALYSIS, AND FORECASTING	4
1IN001.000 - MARKETING, COMMUNICATIONS, RESEARCH AND ANALYTICS	11
1IN001.001 - RAMP - SAFETY COMMUNICATIONS	26
1IN002.000 - CUSTOMER PROGRAMS AND BUSINESS SERVICES	34
1IN002.001 - RAMP - NATURAL GAS APPLIANCE TESTING (NGAT)	51
Appendix A: List of Non-Shared Cost Centers	57

Overall Summary For Exhibit No. SDG&E-19-WP

Area:

CS - INFORMATION

Witness:

Sandra F. Baule

Description
Non-Shared Services
Shared Services
Total

	In 2021 \$ (000) Inc	curred Costs	
Adjusted-Recorded		Adjusted-Forecast	
2021	2022	2023	2024
21,021	22,326	23,730	24,353
0	0	0	0
21,021	22,326	23,730	24,353

Area: CS - INFORMATION Witness: Sandra F. Baule

Summary of Non-Shared Services Workpapers:

DescriptionA. Customer Services Information

Total

	In 2021 \$ (000)	Incurred Costs	
Adjusted- Recorded		Adjusted-Forecas	t
2021	2022	2023	2024
21,021	22,326	23,730	24,353
21,021	22,326	23,730	24,353

Area: **CS - INFORMATION** Witness: Sandra F. Baule

A. Customer Services Information Category:

VARIOUS Workpaper:

Summary for Category: A. Customer Services Information

Recorded	Adjusted-Forecast	
2022	2023	2024
2 12,316	13,220	13,658
9 10,010	10,510	10,695
0 0	0	0
1 22,326	23,730	24,353
8 109.5	117.7	121.7
	2 12,316 9 10,010 0 0 1 22,326	2 12,316 13,220 9 10,010 10,510 0 0 0 11 22,326 23,730

Workpa

Labor Non-Labor NSE Total	g, Load Research, Ar 2,677 777 <u>0</u>	nalysis, and Forecasting 3,196 777	3,196	3,634
Non-Labor NSE	777	•	·	3,634
NSE		777		
-	0		777	789
Total		0	0	0
	3,454	3,973	3,973	4,423
FTE	22.4	27.3	27.3	31.3
1IN001.000 Marketing, Com	munications, Researd	ch and Analytics		
Labor	4,208	5,047	5,370	5,370
Non-Labor	3,565	3,658	3,653	3,653
NSE	0	0	0	0
Total	7,773	8,705	9,023	9,023
FTE	36.0	43.0	46.0	46.0
1IN001.001 RAMP - Safety C	Communications			
Labor	104	104	104	104
Non-Labor	4,594	3,896	3,896	3,896
NSE	0	0	0	0
Total	4,698	4,000	4,000	4,000
FTE	0.8	0.8	0.8	0.8
1IN002.000 Customer Progr	ams and Business Se	ervices		
Labor	3,653	3,969	4,550	4,550
Non-Labor	1,282	1,477	1,682	1,732
NSE	0	0	0	0
Total	4,935	5,446	6,232	6,282
FTE	35.6	38.4	43.6	43.6
1IN002.001 RAMP - Natural	Gas Appliance Testin	g (NGAT)		
Labor	0	0	0	0
Non-Labor	161	202	502	625
NSE	0	0	0	0
Total	161	202	502	625
FTE	0.0	0.0	0.0	0.0

Beginning of Workpaper
1IN000.000 - Customer Pricing, Load Research, Analysis, and Forecasting

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub 1. Customer Services Information

Workpaper: 1IN000.000 - Customer Pricing, Load Research, Analysis, and Forecasting

Activity Description:

Customer Pricing consists of various groups that are collectively responsible for analytical, technical and policy support for electric rates, rate design, rate strategy, electric load research, electric load analysis, and electric demand forecasting.

Forecast Explanations:

Labor - Base YR Rec

A base year forecast method was used for TY 2024 for Customer Pricing, Load Research, Analysis and Forecasting because the last recorded year accurately reflects the expense level associated with current and forecasted departmental activity. The group continues to expand to meet the demands created by numerous rate related activities resulting from increasing legislative and regulatory requirements, rate analysis, and development of rate options. Therefore, the base year provides a reasonable starting point for future expenditures.

Non-Labor - Base YR Rec

Same as above

NSE - Base YR Rec

N/A

Summary of Results:

[In 2021\$ (00	0) Incurred (Costs		
		Adjι	ısted-Recor	ded		Ad	justed-Fore	cast
Years	2017	2018	2019	2020	2021	2022	2023	2024
Labor	2,855	2,743	2,700	2,892	2,677	3,196	3,196	3,634
Non-Labor	729	739	728	948	777	777	777	789
NSE	0	0	0	0	0	0	0	0
Total	3,584	3,482	3,428	3,840	3,454	3,973	3,973	4,423
FTE	26.2	23.7	22.6	23.7	22.4	27.3	27.3	31.3

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN000.000 - Customer Pricing, Load Research, Analysis, and Forecasting

Summary of Adjustments to Forecast:

			In 202	1 \$(000) li	ncurred Co	sts				
Forecast	t Method	Base Forecast		Forecast Adjustments			Adjusted-Forecast			
Years	S	2022	2023	2024	2022	2023	2024	2022	2023	2024
Labor	Base YR Rec	2,677	2,677	2,677	519	519	957	3,196	3,196	3,634
Non-Labor	Base YR Rec	777	777	777	0	0	12	777	777	789
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	I	3,454	3,454	3,454	519	519	969	3,973	3,973	4,423
FTE	Base YR Rec	22.4	22.4	22.4	4.9	4.9	8.9	27.3	27.3	31.3

Forecast Adjusti	ment Details:					
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2022	519	0	0	519	4.9	1-Sided Adj
Explanation:	Full year labor impact of midpoint) = \$241K Rate Strategy Project M Rate Strategy Project M	anagers II: 1.2	FTE x \$126	K (PM2 MRR	midpoint) = \$15	51K
2022 Total	519	0	0	519	4.9	
2023	519	0	0	519	4.9	1-Sided Adj
Explanation:	Full year labor impact of midpoint) = \$241K Rate Strategy Project M Rate Strategy Project M	anagers II: 1.2	FTE x \$126	K (PM2 MRR	midpoint) = \$15	51K
2023 Total	519	0	0	519	4.9	
2024	519	0	0	519	4.9	1-Sided Adj
Explanation:	Full year labor impact of midpoint) = \$241K Rate Strategy Project M Rate Strategy Project M	anagers II: 1.2	FTE x \$126	K (PM2 MRR	midpoint) = \$15	51K
2024	352	9	0	361	3.0	1-Sided Adj
Explanation:	Real Time Pricing Group MRR midpoint)	o - 1 BM2 (\$14	4K MRR mid	point); 1, PM1	I (\$111K MRR	midpoint), AD1 (\$97K
2024	86	3	0	89	1.0	1-Sided Adj
Explanation:	Base Year Labor Shift:	Business/Ecor	omic Analyst	t 1 FTE x \$86I	K (SA4 MRR m	idpoint)
2024 Total	957	12	0	969	8.9	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN000.000 - Customer Pricing, Load Research, Analysis, and Forecasting

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	2,228	2,193	2,232	2,454	2,327
Non-Labor	803	613	623	714	903
NSE	0	0	0	0	0
Total	3,031	2,806	2,855	3,168	3,231
FTE	22.5	20.3	19.5	20.4	19.1
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	-164	56	52	164	-126
NSE	0	0	0	0	0
Total	-164	56	52	164	-126
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	2,228	2,193	2,232	2,454	2,327
Non-Labor	639	669	675	878	777
NSE	0	0	0	0	0
Total	2,866	2,862	2,907	3,332	3,105
FTE	22.5	20.3	19.5	20.4	19.1
acation & Sick (Nominal \$)					
Labor	331	332	320	348	350
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	331	332	320	348	350
FTE	3.7	3.4	3.1	3.3	3.3
scalation to 2021\$					
Labor	297	217	149	90	0
Non-Labor	90	70	52	70	0
NSE	0	0	0	0	0
Total	387	287	201	160	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Constar	nt 2021\$)				
Labor	2,855	2,743	2,700	2,892	2,677
Non-Labor	729	739	728	948	777
NSE	0	0	0	0	0
Total	3,584	3,482	3,428	3,840	3,454
FTE	26.2	23.7	22.6	23.7	22.4

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN000.000 - Customer Pricing, Load Research, Analysis, and Forecasting

Summary of Adjustments to Recorded:

		In Nominal	\$ (000) Incurred Co	ests		
	Years	2017	2018	2019	2020	2021
Labor		0	0	0	0	0
Non-Labor		-164	56	52	164	-126
NSE		0	0	0	0	0
	Total	-164	56	52	164	-126
FTE		0.0	0.0	0.0	0.0	0.0

Detail of Adjustments to Recorded:

<u>Year</u>		<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2017		0	-134	0	0.0	1-Sided Adj
Explanation:		ociated expe	enses were incur	red. Total bi		are of the Statewide Studies to \$151,167.70. Year associated
2017		0	-15	0	0.0	1-Sided Adj
Explanation:	the year in which ass	ociated billed ed with billed	d expenses were expenses incurre	incurred. T	otal billed in	are of the Statewide Studies to 2019 \$114,576.60 of which reakdown by year: 2017
2017		0	-15	0	0.0	1-Sided Adj
Explanation:	the year in which ass	sociated billed sociated with	d expenses were n billed expenses	incurred. T in 2017, 20	otal sundry l	are of the Statewide Studies to billing credits in 2020 \$304,977 of 9. Breakdown by year: 2017
		σ, =σ.σ φ.=σ),/31, 2020 \$0 4 ,	834.		
2017 Total		0	-164	834. 0	0.0	
2017 Total 2018					0.0	1-Sided Adj
	One sided adjustmer JE# 10689577).	0	-164 63	0	0.0	1-Sided Adj the expense was incurred. (Ref
2018	•	0	-164 63	0	0.0	,
2018 Explanation:	JE# 10689577). Align 2018 credits as	0 0 to move a 2 0 sociated with	-164 63 2019 JE correction 151 In sundry billings tenses were incur	0 on to align w 0 to other utiliti	0.0 ith the year t 0.0 ies for their s	the expense was incurred. (Ref

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN000.000 - Customer Pricing, Load Research, Analysis, and Forecasting

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type		
Explanation:	Align 2019 credit associated wit the year in which associated bill \$94,411.80 associated with bille \$15,251.60; 2018 79,160.20; 20	ed expenses were d expenses incurre	incurred. To	otal billed in	2019 \$114,576.60 of which		
2018	0	-79	0	0.0	1-Sided Adj		
Explanation:	Align 2020 credit associated wit the year in which associated bill which \$220,143 is associated w \$15,252; 2018 79,160; 2019 \$1	ed expenses were ith billed expenses	incurred. To in 2017, 201	otal sundry b	oilling credits in 2020 \$304,977 of		
2018 Total	0	56	0	0.0			
2019	0	27	0	0.0	CCTR Transf From 2100-0622.000		
Explanation:		0-2100-3725 in wo	rkpaper gro	up 1IN000 C	0622 in work paper group 1OO005 customer Pricing, Load Research, d is forecasted.		
2019	0	94	0	0.0	1-Sided Adj		
Explanation:	Align 2019 credit associated with sundry billings to other utilities for their share of the Statewide Studies to the year in which associated billed expenses were incurred. Total billed in 2019 \$114,576.60 of which \$94,411.80 associated with billed expenses incurred in 2017 and 2018. Breakdown by year: 2017 \$15,251.60; 2018 79,160.20; 2019 20,164.80						
2019	0	-69	0	0.0	1-Sided Adj		
Explanation:	One sided adjustment to move a JE# 10689577)	a 2019 JE to 2017 t	to correctly r	eflect when	the expense was incurred. (Ref		
2019 Total	0	52	0	0.0			
2020	0	-5	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-related cos Catastrophic Event Memorandu		-	uested for re	ecovery through a non-GRC		
2020	0	-1	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-related cos Catastrophic Event Memorandu			uested for re	ecovery through a non-GRC		
2020	0	-7	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-related cos Catastrophic Event Memorandu			uested for re	ecovery through a non-GRC		
2020	0	220	0	0.0	1-Sided Adj		
Explanation:	Align 2020 credit associated wit the year in which associated bill which \$220,143 is associated w \$15,252; 2018 79,160; 2019 \$1	ed expenses were ith billed expenses	incurred. To in 2017, 201	otal sundry b	oilling credits in 2020 \$304,977 of		

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN000.000 - Customer Pricing, Load Research, Analysis, and Forecasting

<u>Year</u>	<u>Lal</u>	<u>oor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type				
2020		0	-44	0	0.0	1-Sided Adj				
Explanation:	Reduce 2020 expenses for Statewide Studies to reflect future reimbursement by other IOU's for their share. Total vendor invoices paid in 2021 for 2020 of \$54,993, of which \$43,946 will be reimbursed by other IOUs. Vendor Applied Energy									
2020 Total		0	164	0	0.0					
2021		0	-4	0	0.0	1-Sided Adj				
Explanation:		Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).								
2021		0	-1	0	0.0	1-Sided Adj				
Explanation:	Incremental COVID-rel Catastrophic Event Me		-	-	ested for reco	overy through a non-GRC				
2021		0	-3	0	0.0	1-Sided Adj				
Explanation:	Incremental COVID-rel Catastrophic Event Me		-	-	ested for reco	overy through a non-GRC				
2021		0	-117	0	0.0	1-Sided Adj				
Explanation:	Reduce 2021 expenses for Statewide Studies to reflect future reimbursement by other IOU's for their share. Total vendor invoices paid in 2021 for 2021 of \$146,792, of which \$117,434 will be reimbursed by other IOUs. Vendors Applied Energy & Christensen Assoc Energy Consulting									
2021 Total		0	-126	0	0.0					

Beginning of Workpaper
1IN001.000 - Marketing, Communications, Research and Analytics

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

Activity Description:

The Marketing, Communications, Research and Analytics group is a cross-functional team responsible for developing strategic integrated marketing and communications plans that inform SDG&E's narrative and determine communication tactics across various channels. A key component of that responsibility is developing fact-based evidence and strategic recommendations leveraging quantitative and qualitative customer research methodologies for customer research and analytics.

Forecast Explanations:

Labor - Base YR Rec

A base year forecast method was used for TY 2024 because the last recorded year accurately reflects the expense level associated with current and forecasted departmental activity. Communications activities and tactics employed are a dynamic activity and are always evolving to suit the communications preferences of our customers. Therefore, the base year provides a reasonable starting point for future expenditures.

Non-Labor - Base YR Rec

Same as above.

NSE - Base YR Rec

N/A

Summary of Results:

[In 2021\$ (000) Incurred Costs											
		Adjι	ısted-Recor	Ad	justed-Fore	cast						
Years	2017	2018	2019	2020	2021	2022	2023	2024				
Labor	4,774	4,697	4,555	4,466	4,208	5,048	5,371	5,371				
Non-Labor	4,740	5,757	3,616	3,723	3,565	3,658	3,653	3,653				
NSE	0	0	0	0	0	0	0	0				
Total	9,514	10,454	8,171	8,188	7,773	8,706	9,024	9,024				
FTE	39.2	37.5	37.2	37.7	36.0	43.0	46.0	46.0				

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs										
Forecast	t Method	Method Base Forecast			Forec	ast Adjust	ments	Adjus	ted-Forec	ast	
Years	5	2022	2023	2024	2022	2023	2024	2022	2023	2024	
Labor	Base YR Rec	4,208	4,208	4,208	839	1,162	1,162	5,047	5,370	5,370	
Non-Labor	Base YR Rec	3,565	3,565	3,565	93	88	88	3,658	3,653	3,653	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	ıl	7,773	7,773	7,773	932	1,250	1,250	8,705	9,023	9,023	
FTE	Base YR Rec	36.0	36.0	36.0	7.0	10.0	10.0	43.0	46.0	46.0	

Forecast Adjustment Details:

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type
2022	388	0	0	388	4.0	1-Sided Adj
xplanation:	Full year labor impact o	f vacant position	ons: Advisors	s: 4.0 FTE x \$	97K (AD1 MRF	R midpoint) = \$388K
2022	0	-116	0	-116	0.0	1-Sided Adj
xplanation:	Benefit 508.1 Eliminat	e Aclara annua	al/maintenanc	e fees		
2022	0	-172	0	-172	0.0	1-Sided Adj
Explanation:	Benefit New 8: Aclara E	Energy Prism/B	RC 5 yr licen	se renewal (2	(017-2021)	
2022	451	0	0	451	3.0	1-Sided Adj
	Customer Strategy & Ti CIS Workstream Manaç Customer Transformation	ger: 0.75 FTE >	⟨\$159K (PM₄	4 MRR midpo	int) = \$119K	,
2022	0	100	0	100	0.0	1-Sided Adj
	0 Customer Strategy and \$300K annual spend fo	Transformation	n consulting f	or improveme	ent initiatives	1-Sided Adj
	Customer Strategy and	Transformation	n consulting f	or improveme	ent initiatives	1-Sided Adj 1-Sided Adj
Explanation:	Customer Strategy and \$300K annual spend fo	Transformation recasted - \$20 66 on Study - fund	n consulting f 0K in BY 202 0 ding shifting fr	for improvement of 1 = \$100K income 66 from refundable	ent initiatives cremental 0.0 le RRMA. Occi	1-Sided Adj
Explanation: 2022	Customer Strategy and \$300K annual spend fo 0 Residential Segmentati	Transformation recasted - \$20 66 on Study - fund	n consulting f 0K in BY 202 0 ding shifting fr	for improvement of 1 = \$100K income 66 from refundable	ent initiatives cremental 0.0 le RRMA. Occi	1-Sided Adj
2022 Explanation: 2022 2022	Customer Strategy and \$300K annual spend fo 0 Residential Segmentati normalizing cost across	Transformation recasted - \$200 66 on Study - funds 4-year cycle (70 rch - Provides	n consulting f 0K in BY 202 0 ding shifting fr \$263K/4-year 0 SDG&E with	for improvement of a second for the	ent initiatives cremental 0.0 de RRMA. Occu 75K/year) 0.0 nderstanding o	1-Sided Adj urs every 3-5 years so 1-Sided Adj f knowledge and
2022 Explanation:	Customer Strategy and \$300K annual spend fo 0 Residential Segmentati normalizing cost across 0 Climate Change Resea attitudes about the issu	Transformation recasted - \$200 66 on Study - funds 4-year cycle (70 rch - Provides	n consulting f 0K in BY 202 0 ding shifting fr \$263K/4-year 0 SDG&E with	for improvement of a second for the	ent initiatives cremental 0.0 de RRMA. Occu 75K/year) 0.0 nderstanding o	1-Sided Adj urs every 3-5 years so 1-Sided Adj f knowledge and
2022 Explanation: 2022 Explanation: 2022 Explanation:	Customer Strategy and \$300K annual spend fo 0 Residential Segmentati normalizing cost across 0 Climate Change Resea attitudes about the issu respondents.	Transformation recasted - \$200 66 on Study - funds 4-year cycle (70 rch - Provides e of climate ch	n consulting f 0K in BY 202 0 ding shifting fr \$263K/4-year 0 SDG&E with ange. Costs f	for improvement of the following for the following for the following for 4 focus grows focus grows for 4 focus grows for 4 focus grows for 4 focus grows focus grows for 4 focus grows for 4 focus grows for 4 focus grows focus grows for 4 focus grows focus grows for 4 focus grows foc	ent initiatives cremental 0.0 le RRMA. Occu 75K/year) 0.0 inderstanding or oups and a suv	1-Sided Adj urs every 3-5 years so 1-Sided Adj f knowledge and ery of 500 1-Sided Adj
2022 Explanation: 2022 Explanation:	Customer Strategy and \$300K annual spend fo 0 Residential Segmentati normalizing cost across 0 Climate Change Resea attitudes about the issu respondents.	Transformation recasted - \$200 66 on Study - funds 4-year cycle (70 rch - Provides e of climate ch	n consulting f 0K in BY 202 0 ding shifting fr \$263K/4-year 0 SDG&E with ange. Costs f	for improvement of the following for the following for the following for 4 focus grows focus grows for 4 focus grows for 4 focus grows for 4 focus grows focus grows for 4 focus grows for 4 focus grows for 4 focus grows focus grows for 4 focus grows focus grows for 4 focus grows foc	ent initiatives cremental 0.0 le RRMA. Occu 75K/year) 0.0 inderstanding or oups and a suv	1-Sided Adj urs every 3-5 years so 1-Sided Adj f knowledge and ery of 500 1-Sided Adj

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

Workpaper:	11N001.000 - Marke	eting, Commu	Ilications, Nes	eardir and An	alylics	
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	FTE	Adj_Type
2022 Total	839	93	0	932	7.0	
2023	388	0	0	388	4.0	1-Sided Adj
Explanation:	Full year labor impact of	vacant positi	ons: Advisors	: 4.0 FTE x \$9	97K (AD1 MRF	R midpoint) = \$388K
2023	0	-116	0	-116	0.0	1-Sided Adj
Explanation:	Benefit 508.1 Eliminate	e Aclara annu	al/maintenance	e fees		
2023	0	-172	0	-172	0.0	1-Sided Adj
Explanation:	Benefit New 8: Aclara E	nergy Prism/E	BRC 5 yr licens	se renewal (20	017-2021)	
2023	451	0	0	451	3.0	1-Sided Adj
Explanation:	Full year labor impact of Director - Customer Stra Customer Strategy & Tr CIS Workstream Manag Customer Transformation	ategy & Trans ansformation er: 0.75 FTE	formation: 0.75 Manager: 0.75 x \$159K (PM4	5 FTE x \$190 5 FTE x \$165k MRR midpoi	K (BM4 MRR r K (BM3 MRR n nt) = \$119K	nidpoint) = \$143K nidpoint) = \$124K
2023	0	100	0	100	0.0	1-Sided Adj
Explanation:	Customer Strategy and \$300K annual spend for		_	•		
2023	86	-131	0	-45	1.0	1-Sided Adj
Explanation:	Graphic Artist SA4 - Shi house resource required and Functional Needs.(d with skill set	to support dev			
2023	111	3	0	114	1.0	1-Sided Adj
Explanation:	Social Media FTE AD2 - Twitter, Facebook, Insta	-	_	•	f social media	platforms including
2023	126	3	0	129	1.0	1-Sided Adj
Explanation:	Web Developer FTE AD sdge.com and sdgenew		web develope	er is needed to	support the d	evelopment of
2023	0	66	0	66	0.0	1-Sided Adj
Explanation:	Residential Segmentation normalizing cost across					rs every 3-5 years so
2023	0	70	0	70	0.0	1-Sided Adj
Explanation:	Climate Change Resear attitudes about the issue respondents.			•	•	•
2023	0	25	0	25	0.0	1-Sided Adj
Explanation:	Chartwell Subscription -	Annual cost	of utility-focuse	ed subscription	n that is used f	or secondary research
2023	0	120	0	120	0.0	1-Sided Adj

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

Vorkpaper:	1IN001.000 - Marketing, Communications, Research and Analytics								
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type			
Explanation:	Community Choice Agg \$15K for two emails \$105K for two direct ma				nunications				
2023	0	120	0	120	0.0	1-Sided Adj			
Explanation:	communications such a intervals in advance of for field service represe FAQs communicated the	Capital Project Impacts: SM 2.0 Communications Contract non-labor costs for SM 2.0 communications such as email and direct mail to be sent to customers in targeted zip codes at fixed intervals in advance of installation, bilingual collateral in English and Spanish, such as door hangers for field service representatives and fact sheets for customer facing outreach groups, information and FAQs communicated through SDG&E's website (sdge.com), posts on social media channels (Facebook, Instagram, Twitter, and NextDoor) and bill package messages (onserts and inserts), as							
2023 Total	1,162	88	0	1,250	10.0				
2024	388	0	0	388	4.0	1-Sided Adj			
Explanation:	Full year labor impact o	f vacant position	s: Advisors:	4.0 FTE x \$9	7K (AD1 MRR	midpoint) = \$388K			
2024	0	-116	0	-116	0.0	1-Sided Adj			
Explanation:	Benefit 508.1 Eliminat	e Aclara annual/r	maintenance	fees					
2024	0	-172	0	-172	0.0	1-Sided Adj			
Explanation:	Benefit New 8: Aclara Energy Prism/BRC 5 yr license renewal (2017-2021)								
2024	451	0	0	451	3.0	1-Sided Adj			
Explanation:	Full year labor impact of Director - Customer Str Customer Strategy & Ti CIS Workstream Manag Customer Transformation	ategy & Transfor ransformation Ma ger: 0.75 FTE x \$	mation: 0.75 anager: 0.75 3159K (PM4	FTE x \$190k FTE x \$165k MRR midpoir	K (BM4 MRR m K (BM3 MRR m nt) = \$119K	nidpoint) = \$143K idpoint) = \$124K			
2024	0	100	0	100	0.0	1-Sided Adj			
Explanation:	Customer Strategy and \$300K annual spend fo		_	-					
2024	86	-131	0	-45	1.0	1-Sided Adj			
Explanation:	Graphic Artist SA4 - Sh house resource require and Functional Needs.(d with skill set to	support dev		• .				
2024	111	3	0	114	1.0	1-Sided Adj			
Explanation:	Social Media FTE AD2 Twitter, Facebook, Insta				f social media p	olatforms including			
2024	126	3	0	129	1.0	1-Sided Adj			
Explanation:	Web Developer FTE AD sdge.com and sdgenew		eb developei	is needed to	support the de	evelopment of			
2024	0	66	0	66	0.0	1-Sided Adj			
Explanation:	Residential Segmentati normalizing cost across		-			s every 3-5 years so			
Note: Totals may	include rounding differe		•		•				

Non-Shared Service Workpapers

CS - INFORMATION Area:

Sandra F. Baule Witness:

A. Customer Services Information Category: Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

Workpaper.		<u> </u>	modulorio, rioc		,					
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type				
2024	0	70	0	70	0.0	1-Sided Adj				
Explanation:	Climate Change Research - Provides SDG&E with a thorough understanding of knowledge and attitudes about the issue of climate change. Costs for 4 focus groups and a suvery of 500 respondents.									
2024	0	25	0	25	0.0	1-Sided Adj				
Explanation:	Chartwell Subscription	- Annual cost of	of utility-focuse	ed subscription	that is used	for secondary research				
2024	0	120	0	120	0.0	1-Sided Adj				
Explanation:	Community Choice Ag \$15K for two emails \$105K for two direct m				nunications					
2024	0	120	0	120	0.0	1-Sided Adj				
Explanation:	Capital Project Impacts: SM 2.0 Communications Contract non-labor costs for SM 2.0 communications such as email and direct mail to be sent to customers in targeted zip codes at fixed intervals in advance of installation, bilingual collateral in English and Spanish, such as door hangers for field service representatives and fact sheets for customer facing outreach groups, information and FAQs communicated through SDG&E's website (sdge.com), posts on social media channels (Facebook, Instagram, Twitter, and NextDoor) and bill package messages (onserts and inserts), as space allows									
2024 Total	1,162	88	0	1,250	10.0					

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

Determination of Adjusted-Recorded (Incurred Costs):

	-Recorded (incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
corded (Nominal \$)*					
Labor	3,609	3,700	3,765	3,859	3,819
Non-Labor	4,622	5,434	5,864	7,404	11,199
NSE	0	0	0	0	0
Total	8,231	9,134	9,629	11,263	15,018
FTE	32.6	31.8	32.0	33.2	32.1
justments (Nominal \$) **					
Labor	116	56	0	-69	-160
Non-Labor	-468	-220	-2,508	-3,956	-7,634
NSE	0	0	0	0	0
Total	-352	-164	-2,508	-4,025	-7,794
FTE	1.0	0.3	0.0	-0.8	-1.4
corded-Adjusted (Nomin	al \$)				
Labor	3,725	3,756	3,765	3,790	3,659
Non-Labor	4,154	5,214	3,355	3,448	3,565
NSE	0	0	0	0	0
Total	7,879	8,969	7,121	7,237	7,224
FTE	33.6	32.1	32.0	32.4	30.7
cation & Sick (Nominal \$)				
Labor	553	569	539	537	550
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	553	569	539	537	550
FTE	5.6	5.4	5.2	5.3	5.3
calation to 2021\$					
Labor	497	372	251	138	0
Non-Labor	585	543	261	275	0
NSE	0	0	0	0	0
Total	1,082	915	511	414	0
FTE	0.0	0.0	0.0	0.0	0.0
corded-Adjusted (Consta	ant 2021\$)				
Labor	4,774	4,697	4,555	4,466	4,208
Non-Labor	4,740	5,757	3,616	3,723	3,565
NSE	0	0	0	0	0
Total	9,514	10,454	8,171	8,188	7,773
FTE	39.2	37.5	37.2	37.7	36.0

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
	Years	2017	2018	2019	2020	2021			
Labor	-	116	56	0	-69	-160			
Non-Labor		-468	-220	-2,508	-3,956	-7,634			
NSE		0	0	0	0	0			
	Total	-352	-164	-2,508	-4,025	-7,794			
FTE		1.0	0.3	0.0	-0.8	-1.4			

Detail of Adjustments to Recorded:

Voor		Labor	All by	NCE	CTC	Adi Tuno			
<u>Year</u>		<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type			
2017		0	-229	0	0.0	1-Sided Adj			
Explanation:	One sided adjustment to remove one-time consulting services costs.								
2017		0	79	0	0.0	1-Sided Adj			
Explanation:	• • • • • • • • • • • • • • • • • • • •				•	se renewal of \$395,631.50 for expense incurred in Dec. 2016.			
2017		0	-74	0	0.0	1-Sided Adj			
Explanation:	Normalize Batch Rate Comparison 2nd half of 5 yr license renewal of \$92,500 for covered years 2017-2021. Calculation: (\$92,500 / 5 yr = \$18,500 per year). Total expense of \$92,500 incurred in Dec. 2017. (Adj to remove \$74k from 2017 history [92,500-18500 = 74,000].) No adjustment required for the 2nd half of the Energy Prism 5 yr. licesnse renewal of \$303,151.50, due to the annual amortization is already reflected in actuals (2017-2021).								
2017		0	-233	0	0.0	CCTR Transf To 2100-0058.001			
Explanation:	Transfer Safety rela Saety sub work-gro			• .		eting Research & Analytics to activity resides.			
2017		116	7	0	1.0	CCTR Transf From 2100-3839.000			
Explanation:	from cost center 21	100-3839 in wo	kpaper group 10	00005 CCC	Support to 2	Mgr, and Sr. Business Analyst 2100-4052 in workpaper group unction resides and is forecasted.			
2017		0	-42	0	0.0	1-Sided Adj			
Explanation:	Remove BTL expe	nses in FC921							
2017		0	125	0	0.0	CCTR Transf From 2100-0004.000			
Explanation:		Projects to cost	center 2100-00	58 in workpa	per group 1I	-0004 in workpaper group 1OO006 N001 Marketing, Research & ecasted.			
2017		0	-100	0	0.0	CCTR Transf To 2100-4089.006			

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

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<u>Year</u>	L	.abor	NLbr	NSE	FTE	Adj Type		
Explanation:	Transfer WMP relate 1WM008.000 Staker	•				4089.006 in WMP workpaper		
2017 Total		116	-468	0	1.0			
2018		0	79	0	0.0	1-Sided Adj		
Explanation:	Normalize Energy Prism and Batch Rate Comparison 1st half of 5 yr license renewal of \$395,631.50 for covered years 2017-2021. (\$395,631.50 / 5 yr = \$79,126 per year) Total expense incurred in Dec. 2016.							
2018		0	19	0	0.0	1-Sided Adj		
Explanation:	Calculation: (\$92,500	0 / 5 yr = \$18, half of the En	500 per year). 1 ergy Prism 5 yr. l	otal expense	e incurred in	500 for covered years 2017-2021. Dec. 2017. No adjustment 3,151.50, due to the annual		
2018		0	-107	0	0.0	1-Sided Adj		
Explanation:	Remove BTL expens	ses in FC921						
2018		0	-18	0	0.0	1-Sided Adj		
Explanation:	Remove BTL expens	ses in FC908						
2018		0	1	0	0.0	CCTR Transf To 2100-0058.001		
Explanation:	Transfer Safety relate Safety sub work-group			• .		ting Research & Analytics to activity resides.		
2018		56	-1	0	0.3	CCTR Transf From 2100-3839.000		
Explanation:	from cost center 210	0-3839 in wo	kpaper group 10	00005 CCC	Support to 2	fgr, and Sr. Business Analyst 2100-4052 in workpaper group unction resides and is forecasted.		
2018		0	-193	0	0.0	CCTR Transf To 2100-4089.006		
Explanation:	Transfer WMP relate 1WM008.000 Stakeh	•				4089.006 in WMP workpaper activity resides.		
2018 Total		56	-220	0	0.3			
2019		0	79	0	0.0	1-Sided Adj		
Explanation:			•		-	e renewal of \$395,631.50 for expense incurred in Dec. 2016.		
2019		0	19	0	0.0	1-Sided Adj		
Explanation:	Calculation: (\$92,500	0 / 5 yr = \$18, half of the En	500 per year). 1 ergy Prism 5 yr. l	otal expense	e incurred in	500 for covered years 2017-2021. Dec. 2017. No adjustment 3,151.50, due to the annual		
2019		0	0	0	0.0	CCTR Transf To 2100-0058.001		

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type			
xplanation:	Transfer Safety related costs from Safety sub work-group 1IN001.00							
2019	0	-2,179	0	0.0	CCTR Transf To 2100-0058.001			
xplanation:	Transfer Safety related costs from Safety sub work-group 1IN001.00				- · ·			
2019	0	-5	0	0.0	1-Sided Adj			
xplanation:	Remove BTL expenses in FC921							
2019	0	-4	0	0.0	1-Sided Adj			
xplanation:	Remove BTL expenses in FC921							
2019	0	-407	0	0.0	1-Sided Adj			
explanation:	Remove BTL expenses in FC908							
2019	0	0	0	0.0	1-Sided Adj			
Explanation:	Remove BTL expenses in FC908							
2019	0	-10	0	0.0	CCTR Transf To 2100-4089.006			
Explanation:	Transfer WMP related expenses re 1WM008.000 Stakeholder Cooper				• •			
2019 Total	0	-2,508	0	0.0				
2020	0	-3	0	0.0	1-Sided Adj			
	Incremental costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event							
explanation:	Incremental costs that are anticipal Memorandum Account (CEMA).	ited to be reque	ested for recov	very through	a non-GRC Catastrophic Event			
Explanation: 2020	-	ited to be reque	ested for recov	very through	a non-GRC Catastrophic Event 1-Sided Adj			
2020	Memorandum Account (CEMA).	-18	0	0.0	1-Sided Adj			
2020	Memorandum Account (CEMA). 0 Incremental costs that are anticipal	-18	0	0.0	1-Sided Adj			
2020 Explanation: 2020	Memorandum Account (CEMA). 0 Incremental costs that are anticipal Memorandum Account (CEMA).	-18 Ited to be reque -1 Ithat are anticipa	0 ested for recov 0 ated to be req	0.0 very through	1-Sided Adj a non-GRC Catastrophic Event 1-Sided Adj			
2020 Explanation: 2020	Memorandum Account (CEMA). 0 Incremental costs that are anticipal Memorandum Account (CEMA). 0 Incremental COVID-related costs	-18 Ited to be reque -1 Ithat are anticipa	0 ested for recov 0 ated to be req	0.0 very through	1-Sided Adj a non-GRC Catastrophic Event 1-Sided Adj			
2020 Explanation: 2020 Explanation: 2020	Memorandum Account (CEMA). 0 Incremental costs that are anticipal Memorandum Account (CEMA). 0 Incremental COVID-related costs Catastrophic Event Memorandum	-18 Ited to be reque -1 Ithat are anticipa Account (CEM) -4 Ithat are anticipa	0 ested for recovered to be requested to be requested to be requested to be requested.	0.0 very through 0.0 uested for re	1-Sided Adj a non-GRC Catastrophic Event 1-Sided Adj ecovery through a non-GRC 1-Sided Adj			
2020 Explanation: 2020 Explanation:	Memorandum Account (CEMA). 0 Incremental costs that are anticipal Memorandum Account (CEMA). 0 Incremental COVID-related costs of Catastrophic Event Memorandum 0 Incremental COVID-related costs of County (CEMA).	-18 Ited to be reque -1 Ithat are anticipa Account (CEM) -4 Ithat are anticipa	0 ested for recovered to be requested to be requested to be requested to be requested.	0.0 very through 0.0 uested for re	1-Sided Adj a non-GRC Catastrophic Event 1-Sided Adj ecovery through a non-GRC 1-Sided Adj			
2020 Explanation: 2020 Explanation: 2020 Explanation: 2020 Explanation:	Memorandum Account (CEMA). 0 Incremental costs that are anticipal Memorandum Account (CEMA). 0 Incremental COVID-related costs of Catastrophic Event Memorandum 0 Incremental COVID-related costs of Catastrophic Event Memorandum	-18 that are anticipal Account (CEM) -4 that are anticipal Account (CEM) -19 that are anticipal Account (CEM)	0 ated to be req A). 0 ated to be req A). 0 ated to be req A). 0 ated to be req	0.0 very through 0.0 uested for re 0.0 uested for re 0.0	1-Sided Adj a non-GRC Catastrophic Event 1-Sided Adj ecovery through a non-GRC 1-Sided Adj ecovery through a non-GRC			
2020 Explanation: 2020 Explanation:	Memorandum Account (CEMA). 0 Incremental costs that are anticipal Memorandum Account (CEMA). 0 Incremental COVID-related costs of Catastrophic Event Memorandum 0 Incremental COVID-related costs of Catastrophic Event Memorandum 0 Incremental COVID-related costs of Catastrophic Event Memorandum 0 Incremental COVID-related costs of Catastrophic Event Memorandum	-18 that are anticipal Account (CEM) -4 that are anticipal Account (CEM) -19 that are anticipal Account (CEM)	0 ated to be req A). 0 ated to be req A). 0 ated to be req A). 0 ated to be req	0.0 very through 0.0 uested for re 0.0 uested for re 0.0	1-Sided Adj a non-GRC Catastrophic Event 1-Sided Adj ecovery through a non-GRC 1-Sided Adj ecovery through a non-GRC 1-Sided Adj ecovery through a non-GRC			

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

Vorkpaper:	1IN001.000 - Marketing, Communications, Research and Analytics							
<u>Year</u>	<u>La</u>	<u>bor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type		
2020		0	-2	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-re Catastrophic Event Me		-	-	uested for re	ecovery through a non-GRC		
2020		0	-1	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-re Catastrophic Event Me		•		uested for re	ecovery through a non-GRC		
2020		0	0	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-re Catastrophic Event Me		-	-	uested for re	ecovery through a non-GRC		
2020		0	-2	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-re Catastrophic Event Me		-	-	uested for re	ecovery through a non-GRC		
2020		0	-6	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-re Catastrophic Event Me		•		uested for re	ecovery through a non-GRC		
2020		0	-2	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-re Catastrophic Event Me		-	-	uested for re	ecovery through a non-GRC		
2020		0	-2	0	0.0	1-Sided Adj		
explanation:	Incremental COVID-re Catastrophic Event Me		-	-	uested for re	ecovery through a non-GRC		
2020		0	-1	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-re Catastrophic Event Me		•		uested for re	ecovery through a non-GRC		
2020		0	-4	0	0.0	1-Sided Adj		
Explanation:	Incremental COVID-re Catastrophic Event Me		-	-	uested for re	ecovery through a non-GRC		
2020		0	79	0	0.0	1-Sided Adj		
Explanation:	Normalize Energy Prism and Batch Rate Comparison 1st half of 5 yr license renewal of \$395,631.50 for covered years 2017-2021. (\$395,631.50 / 5 yr = \$79,126 per year) Total expense incurred in Dec. 2016.							
2020		0	19	0	0.0	1-Sided Adj		
Explanation:	Calculation: (\$92,500	75 yr = \$18,5 alf of the Ene	00 per year). rgy Prism 5 yr.	Total expens	e incurred in	500 for covered years 2017-2021. Dec. 2017. No adjustment 5,151.50, due to the annual		
2020		0	-2,255	0	0.0	CCTR Transf To 2100-0058.001		

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

workpaper.	Throot.ood - Marketing, Communic	Cations, Nescarci	i and Analytics	
<u>Year</u>	<u>Labor</u> <u>NI</u>	<u>.br</u> <u>NSE</u>	<u>FTE</u>	Adj Type
Explanation:	Transfer Safety related costs from 2100-0 Safety sub work-group 1IN001.001 RAM		•	•
2020	0	0 0	0.0	CCTR Transf To 2100-0058.001
Explanation:	Transfer Safety related costs from 2100-3 Safety sub work-group 1IN001.001 RAMI		•	
2020	0 -3	314 0	0.0	CCTR Transf To 2100-0058.001
Explanation:	Transfer Safety related costs from 2100-3 Safety sub work-group 1IN001.001 RAM		•	-
2020	-46	-56 0	-0.5	CCTR Transf To 2100-0058.001
Explanation:	Transfer Safety related costs from 2100-3 Safety sub work-group 1IN001.001 RAM		•	•
2020	0 -1,3	358 0	0.0	CCTR Transf To 2100-0058.001
Explanation:	Transfer Safety related costs from 2100-3 Safety sub work-group 1IN001.001 RAMI	J		•
2020	-23	0 0	-0.3	CCTR Transf To 2100-0058.001
Explanation:	Transfer Safety related costs from 2100-3 Safety sub work-group 1IN001.001 RAM		•	
2020	0 1	58 0	0.0	1-Sided Adj
Explanation:	Add back retroactive FERC Audit correcti	ons made in 202	of for prior years.	
2020	0	4 0		1-Sided Adj
Explanation:	Add back retroactive FERC Audit correcti	ons made in 202	o for prior years.	
2020		238 0	0.0	1-Sided Adj
Explanation:	Remove BTL expenses in FC908			
2020		72 0	0.0	1-Sided Adj
Explanation:	Remove BTL expenses in FC908			
2020 Total	-69 -3,9	056 0	-0.8	
2021	0	-2 0	0.0	1-Sided Adj
Explanation:	Incremental costs that are anticipated to Memorandum Account (CEMA).	be requested for	recovery through a n	on-GRC Catastrophic Event
2021	0	-1 0	0.0	1-Sided Adj
Explanation:	Incremental COVID-related costs that are Catastrophic Event Memorandum Account	•	e requested for recov	ery through a non-GRC
2021	0	-2 0	0.0	1-Sided Adj
Explanation:	Incremental COVID-related costs that are Catastrophic Event Memorandum Account	•	e requested for recov	ery through a non-GRC

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
021	0	-3	0	0.0	1-Sided Adj
anation:	Incremental COVID-related cost Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	0	0	0.0	1-Sided Adj
olanation:	Incremental COVID-related cost: Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	0	0	0.0	1-Sided Adj
lanation:	Incremental COVID-related cost: Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	-14	0	0.0	1-Sided Adj
olanation:	Incremental COVID-related cost Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	-2	0	0.0	1-Sided Adj
olanation:	Incremental COVID-related cost Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	-1	0	0.0	1-Sided Adj
lanation:	Incremental COVID-related cost: Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	0	0	0.0	1-Sided Adj
lanation:	Incremental COVID-related cost: Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	-1	0	0.0	1-Sided Adj
planation:	Incremental COVID-related cost: Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	-2	0	0.0	1-Sided Adj
planation:	Incremental COVID-related cost Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	0	0	0.0	1-Sided Adj
planation:	Incremental COVID-related cost Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	-1	0	0.0	1-Sided Adj
planation:	Incremental COVID-related cost Catastrophic Event Memorandur	-		uested for re	ecovery through a non-GRC
2021	0	79	0	0.0	1-Sided Adj
cplanation:	Name alima Engage, Driege and Da	toh Boto Compar	ioon 1st half	of 5 vr licons	e renewal of \$395,631.50 for

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type			
2021	0	19	0	0.0	1-Sided Adj			
xplanation:	Normalize Batch Rate Comparison 2nd half of 5 yr license renewal of \$92,500 for covered years 2017-2021. Calculation: (\$92,500 / 5 yr = \$18,500 per year). Total expense incurred in Dec. 2017. No adjustment required for the 2nd half of the Energy Prism 5 yr. license renewal of \$303,151.50, due to the annual amortization is already reflected in actuals.							
2021	0	-206	0	0.0	1-Sided Adj			
xplanation:	Remove non-GRC refundable exp	penses						
2021	-47	-2	0	-0.5	1-Sided Adj			
xplanation:	Remove non-GRC refundable exp	penses						
2021	0	-199	0	0.0	1-Sided Adj			
xplanation:	Remove non-GRC refundable exp	penses						
2021	-23	-2,362	0	-0.2	1-Sided Adj			
explanation:	Remove non-GRC refundable exp	oenses						
2021	0	-574	0	0.0	1-Sided Adj			
explanation:	Remove over-accrual for invoices	that were subm	nitted and rec	orded in 202	1			
2021	0	-4,463	0	0.0	CCTR Transf To 2100-0058.001			
Explanation:	Transfer Safety related costs from and Analytics to Safety sub work-				-			
2021	0	-11	0	0.0	CCTR Transf To 2100-0058.001			
xplanation:	Transfer Safety related costs from and Analytics to Safety sub work-		• .					
2021	-65	-127	0	-0.5	CCTR Transf To 2100-0058.001			
Explanation:	Transfer Safety related costs from and Analytics to Safety sub work-				-			
2021	-25	0	0	-0.2	CCTR Transf To 2100-0058.001			
Explanation:	Transfer Safety related costs from and Analytics to Safety sub work-		• .					
2021	0	7	0	0.0	CCTR Transf To 2100-0058.001			
Explanation:	Transfer Safety related costs from and Analytics to Safety sub work-				-			
2021	0	29	0	0.0	1-Sided Adj			
Explanation:	Remove BTL expenses - retroact corresponding adjustment	ive JE in 2021 fo	or 2020 charç	ges to move	to BTL IO; 2020 has a			
2021	0	208	0	0.0	1-Sided Adj			
Explanation:	Remove BTL expenses - retroacti							

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.000 - Marketing, Communications, Research and Analytics

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
2021 Total	-160	-7,634	0	-1.4		

Beginning of Workpaper
1IN001.001 - RAMP - Safety Communications

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub 1. Customer Services Information

Workpaper: 1IN001.001 - RAMP - Safety Communications

Activity Description:

SDG&E educates its customers and the public about the dangers and risks associated with working and being near electricity and electrical equipment, how to safely dig on their property or how to detect possible gas and electric safety issues within and around their home.

Communications include bill inserts and onserts, television, web, social media, print, public service announcements, email, radio and other paid digital media. Messages include, but are not limited to carbon monoxide safety, fumigation, furnace safety, digging, how to detect gas leaks, and how to prevent electrical fire hazards.

Forecast Explanations:

Labor - Base YR Rec

A base year forecast method was used for TY 2024 because the last recorded year accurately reflects the expense level associated with current and forecasted departmental activity.

Non-Labor - Base YR Rec

Same as above.

NSE - Base YR Rec

N/A

Summary of Results:

[In 2021\$ (000) Incurred Costs								
		Adjι	ısted-Recor	Adjusted-Forecast						
Years	2017	2018	2019	2020	2021	2022	2023	2024		
Labor	0	0	0	81	104	104	104	104		
Non-Labor	266	-1	2,349	4,302	4,594	3,896	3,896	3,896		
NSE	0	0	0	0	0	0	0	0		
Total	266	-1	2,349	4,383	4,698	4,000	4,000	4,000		
FTE	0.0	0.0	0.0	0.9	0.8	0.8	0.8	0.8		

Area: CS - INFORMATION

Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.001 - RAMP - Safety Communications

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs									
Forecas	st Method	Bas	se Foreca	st	Forecast Adjustments			Adjus	ted-Forec	ast
Year	's	2022	2023	2024	2022	2022 2023 2024			2023	2024
Labor	Base YR Rec	104	104	104	0	0	0	104	104	104
Non-Labor	Base YR Rec	4,594	4,594	4,594	-698	-698	-698	3,896	3,896	3,896
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	al	4,698	4,698	4,698	-698	-698	-698	4,000	4,000	4,000
FTE	Base YR Rec	0.8	8.0	0.8	0.0	0.0	0.0	0.8	0.8	8.0

Forecast Adjustment Details:

Year Labor NLbr NSE Total FTE Add Type 2022 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities Explanation: Efficiencies in safety campaign activities 2022 Total 0 -698 0 -698 0.0 2023 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities Use Typical Section of the safety campaign activities 2023 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities Use Typical Section of the safety campaign activities 2023 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities Use Typical Section of the safety campaign activities 2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign												
Explanation: Efficiencies in safety campaign activities 2022 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2022 Total 0 -698 0 -698 0.0 2023 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 Total 0 -698 0 -698 0.0 2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities	<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type					
2022 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 Total 0 -698 0 -698 0.0 2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities	2022	0	-439	0	-439	0.0	1-Sided Adj					
Explanation: Efficiencies in safety campaign activities 2022 Total 0 -698 0 -698 0.0 2023 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 Total 0 -698 0 -698 0.0 2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities Explanation: Efficiencies in safety campaign activities	Explanation:	Efficiencies in safety	campaign activiti	es								
2022 Total 0 -698 0 -698 0.0 2023 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 0 -698 0.0 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities Efficiencies in safety campaign activities -439 0.0 1-Sided Adj	2022	0	-259	0	-259	0.0	1-Sided Adj					
2023	Explanation:	Efficiencies in safety	campaign activiti	es								
Explanation: Efficiencies in safety campaign activities 2023 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 Total 0 -698 0 0.0 2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities	2022 Total	0	-698	0	-698	0.0						
2023 0 -259 0 -259 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities 2023 Total 0 -698 0 -698 0.0 2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities	2023	0	-439	0	-439	0.0	1-Sided Adj					
Explanation: Efficiencies in safety campaign activities 2023 Total 0 -698 0 0 0 2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities	Explanation:	Efficiencies in safety	campaign activiti	es								
2023 Total 0 -698 0 -698 0.0 2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities	2023	0	-259	0	-259	0.0	1-Sided Adj					
2024 0 -439 0 -439 0.0 1-Sided Adj Explanation: Efficiencies in safety campaign activities	Explanation:	Efficiencies in safety	campaign activiti	es								
Explanation: Efficiencies in safety campaign activities	2023 Total	0	-698	0	-698	0.0						
	2024	0	-439	0	-439	0.0	1-Sided Adj					
2024 0 -259 0 -259 0.0 1-Sided Adj	Explanation:											
	2024	0	-259	0	-259	0.0	1-Sided Adj					
Explanation: Efficiencies in safety campaign activities	Explanation:	Efficiencies in safety campaign activities										
2024 Total 0 -698 0 -698 0.0	2024 Total	0	-698	0	-698	0.0						

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.001 - RAMP - Safety Communications

Determination of Adjusted-Recorded (Incurred Costs):

	-Recorded (Incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
corded (Nominal \$)*					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ljustments (Nominal \$) **					
Labor	0	0	0	69	90
Non-Labor	233	-1	2,179	3,984	4,594
NSE	0	0	0	0	0
Total	233	-1	2,179	4,053	4,685
FTE	0.0	0.0	0.0	0.8	0.7
ecorded-Adjusted (Nomina	al \$)				
Labor	0	0	0	69	90
Non-Labor	233	-1	2,179	3,984	4,594
NSE	0	0	0	0	0
Total	233	-1	2,179	4,053	4,685
FTE	0.0	0.0	0.0	0.8	0.7
cation & Sick (Nominal \$)				
Labor	0	0	0	10	14
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	10	14
FTE	0.0	0.0	0.0	0.1	0.1
calation to 2021\$					
Labor	0	0	0	3	0
Non-Labor	33	0	169	318	0
NSE	0	0	0	0	0
Total	33	0	169	320	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2021\$)				
Labor	0	0	0	81	104
Non-Labor	266	-1	2,349	4,302	4,594
NSE	0	0	0	0	0
Total	266	-1	2,349	4,383	4,698
FTE	0.0	0.0	0.0	0.9	0.8

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.001 - RAMP - Safety Communications

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs									
Years 2017 2018 2019 2020 2021									
Labor		0	0	0	69	90			
Non-Labor		233	-1	2,179	3,984	4,594			
NSE		0	0	0	0	0			
	Total	233	-1	2,179	4,053	4,685			
FTE		0.0	0.0	0.0	0.8	0.7			

Detail of Adjustments to Recorded:

<u>Year</u>	<u>I</u>	_abor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type		
2017		0	233	0	0.0	CCTR Transf From 2100-0058.000		
Explanation:	Transfer Safety related Saety sub work-group			• .		ting Research & Analytics to ctivity resides.		
2017 Total		0	233	0	0.0			
2018		0	-1	0	0.0	CCTR Transf From 2100-0058.000		
Explanation:	Transfer Safety related Safety sub work-group			• .		ting Research & Analytics to activity resides.		
2018 Total		0	-1	0	0.0			
2019		0	0	0	0.0	CCTR Transf From 2100-3593.000		
Explanation:	Transfer Safety related costs from 2100-3593 in work group 1IN001 Marketing Research & Analytics to Safety sub work-group 1IN001.001 RAMP-Safety Communications where activity resides.							
2019		0	2,179	0	0.0	CCTR Transf From 2100-0058.000		
Explanation:	Transfer Safety relate Safety sub work-group			• .		ting Research & Analytics to activity resides.		
2019 Total		0	2,179	0	0.0			
2020		0	2,255	0	0.0	CCTR Transf From 2100-0058.000		
Explanation:	Transfer Safety related Safety sub work-group					ting Research & Analytics to activity resides.		
2020		0	0	0	0.0	CCTR Transf From 2100-3593.000		
Explanation:	Transfer Safety related Safety sub work-group			• .		ting Research & Analytics to activity resides.		
2020		0	314	0	0.0	CCTR Transf From 2100-3466.000		
Explanation:	Transfer Safety related Safety sub work-group			• .		ting Research & Analytics to activity resides.		

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.001 - RAMP - Safety Communications

<u>Year</u>	<u>La</u>	<u>bor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type
2020		46	56	0	0.5	CCTR Transf From 2100-3593.000
Explanation:	Transfer Safety related Safety sub work-group			•		g Research & Analytics to vity resides.
2020		0	1,358	0	0.0	CCTR Transf From 2100-3770.000
Explanation:	Transfer Safety related Safety sub work-group					g Research & Analytics to vity resides.
2020		23	0	0	0.3	CCTR Transf From 2100-3307.000
Explanation:	Transfer Safety related costs from 2100-3307 in work group 1IN001 Marketing Research & Analytics to Safety sub work-group 1IN001.001 RAMP-Safety Communications where activity resides.					
2020 Total		69	3,984	0	0.8	
2021		0	4,463	0	0.0	CCTR Transf From 2100-0058.000
Explanation:				• .		g, Communications, Research ations where activity resides.
2021		0	11	0	0.0	CCTR Transf From 2100-3446.000
Explanation:	Transfer Safety related costs from 2100-3446 in work group 1IN001 Marketing, Communications, Research and Analytics to Safety sub work-group 1IN001.001 RAMP-Safety Communications where activity resides.					
2021		65	127	0	0.5	CCTR Transf From 2100-3593.000
Explanation:						g, Communications, Research ations where activity resides.
2021		25	0	0	0.2	CCTR Transf From 2100-3307.000
Explanation:				• .		g, Communications, Research ations where activity resides.
2021		0	-7	0	0.0	CCTR Transf From 2100-3466.000
Explanation:				• .		g, Communications, Research ations where activity resides.
2021 Total		90	4,594	0	0.7	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.001 - RAMP - Safety Communications

RAMP Item # 1

RAMP Activity

RAMP Chapter: SDG&E-Risk-9 Incident Related to the Medium Pressure System (Excluding Dig-in)

RAMP Line Item ID: C18

RAMP Line Item Name: RAMP Gas Public Safety Communications

Tranche(/s): Tranche1: Overall

<u>GRC</u>	<u>Forecast</u>	Cost	<u>Estimates</u>	<u>(\$000)</u>

	2021 Historical Embedded Cost	2022 2023 Forecast Forecast		2024 Forecast	2024 RAMP Range (2020 Incurred \$)	
	(2021 \$)	(2021 \$)	(2021 \$)	(2021 \$)	Low	High
Tranche 1 Cost Estimate	2,889	2,450	2,450	2,450	2,395	3,459

Cost Estimate Changes from RAMP:GRC forecast is within the RAMP range.

GPC Work Unit/Activity Lovel Estimates

Unit of	2021 Historical Embedded	2022 Forecast	2023 Forecast	2024 Forecast	2024 RA Range Act	
Measure	Activities	Activities	Activities	Activities	Low	High
Tranche 1 NA	0.00	0.00	0.00	0.00	0.00	0.00

Risk Spend Efficiency (RSE)			
	GRC RSE	RAMP RSE	
Tranche 1	0.000	0.000	
RSE Changes from RAMP:			

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN001.001 - RAMP - Safety Communications

RAMP Item # 2

RAMP Activity

RAMP Chapter: SDG&E-Risk-5 Customer and Public Safety - Contact with Electric Equipment

RAMP Line Item ID: C01

RAMP Line Item Name: RAMP General Safety Communications

Tranche(/s): Tranche1: Overall

<u>GRC</u>	Forecast	Cost	Estimates	<u>(\$000)</u>

	2021 Historical Embedded Cost	2022 Forecast	2023 Forecast	2024 Forecast	2024 RAMP R (2020 Inci	ange
	(2021 \$)	(2021 \$)	(2021 \$)	(2021 \$)	Low	High
Tranche 1 Cost Estimate	1,809	1,550	1,550	1,550	1,500	2,170

Cost Estimate Changes from RAMP: GRC forecast is within the RAMP range.

GRC Work U	Unit/Activity	Level	Estimates
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Unit of	2021 Historical Embedded	2022 Forecast	2023 Forecast	2024 Forecast	2024 RAMP Range Activities	
Measure	Activities	Activities	Activities	Activities	Low	High
Tranche 1 NA	0.00	0.00	0.00	0.00	0.00	0.00

Work Unit Changes from RAMP:

N/A

D:-I-	CI	Efficiency	
KICK	Snena	-tticiencv	(RSE)

	GRC RSE	RAMP RSE	
Tranche 1	0.000	0.000	

RSE Changes from RAMP:

N/A

Beginning of Workpaper
1IN002.000 - Customer Programs and Business Services

San Diego Gas & Electric Company 2024 GRC - APP Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

Activity Description:

Customer Programs consists of the Customer Assistance Programs (CAP) and activities that are funded through the General Rate Case rather than the Low-Income proceeding. Business Services consists of various groups that perform functions for, and provide services to, business customers.

Forecast Explanations:

Labor - Base YR Rec

A base year forecast method was used for TY 2024 GRC because the last recorded year accurately reflects the expense level associated with current departmental activity. Therefore, the base year provides a reasonable starting point for future expenditures.

Non-Labor - Base YR Rec

Same as above.

NSE - Base YR Rec

N/A

Summary of Results:

[In 2021\$ (000) Incurred Costs									
		Adjι	ısted-Recor	ded		Adjusted-Forecast				
Years	2017	2018	2019	2020	2021	2022	2023	2024		
Labor	3,524	2,934	2,759	2,590	3,653	3,968	4,549	4,549		
Non-Labor	1,414	1,306	1,248	1,899	1,282	1,477	1,682	1,732		
NSE	0	0	0	0	0	0	0	0		
Total	4,938	4,240	4,008	4,488	4,935	5,445	6,231	6,281		
FTE	38.8	23.3	23.7	24.5	35.6	38.4	43.6	43.6		

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

Summary of Adjustments to Forecast:

	In 2021 \$(000) Incurred Costs									
Forecas	Base Forecast			Forecast Adjustments			Adjusted-Forecast			
Years	s	2022	2023	2024	2022	2023	2024	2022	2023	2024
Labor	Base YR Rec	3,653	3,653	3,653	316	897	897	3,969	4,550	4,550
Non-Labor	Base YR Rec	1,282	1,282	1,282	195	400	450	1,477	1,682	1,732
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	ıl	4,935	4,935	4,935	511	1,297	1,347	5,446	6,232	6,282
FTE	Base YR Rec	35.6	35.6	35.6	2.8	8.0	8.0	38.4	43.6	43.6

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	
2022	160	0	0	160	1.2	1-Sided Adj	
Explanation:	Full year effect of vacan \$55K 4/12 months x \$144K (E 6/12 months x \$113K (S 14/12 months = 1.2 FTE	SM2 MRR midp T4 MRR midp	ooint) = \$48K	4/12 months	s x \$165K (BM3	3 MRR midpoint) =	
2022	0	195	0	195	0.0	1-Sided Adj	
Explanation:	Medical Baseline (MBL) - Per Advice Letter 3589-E / 2890-G: Primarily to expand targeted and mass marketing & outreach activities to reach new eligible populations, promote increase enrollments, IT configuration, statewide MBL eligibility study, and temporary labor resources for processing additional enrollments.						
2022	32	0	0	32	0.3	1-Sided Adj	
Explanation:	Access & Functional Needs support for customer outreach activities. 0.33 FTE x \$97K (AD1 MRR midpoint)						
2022	36	0	0	36	0.5	1-Sided Adj	
Explanation:	Business Analyst (MRR and electric commercial 0.5 x \$71K (SA1 MRR n	billing, and cre	edit support fo				
2022	32	0	0	32	0.3	1-Sided Adj	
Explanation:	Program Supervisor for Self-Generation Incentive Program (SGIP) and Solar on Multifamily Affordable Housing (SOMAH) program programs (MRR ST5) - Primarily providing contract management and administration for the third party renewable/incentive programs (SGIP/SOMAH/DAC-SASH) invoices as well as supporting CPUC data requests obligations. 0.25 FTE x \$126K (ST5 MRR midpoint) = \$32K						
2022	56	0	0	56	0.5	1-Sided Adj	
Explanation:	Project Manager - Emer preparedness efforts rel 0.5 FTE x \$111K (PM1 I	ated to curtailr	ment events a				
2022 Total	316	195	0	511	2.8		

Non-Shared Service Workpapers

CS - INFORMATION Area: Sandra F. Baule Witness:

A. Customer Services Information Category: 1. Customer Services Information Category-Sub:

Workpaper:	1IN002.000 - Custor	ner Program	s and Busines	s Services		
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type
2023	160	0	0	160	1.2	1-Sided Adj
Explanation:	Full year effect of vacance \$55K 4/12 months x \$144K (BN 6/12 months x \$113K (ST 14/12 months = 1.2 FTE	//2 MRR mid	point) = \$48K	4/12 months	x \$165K (BM3	BMRR midpoint) =
2023	0	175	0	175	0.0	1-Sided Adj
Explanation:	Medical Baseline (MBL) - marketing & outreach act configuration, statewide I enrollments.	ivities to rea	ch new eligible	populations,	promote increa	ase enrollments, IT
2023	97	0	0	97	1.0	1-Sided Adj
Explanation:	Medical Baseline (MBL) I targeted outreach to expa	-	•	•		. —
2023	32	0	0	32	0.3	1-Sided Adj
Explanation:	Access & Functional Nee 0.33 FTE x \$97K (AD1 M			ıtreach activiti	es.	
2023	126	0	0	126	1.0	1-Sided Adj
Explanation:	Access & Functional Nee FTE) - strategically engage position and procedures	ge in the reg	ulation, legisla	tion and trend	s in these area	_ ,
2023	0	75	0	75	0.0	1-Sided Adj
Explanation:	Access & Functional Nee overall accessibility level					•
2023	0	150	0	150	0.0	1-Sided Adj
Explanation:	Analytics Enhancements detailed analytics for cust self-service options. \$150K = \$30K/month x 5	omer reques	sts on billing, c	redit, and con	sumption data	-
2023	71	0	0	71	1.0	1-Sided Adj
Explanation:	Business Analyst (MRR S gas and electric commerc					•
2023	63	0	0	63	0.5	1-Sided Adj
Explanation:	Program Supervisor for 3 Housing (SOMAH) progra administration for the thir as well as supporting CP 0.5 FTE x \$126K (ST5 M	am programs d party renev UC data requ	s (MRR ST5) - wable/incentive uests obligatio	Primarily prove programs (S	iding contract	management and
2023	111	0	0	111	1.0	1-Sided Adj

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

Workpaper:	1IN002.000 - Custo	mer Programs	and Business	Services			
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	
Explanation:	Project Manager - Susta industrial services suppo advancements in comm	ort internally ar	nd externally w				
2023	111	0	0	111	1.0	1-Sided Adj	
Explanation:	Project Manager - Emer preparedness efforts relative			, ,			
2023	126	0	0	126	1.0	1-Sided Adj	
Explanation:	Project Manager - Comp compliance systems, pro managing risk registers, findings and recommend	ocedures and t driving mitigat	raining progra	ms including	identifying risk	s and issues,	
2023 Total	897	400	0	1,297	8.0		
2024	160	0	0	160	1.2	1-Sided Adj	
Explanation:	Full year effect of vacancies and leave of absence: 4/12 months x \$165K (BM3 MRR midpoint) = \$55K 4/12 months x \$144K (BM2 MRR midpoint) = \$48K 6/12 months x \$113K (ST4 MRR midpoint) = \$57K 14/12 months = 1.2 FTE						
2024	0	200	0	200	0.0	1-Sided Adj	
Explanation:	Medical Baseline (MBL) - Per Advice Letter 3589-E / 2890-G: Primarily to expand targeted and mass marketing & outreach activities to reach new eligible populations, promote increase enrollments, IT configuration, statewide MBL eligibility study, and temporary labor resources for processing additional enrollments.						
2024	97	0	0	97	1.0	1-Sided Adj	
Explanation:	Medical Baseline (MBL) targeted outreach to exp	_		•		· -	
2024	32	0	0	32	0.3	1-Sided Adj	
Explanation:	Access & Functional Ne 0.33 FTE x \$97K (AD1 N			treach activiti	es.		
2024	126	0	0	126	1.0	1-Sided Adj	
Explanation:	Access & Functional Ne FTE) - strategically enga position and procedures	ige in the regu	lation, legislat	ion and trend	s in these area	~ ·	
2024	0	100	0	100	0.0	1-Sided Adj	
Explanation:	Access & Functional Ne overall accessibility leve					· · · · · · · · · · · · · · · · · · ·	
2024	0	150	0	150	0.0	1-Sided Adj	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

vorkpaper.			20011000				
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj_Type	
Explanation:	Analytics Enhancements: detailed analytics for cust self-service options. \$150K = \$30K/month x 5	omer reques	ts on billing, cr	edit, and con	sumption data	•	
2024	71	0	0	71	1.0	1-Sided Adj	
Explanation:	Business Analyst (MRR S	•	•			•	
2024	63	0	0	63	0.5	1-Sided Adj	
Explanation:	Program Supervisor for Self-Generation Incentive Program (SGIP) and Solar on Multifamily Affordable Housing (SOMAH) program programs (MRR ST5) - Primarily providing contract management and administration for the third party renewable/incentive programs (SGIP/SOMAH/DAC-SASH) invoices as well as supporting CPUC data requests obligations. 0.5 FTE x \$126K (ST5 MRR midpoint) = \$63K						
2024	111	0	0	111	1.0	1-Sided Adj	
Explanation:	Project Manager - Sustain industrial services suppor advancements in comme	t internally a	nd externally w				
2024	111	0	0	111	1.0	1-Sided Adj	
Explanation:	Project Manager - Emerg preparedness efforts rela	-	•				
2024	126	0	0	126	1.0	1-Sided Adj	
Explanation:	Project Manager - Compliance (MRR PM2) to lead, manage and develop the departments' regulatory compliance systems, procedures and training programs including identifying risks and issues, managing risk registers, driving mitigation to resolution, establishing controls, and ensuring audit findings and recommendations are addressed						
2024 Total	897	450	0	1,347	8.0		

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Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

Determination of Adjusted-Recorded (Incurred Costs):

retermination of Aujusteu-	2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
Recorded (Nominal \$)*					
Labor	3,017	2,598	2,391	2,219	9,435
Non-Labor	1,200	770	1,158	2,004	31,452
NSE	0	0	0	0	0
Total	4,217	3,368	3,549	4,223	40,887
FTE	35.0	22.8	21.6	21.9	88.8
Adjustments (Nominal \$) **					
Labor	-268	-252	-110	-21	-6,259
Non-Labor	39	413	0	-246	-30,170
NSE	0	0	0	0	0
Total	-228	161	-110	-267	-36,428
FTE	-1.7	-2.9	-1.2	-0.9	-58.6
Recorded-Adjusted (Nomina	ıl \$)				
Labor	2,749	2,346	2,281	2,198	3,176
Non-Labor	1,239	1,183	1,158	1,758	1,282
NSE	0	0	0	0	0
Total	3,989	3,529	3,439	3,956	4,458
FTE	33.2	19.9	20.4	21.0	30.3
acation & Sick (Nominal \$)					
Labor	408	355	327	312	477
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	408	355	327	312	477
FTE	5.6	3.4	3.3	3.5	5.3
scalation to 2021\$					
Labor	367	232	152	80	0
Non-Labor	175	123	90	140	0
NSE	0	0	0	0	0
Total	541	356	242	221	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constant	nt 2021\$)				
Labor	3,524	2,934	2,759	2,590	3,653
Non-Labor	1,414	1,306	1,248	1,899	1,282
NSE	0	0	0	0	0
Total	4,938	4,240	4,008	4,488	4,935
FTE	38.8	23.3	23.7	24.5	35.6

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs								
	Years	2017	2018	2019	2020	2021		
Labor	-	-268	-252	-110	-21	-6,259		
Non-Labor		39	413	0	-246	-30,170		
NSE		0	0	0	0	0		
	Total -	-228	161	-110	-267	-36,428		
FTE		-1.7	-2.9	-1.2	-0.9	-58.6		

Detail of Adjustments to Recorded:

Dotail of Aujus	tillents to Recorded.					
<u>Year</u>	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
2017	-40	0	0	-0.3	CCTR Transf To 2100-3571.000	
Explanation:		iness Services to c	ost center 210	00-3571 in wo	064 in workpaper group 1N002 rkpaper group 1FC004 Customer forecasted.	
2017	-143	0	0	-1.6	CCTR Transf To 2100-4119.000	
Explanation:		CC 2100-0634 in v in workpaper group	vorkpaper gro 100006 Cu	up 1IN002 Cu	ss & Community Choice Istomer Programs & Business tions Support & Projects to align	
2017	22	0	0	0.2	CCTR Transf From 2100-0124.000	
Explanation:	Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.					
2017	-114	-3	0	-0.9	1-Sided Adj	
Explanation:	One-sided adjustment to re Expansion. Reference IO	415660 and cost ce	enter 2100-384	41.		
2017	0	107	0	0.0	CCTR Transf From 2100-0622.000	
Explanation:	Transfer non-labor associated Business Customer Segmentation and C3 hosting fees from cost center 2100-0622 in work paper group 100005 CCC Support to cost center 2100-0634 in workpaper group 1IN002 Customer Programs and Business Services, to align costs where activity/function resides and is forecasted.					
2017	0	-60	0	0.0	1-Sided Adj	
Explanation:	One-sided adjustment to ex Reference IO: 7004649, 7			. •	d affiliate billing internal orders . 0	
2017	0	0	0	0.0	1-Sided Adj	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
Explanation:	Adjustment to exclude refundable	non labor expen	ses associa	ted with 705	2991	
2017	51	0	0	1.0	CCTR Transf From 2100-3515.000	
Explanation:	Transfer labor and FTE associate paper group 100005 CCC Support Programs, Business Services, Ot	ort to cost center	2100-3766 i	n workpapeı	r group 1IN002 Customer	
2017	0	-4	0	0.0	1-Sided Adj	
xplanation:	One-sided adjustment to remove 415660 and cost center 2100-345	53.		·		
	One-time charge. Non Labor related		·		·	
2017	-44	0	0	-0.1	1-Sided Adj	
Explanation:	Exclude labor costs associated w 200314573 to correct labor that s Reference IO's: 200314573, 708	hould have been	_		· · · · · · · · · · · · · · · · · · ·	
2017 Total	-268	39	0	-1.7		
2018	21	0	0	0.2	CCTR Transf From 2100-0124.000	
xplanation:	Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.					
2018	0	0	0	-0.1	1-Sided Adj	
xplanation:	Incremental costs that are anticipal Memorandum Account (CEMA).	ated to be reques	sted for reco	very through	n a non-GRC Catastrophic Event	
2018	0	0	0	0.0	1-Sided Adj	
xplanation:	Incremental costs that are anticipal Memorandum Account (CEMA).	ated to be reques	sted for reco	very through	n a non-GRC Catastrophic Event	
2018	0	75	0	0.0	CCTR Transf From 2100-0622.000	
explanation:		in workpaper gro	oup 1IN002		in work paper group 1OO005CCC rograms and Business Services to	
2018	51	1	0	0.2	CCTR Transf From 2100-0622.000	
xplanation:	Transfer labor, non-labor and FTE paper group 100005 CCC Supportant Business Services to align co	ort to cost center	2100-0634 i	n workpapeı	cost center 2100-0622 and work r group 1IN002 Customer Programs	
2018	-98	0	0	-1.2	CCTR Transf To 2100-4119.000	
xplanation:	Transfer Sr Busn Svc Analyst labo	or and FTE assoc	ciated with D	Direct Access	& Community Choice	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

vvorkpaper:	TINUUZ.UUU - Customer F	Tograms and busin	less service	s 		
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	
2018	-94	0	0	-0.8	CCTR Transf To 2100-3571.000	
Explanation:	Transfer of Customer Service C Customer Programs & Busines Fields Operations Support to al	s Services to cost o	enter 2100-	3571 in work	paper group 1FC004 Customer	
2018	-14	0	0	-0.1	CCTR Transf To 2100-3571.000	
Explanation:	Transfer of Customer Service C Customer Programs & Busines Fields Operations Support to al	s Services to cost o	enter 2100-	3571 in work	paper group 1FC004 Customer	
2018	0	337	0	0.0	1-Sided Adj	
Explanation:	One sided adjustment to exclude	de correction for pos	sting error in	2018 refere	nce IO 200397097.	
2018	-1	0	0	-0.1	1-Sided Adj	
Explanation:	One-sided adjustment to remov 415660 and cost center 2100-3		ssociated w	ith Marketpla	ace Expansion. Reference IO	
	One-time charge. Non Labor re	lated to Shareholde	er Expense (MARKETPL	ACE EXPANSION)	
2018	-84	0	0	-0.7	1-Sided Adj	
Explanation:	One-sided adjustment to remove labor costs associated with Marketplace Expansion. Reference IO 415660 and cost center 2100-3765. One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION)					
2018	-33	0	0	-0.3	1-Sided Adj	
Explanation:	One-sided adjustment to removand cost center 2100-3841.	e labor costs assoc	ciated with M	1arketplace E	Expansion. Reference IO 415660	
	One-time charge. Labor related	I to Shareholder Ex	pense (MAF	RKETPLACE	EXPANSION)	
2018 Total	-252	413	0	-2.9		
2019	114	0	0	0.9	CCTR Transf From 2100-0124.000	
Explanation:		in workpaper group	1N002.000		xpaper group 1ED001 Reliability Programs and Business Services to	
2019	-134	0	0	-1.4	CCTR Transf To 2100-4119.000	
Explanation:	Transfer Sr Busn Svc Analyst la Aggregation activities from CC Services to CC 2100-4119 in w costs with where roles reside a	2100-0634 in workp orkpaper group 1O	paper group	1IN002 Cus	tomer Programs & Business	
2019	-31	0	0	-0.2	CCTR Transf To 2100-3571.000	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

Customer Programs & Business Services to cost center 2100-3571 in workpaper group 1FC004 Customer Fields Operations Support to align costs with where roles reside and are forecasted. 2019	vvorkpaper:	TINUUZ.UUU - Customer F	rograms and Busin	iess Service	:S	
Customer Programs & Business Services to cost center 2100-3571 in workpaper group 1FC004 Customer Fields Operations Support to align costs with where roles reside and are forecasted. 2019	<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	FTE	Adj Type
One-sided adjustment to remove labor costs associated with Marketplace Expansion. Reference IO 415660 and cost center 2100-3765. One-time charge, Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) One-time charge. Labor related Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). One-time charge. Catastrophic Event Memorandum	Explanation:	Customer Programs & Business	s Services to cost o	enter 2100-	3571 in work	paper group 1FC004 Customer
and cost center 2100-3765. One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) 2019 -6 0 0 -0.1 1-Sided Adj Explanation: One-sided adjustment to remove labor costs associated with Marketplace Expansion. Reference IO 415660 and cost center 2100-3841. One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) 2019 Total -110 0 0 -1.2	2019	-54	0	0	-0.4	1-Sided Adj
2019 -6 0 0 -0.1 1-Sided Adj Explanation: One-sided adjustment to remove labor costs associated with Marketplace Expansion. Reference IO 415660 and cost center 2100-3841. One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) 2019 Total -110 0 0 -1.2 2020 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 0 0 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	explanation:	-	re labor costs assoc	ciated with M	larketplace E	Expansion. Reference IO 415660
One-sided adjustment to remove labor costs associated with Marketplace Expansion. Reference IO 415660 and cost center 2100-3841. One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) 2019 Total -110 0 0 -1.2 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0		One-time charge. Labor related	to Shareholder Ex	pense (MAF	RKETPLACE	EXPANSION)
and cost center 2100-3841. One-time charge. Labor related to Shareholder Expense (MARKETPLACE EXPANSION) 2019 Total 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 10 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	2019	-6	0	0	-0.1	1-Sided Adj
2019 Total 2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	Explanation:	-	e labor costs assoc	ciated with M	larketplace E	Expansion. Reference IO 415660
2020 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -3 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 13 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.		One-time charge. Labor related	to Shareholder Ex	pense (MAF	RKETPLACE	EXPANSION)
Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 0 2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 4 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -3 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	2019 Total	-110	0	0	-1.2	
Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	2020	0	-1	0	0.0	1-Sided Adj
Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	xplanation:		· ·		uested for re	ecovery through a non-GRC
Catastrophic Event Memorandum Account (CEMA). 2020 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	2020	0	-2	0	0.0	1-Sided Adj
Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	Explanation:		•		uested for re	covery through a non-GRC
Catastrophic Event Memorandum Account (CEMA). 2020 60 39 0 0.5 CCTR Transf From 2100-3993.000 Explanation: The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 10 0 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	2020	0	-4	0	0.0	1-Sided Adj
The transfer of 2020 ADA/AFN related labor and non-labor expenses 2020 0 -3 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	Explanation:		· ·		uested for re	covery through a non-GRC
Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	2020	60	39	0	0.5	CCTR Transf From 2100-3993.000
Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	xplanation:	The transfer of 2020 ADA/AFN	related labor and n	on-labor exp	enses	
Catastrophic Event Memorandum Account (CEMA). 2020 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	2020	0	-3	0	0.0	1-Sided Adj
Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	Explanation:		•		uested for re	covery through a non-GRC
Catastrophic Event Memorandum Account (CEMA). 2020 113 0 0 0.9 CCTR Transf From 2100-0124.000 Explanation: Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	2020	0	-2	0	0.0	1-Sided Adj
Transfer labor and FTE for Cust Genr Team Ld from CC 2100-0124 in workpaper group 1ED001 Reliability and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	Explanation:				uested for re	covery through a non-GRC
and Capacity to CC 2100-4111 in workpaper group 1N002.000 Customer Programs and Business Services to align costs with where roles reside and are forecasted.	2020	113	0	0	0.9	CCTR Transf From 2100-0124.000
2020 0 -1 0 0.0 1-Sided Adj	Explanation:	and Capacity to CC 2100-4111	in workpaper group	1N002.000		
	2020	0	-1	0	0.0	1-Sided Adj

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

workpaper.	Throoz.000 - Customer Frograms an	d Busiliess ocivi		
<u>Year</u>	Labor NLb	r NSE	<u>FTE</u>	Adj Type
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0 -	4 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0 -7	3 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	-39 -8	0 0	-0.3 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0	0 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0 -	3 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0 -	7 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0 -	4 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0 -1	5 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0 -	7 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0	2 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account	•	requested for recove	ry through a non-GRC
2020	0 -	2 0	0.0 1	-Sided Adj
Explanation:	Incremental COVID-related costs that are a Catastrophic Event Memorandum Account		requested for recove	ry through a non-GRC
2020	0 -	3 0	0.0 1	-Sided Adj

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

vvorkpaper:	TINUUZ.UUU - Gustomer P	rograms and Busir	iess Service	:S				
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type			
Explanation:	Incremental COVID-related cos Catastrophic Event Memorandu	•		quested for re	ecovery through a non-GRC			
2020	0	-4	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related cos Catastrophic Event Memorandu	•		quested for re	ecovery through a non-GRC			
2020	0	-16	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related cos Catastrophic Event Memorandu			quested for re	ecovery through a non-GRC			
2020	0	-3	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related cos Catastrophic Event Memorandu	•		quested for re	ecovery through a non-GRC			
2020	-152	0	0	-1.8	CCTR Transf To 2100-4119.000			
Explanation:	Transfer Sr Busn Svc Analyst labor and FTE associated with Direct Access & Community Choice Aggregation activities from CC 2100-0634 in workpaper group 1IN002 Customer Programs & Business Services to CC 2100-4119 in workpaper group 1OO006 Customer Operations Support & Projects to align costs with where roles reside and are forecasted.							
2020	0	-3	0	0.0	1-Sided Adj			
Explanation:	One sided adjustment to exclud	-						
2020	-1 One sided adjusttment to exclude	0 de refundable Labo	0 or Charges a	-0.1	1-Sided Adj			
Explanation: 2020	0	-46	0 Onlarges	0.0	1-Sided Adj			
Explanation:	One sided adjusttment to exclude				•			
2020	-3	0	0	-0.1	1-Sided Adj			
Explanation:	One-sided adjustment to removand cost center 2100-3841. One-time charge. Labor related	e labor costs assoc	ciated with N	/larketplace E	Expansion. Reference IO 415660			
2020 Total	-21	-246	0	-0.9				
2021	0	-1	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA).							
2021	0	-1	0	0.0	1-Sided Adj			
Explanation:	Incremental COVID-related cos Catastrophic Event Memorandu	•		quested for re	ecovery through a non-GRC			
2021	0	-3	0	0.0	1-Sided Adj			

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

	Labor	AU Is-	NOT	CTC	Adi Tura	
<u>Year</u>				FTE	Adj Type	
xplanation:	Catastrophic Event Memo			requested for	recovery through a non-GRC	
2021	() -3	0	0.0	1-Sided Adj	
xplanation:	Incremental COVID-relate Catastrophic Event Memo		-	requested for	recovery through a non-GRC	
2021	() -2	0	0.0	1-Sided Adj	
explanation:	Incremental COVID-relate Catastrophic Event Memo		•	requested for	recovery through a non-GRC	
2021	() -2	0	0.0	1-Sided Adj	
xplanation:	Incremental COVID-relate Catastrophic Event Memo		-	requested for	recovery through a non-GRC	
2021	() -4	0	0.0	1-Sided Adj	
xplanation:	Incremental COVID-relate Catastrophic Event Memo		-	requested for	recovery through a non-GRC	
2021	() -5	0	0.0	1-Sided Adj	
xplanation:	Incremental COVID-relate Catastrophic Event Memo		-	requested for	recovery through a non-GRC	
2021	(31	0	0.0	CCTR Transf From 2100-0622.0	000
xplanation:		cost center 2100-	3442 in work pa	aper group 1IN	00-0622 in work paper group 002.000 Customer Programs and	
2021	-42	2 -7	0	-0.4	1-Sided Adj	
xplanation:	Incremental COVID-relate Catastrophic Event Memo		-	requested for	recovery through a non-GRC	
2021	(-4	0	0.0	1-Sided Adj	
xplanation:	Incremental COVID-relate Catastrophic Event Memo			requested for	recovery through a non-GRC	
2021	(-4	0	0.0	1-Sided Adj	
xplanation:	Incremental COVID-relate Catastrophic Event Memo		•	requested for	recovery through a non-GRC	
2021	() -2	0	0.0	1-Sided Adj	
xplanation:	Incremental COVID-relate Catastrophic Event Memo			requested for	recovery through a non-GRC	
			ā	0.0	4 0: 1 1 4 1:	
2021	(-9	0	0.0	1-Sided Adj	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

Catastrophic Event Memorandum Account (CEMA). 2021	иогкрарег.	THV002.000 - Gustomer 1 10	grams and basi	iness oci vice	.						
Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -11 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 1 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 1 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Eve	<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type					
Catastrophic Event Memorandum Account (CEMA). 2021	2021	0	-6	0	0.0	1-Sided Adj					
incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -4 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -11 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -2 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Explanation: Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -1 0 0.0 0.1-Sided Adj Incremental COVID-related costs that are anticipated to be requested for recovery through a non-GRC Catastrophic Event Memorandum Account (CEMA). 2021 0 -0 0 0.0 0.0 1-Sided Adj Incremental COVID-related costs that are anticipate	explanation:										
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2021 -56 0 0 -0.4 1-Sided Adj	2021	0	-40	0	0.0	1-Sided Adj					
	xplanation:	One sided adjustment to exclude	non labor charg	es associated	d with IO refe	erence 7131033 and 7131073					
Explanation: One sided adjustment to exclude labor and non labor charges associated with IO reference 7129971	2021	-56	0	0	-0.4	1-Sided Adj					
	xplanation:	One sided adjustment to exclude	labor and non la	abor charges	associated v	vith IO reference 7129971					

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

Vorkpaper:	1IN002.000 - Customer Programs and Business Services	
<u>Year</u>	<u>Labor NLbr NSE FTE Adj l</u>	<u>[vpe</u>
2021	-18 0 0 -0.1 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor charges associated with IO reference 7129971 and	7130109
2021	-293 -39 0 -2.4 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with IO reference	7130218
2021	-617 -693 0 -5.1 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor charges associated with IO reference 7129846,7129902,7122971,7130164,7130218,7130283	
2021	0 -5 0 0.0 1-Sided Adj	
Explanation:	One sided adjustment to exclude non labor charges associated with IO Reference 7130218	
2021	-29 0 0 -0.2 1-Sided Adj	
Explanation:	: One sided adjustment to exclude labor charges associated with IO Reference 7129846 and	7129902
2021	-185 -52 0 -1.7 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with IO Reference 7129825,7129846,7129868,7129902, 7129905, 7130062	9,
2021	-2 -4 0 -0.1 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with IO Reference 7130103, 7130106, 7130062	e, 7130013,
2021	-1 -19 0 -0.1 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with IO reference 7130062 and 7129905	7129891,
2021	-279 -122 0 -2.3 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with IO reference 7129971,7130109 ,7130164, 7130591	
2021	-319 -2,548 0 -3.0 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with Reference IC 7130109, 7131620	7129971,
2021	0 0 0 -0.1 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with IO reference 7129971, 7130218	7130244,
2021	-520 -1,083 0 -4.8 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with Multiple Refu	ındable IOs.
2021	-722 -479 0 -5.8 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with Multiple Refu	ındable IOs.
2021	-2,126 -22,882 0 19.6 1-Sided Adj	
Explanation:	One sided adjustment to exclude labor and non labor charges associated with Multiple Refu	ındable IOs.

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.000 - Customer Programs and Business Services

<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	NSE	FTE	Adj Type	
2021	-97	-30	0	-1.8	1-Sided Adj	
Explanation:	One sided adjustment to ex	clude labor and n	on labor char	ges associat	ed with Multiple Refundable IOs	3.
2021	-141	0	0	-0.9	1-Sided Adj	
Explanation:	One sided adjustment to ex	clude labor and n	on labor char	ges associat	ed with Multiple Refundable IOs	3.
2021	-613	-2,049	0	-7.1	1-Sided Adj	
Explanation:	One sided adjustment to ex	clude labor and n	on labor char	ges associat	ed with Multiple Refundable IOs	3.
2021	-143	-1	0	-1.9	1-Sided Adj	
Explanation:	One sided adjustment to ex	clude labor and n	on labor char	ges associat	ed with Multiple Refundable IOs	S.
2021	-3	-77	0	-0.1	1-Sided Adj	
Explanation:	One sided adjustment to ex	clude labor and n	on labor char	ges associat	ed with Multiple Refundable IOs	S.
2021 Total	-6,259	-30,170	0	-58.6		

San Diego Gas & Electric Company 2024 GRC - APP Non-Shared Service Workpapers

Beginning of Workpaper
1IN002.001 - RAMP - Natural Gas Appliance Testing (NGAT)

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub 1. Customer Services Information

Workpaper: 1IN002.001 - RAMP - Natural Gas Appliance Testing (NGAT)

Activity Description:

Natural Gas Appliance Testing (NGAT) or CO testing is a safety-related program for Customer Assistance's Energy Savings Assistance (ESA) Program participants. SDG&E conducts Carbon Monoxide (CO) testing on homes weatherized through the ESA Program in accordance with Statewide ESA Program Installation Standards and the Statewide ESA Program Policy and Procedures Manual. CPUC directives require SDG&E to charge the costs for the NGAT program to base rates rather than to the public purpose funds.

Forecast Explanations:

Labor - Base YR Rec

N/A

Non-Labor - Base YR Rec

A base year forecast method was used for TY 2024 because the last recorded year reflects the expense level associated with current departmental activity.

NSE - Base YR Rec

N/A

Summary of Results:

	In 2021\$ (000) Incurred Costs								
		Adju	ısted-Recor	ded		Ad	justed-Fore	cast	
Years	2017	2018	2019	2020	2021	2022	2023	2024	
Labor	0	0	0	0	0	0	0	0	
Non-Labor	185	192	203	111	161	202	502	625	
NSE	0	0	0	0	0	0	0	0	
Total	185	192	203	111	161	202	502	625	
FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	

Non-Shared Service Workpapers

CS - INFORMATION Area: Sandra F. Baule Witness:

A. Customer Services Information Category: Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.001 - RAMP - Natural Gas Appliance Testing (NGAT)

Summary of Adjustments to Forecast:

			In 202	1 \$(000) I	ncurred Co	sts				
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	ted-Forec	ast
Years	s	2022	2022 2023 2024 2022 2023 2024				2022	2023	2024	
Labor	Base YR Rec	0	0	0	0	0	0	0	0	0
Non-Labor	Base YR Rec	161	161	161	41	341	464	202	502	625
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	ıl	161	161	161	41	341	464	202	502	625
FTE	Base YR Rec	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0

Explanation:

Forecast Adjustment Details:										
<u>Year</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type				
2022	0	41	0	41	0.0	1-Sided Adj				
Explanation:										
2022 Total	0	41	0	41	0.0					
2023	0	341	0	341	0.0	1-Sided Adj				

ESA homes treated goal in 2023 of 11,711 per D.21-06-015.

Forecasted 65% of homes treated receiving NGAT.

Calculation: $11,711 \times 65\% = 7,612$ 7,612 X \$66 per test = \$502,402

2023 Total	0	341	0	341	0.0	
2024	0	464	0	464	0.0	1-Sided Adj

Explanation: ESA homes treated goal in 2024 of 14,138 per D.21-06-015.

Forecasted 65% of homes treated receiving NGAT.

Calculation: $14,138 \times 65\% = 9,190$ 9,190 X \$67.98 per test = \$624,716

	·	•					
2024 Total		0	464	0	464	0.0	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.001 - RAMP - Natural Gas Appliance Testing (NGAT)

Determination of Adjusted-Recorded (Incurred Costs):

Actimination of Aujusteu	-Recorded (incurred Cos 2017 (\$000)	2018 (\$000)	2019 (\$000)	2020 (\$000)	2021 (\$000)
ecorded (Nominal \$)*					
Labor	0	0	0	0	0
Non-Labor	162	174	188	103	161
NSE	0	0	0	0	0
Total	162	174	188	103	161
FTE	0.0	0.0	0.0	0.0	0.0
djustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomin	al \$)				
Labor	0	0	0	0	0
Non-Labor	162	174	188	103	161
NSE	0	0	0	0	0
Total	162	174	188	103	161
FTE	0.0	0.0	0.0	0.0	0.0
acation & Sick (Nominal \$	5)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
scalation to 2021\$					
Labor	0	0	0	0	0
Non-Labor	23	18	15	8	0
NSE	0	0	0	0	0
Total	23	18	15	8	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Consta	ant 2021\$)				
Labor	0	0	0	0	0
Non-Labor	185	192	203	111	161
NSE	0	0	0	0	0
Total	185	192	203	111	161
FTE	0.0	0.0	0.0	0.0	0.0

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

San Diego Gas & Electric Company 2024 GRC - APP Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.001 - RAMP - Natural Gas Appliance Testing (NGAT)

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs							
Years 2017 2018 2019 2020 2021							
Labor		0	0	0	0	0	
Non-Labor		0	0	0	0	0	
NSE		0	0	0	0	0	
	Total		0	0	0 -	0	
FTE		0.0	0.0	0.0	0.0	0.0	

<u>Year</u>	Labor	<u>NLbr</u>	NSE	<u>FTE</u>	Adj Type	

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Category: A. Customer Services Information
Category-Sub: 1. Customer Services Information

Workpaper: 1IN002.001 - RAMP - Natural Gas Appliance Testing (NGAT)

RAMP Item # 1

RAMP Activity

RAMP Chapter: SDG&E-Risk-9 Incident Related to the Medium Pressure System (Excluding Dig-in)

RAMP Line Item ID: C20

RAMP Line Item Name: RAMP Natural Gas Appliance Testing (NGAT)

Tranche(/s): Tranche1: Meter and Beyond the Meter

GRC Forecast Cost Estimates (\$000)

	2021 Historical Embedded Cost	2022 Forecast	2023 Forecast	2024 Forecast	2024 RAMP R (2020 Inci	ange
	(2021 \$)	(2021 \$)	(2021 \$)	(2021 \$)	Low	High
Tranche 1 Cost Estimate	161	202	502	625	105	322

Cost Estimate Changes from RAMP:

GRC forecast is outside the RAMP range due to forecast updates.

Unit of	2021 Historical Embedded	2022 Forecast	2023 Forecast	2024 Forecast	2024 R Range A	
Measure	Activities	Activities	Activities	Activities	Low	High
Tranche 1 NGAT	3,235.00	4,816.00	7,612.00	9,190.00	2,693.00	6,953.00

Work Unit Changes from RAMP:

GRC forecast is outside the RAMP range due to forecast updates.

Risk Spend Efficiency (RSE)

	GRC RSE	RAIVIP ROE
Tranche 1	0.050	0.500

RSE Changes from RAMP:

General changes to risks scores or RSE values are primarily due to changes in the MAVF and RSE methodology, as discussed in the RAMP to GRC Integration testimony of R. Scott Pearson and Gregory S. Flores (Ex. SCG-03/SDG&E-03, Chapter 2).

Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2100-0044	000	CUSTOMER CHOICE
2100-0058	000	CLEAN SAFE RELIABLE
2100-0064	000	DIR CUST PROGRAMS & ASSISTANCE
2100-0321	000	LIGB PAYMENTS
2100-0626	000	FEDERAL ACCOUNTS MANAGER
2100-0627	000	FEDERAL PROJECTS
2100-0629	000	POLICY & SUPPORT
2100-0630	000	CUSTOMER ASST MGR - DAP
2100-0634	000	ANALYTICS, RATES, SUPP SVCS MANAGER
2100-0643	000	NON-RESIDENTIAL 3RD PARTY PROGRAMS
2100-0650	000	RESIDENTIAL & DR PROGRAM MANAGEMENT
2100-0653	000	C&I TECHNOLOGY SUPPORT SUPERVISOR
2100-0655	000	FEDERAL ACCOUNTS FINANCE & ACCOUNTING
2100-3167	000	CUSTOMER COMMUNICATIONS - E-SERVICES
2100-3168	000	CUSTOMER INSIGHTS & ANALYTICS
2100-3307	000	CREATIVE SERVICES & BRANDING SDGE
2100-3434	000	BUS STRATEGY & DEVEL
2100-3435	000	FEDERAL BUSINESS DEVELOPMENT
2100-3437	000	ELECTRIC SAFETY TRAINING
2100-3440	000	DEMAND RESPONSE PROGRAM MANAGER
2100-3442	000	BUSINESS SVCS MAJOR ACCOUNTS
2100-3444	000	BUSINESS SVCS PROJECT COORDINATION
2100-3446	000	PRICING PLAN EDUCATION
2100-3448	000	SMALL C&I SEGMENT EE/DR MANAGER
2100-3450	000	CODES & STANDARDS MANAGER
2100-3451	000	ENERGY EFFICIENCY PARTNERSHIPS & OBF
2100-3452	000	CUSTOMER ASST MGR - CARE
2100-3453	000	PROGRAM SYSTEM COMPLIANCE & ANALYSIS
2100-3454	000	CUSTOMER ASSISTANT OUTREACH MANAGER
2100-3455	000	CUSTOMER ASST MGR - PROGRAM SUPPORT
2100-3465	000	COMMUNICATIONS DIRECTOR
2100-3466	000	CUSTOMER COMMUNICATIONS
2100-3570	000	MARKET PLANNING & ANALYSIS
2100-3579	000	CUSTOMER & EMPLOYEE ENGAGEMENT
2100-3580	000	BUSINESS SVCS CUST ENGY SVCS
2100-3593	000	PROGRAMS, SERVICES & TOOLS
2100-3619	000	TECHNICAL SUPPORT
2100-3701	000	VP CUSTOMER SOLUTIONS
2100-3703	000	ENERGY MANAGEMENT TOOL
2100-3718	000	ELECTRIC LOAD ANALYSIS
2100-3725	000	ELECTRIC DEMAND FORECASTING
2100-3727	000	GAS & ELECTRIC ANALYSIS - SOUTH
2100-3765	000	PROGRAM OPERATIONS
2100-3766	000	CUSTOMER PROGRAMS SUPPORT
2100-3770	000	PRICING PLANS

SDG&E/CS - INFORMATION/Exh No:SDG&E-19-WP/Witness: S. Baule

San Diego Gas & Electric Company 2024 GRC - APP Non-Shared Service Workpapers

Area: CS - INFORMATION Witness: Sandra F. Baule

Appendix A: List of Non-Shared Cost Centers

Cost Center	Sub	<u>Description</u>
2100-3776	000	ENERGY EFFICIENCY ADMINISTRATIVE COST
2100-3777	000	ENERGY EFFICIENCY MARKETING COST
2100-3778	000	ENERGY EFFICIENCY DIRECT IMPLEMENT COST
2100-3784	000	CUSTOMER COMMUNICATIONS - TECHNOLOGIES
2100-3786	000	BS CUST OUTRCH & EDU
2100-3841	000	PRODUCT AND TRANSITION MGMT
2100-3847	000	HAN (HOME AREA NETWORK)
2100-3896	000	EMPLOYEE COMMUNICATIONS
2100-3899	000	BUS SVCS SMALL & MED ACCOUNTS MGR
2100-4008	000	DIR - MARKETING & COMMS
2100-4012	000	ADVERTISING & RESEARCH
2100-4018	000	EMERGING TECHNOLOGIES
2100-4026	000	RATE REFORM PROGRAM
2100-4027	000	RES SVCS OUTREACH & EDUCATION
2100-4052	000	Digital & Cust Exp
2100-4107	000	CUSTOMER PROGRAMS MEASUREMENT&EVALUTION
2100-4108	000	FINANCIAL BUSINESS ANALYSIS
2100-4110	000	CUSTOMER ASSISTANCE PROGRAMS MANAGEMENT
2100-4111	000	CUSTOMER PROGRAMS & ENGAGEMENT MANAGER
2100-4115	000	ENERGY SOLUTIONS TURNKEY
2100-4117	000	CUSTOMER PROGRAMS INSPECTIONS
2100-4144	000	ACCESS FUNCTIONAL NEEDS
2100-4145	000	COMMUNITY ENGAGEMENT & OUTREACH
2100-4179	000	CUSTOMER STRATEGY & TRANSFORMATION