Application of SAN DIEGO GAS & ELECTRIC)
COMPANY for authority to update its gas and)
electric revenue requirement and base rates)
effective January 1, 2019 (U 902-M))
Application No. 17-10	
Exhibit No · (SDG&E-25-WP)	

WORKPAPERS TO PREPARED DIRECT TESTIMONY OF GAVIN H. WORDEN ON BEHALF OF SAN DIEGO GAS & ELECTRIC COMPANY

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

OCTOBER 2017



2019 General Rate Case - APP INDEX OF WORKPAPERS

Exhibit SDG&E-25-WP - CYBER SECURITY

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Overall Summary For Exhibit No. SDG&E-25-WP

Area: CYBER SECURITY

Witness: Gavin H. Worden

Description
Non-Shared Services
Shared Services
Total

In 2016 \$ (000) Incurred Costs							
Adjusted-Recorded		Adjusted-Forecast					
2016	2017	2018	2019				
0	0	0	0				
6,567	7,121	7,387	7,907				
6,567	7,121	7,387	7,907				

Area: CYBER SECURITY Witness: Gavin H. Worden

Summary of Shared Services Workpapers:

Description

A. SECURITY POLICY & AWARENESS

B. DIRECTOR - INFORMATION SECURITY

C. SECURITY ENGINEERING

D. SECURITY OPERATIONS

E. SECURITY CONTRACTS

G. INFORMATION SECURITY PROGRAMS

Total

	In 2016 \$ (000) Incurred Costs									
Adjusted- Recorded	Adjusted-Forecast									
2016	2017 2018 2019									
957	957	957	957							
367	367	367	367							
992	1,376	1,434	1,434							
1,642	1,699	1,757	1,757							
2,587	2,700	2,850	3,370							
22	22	22	22							
6,567	7,121	7,387	7,907							

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: A. SECURITY POLICY & AWARENESS

Cost Center: 2100-3101.000

Summary for Category: A. SECURITY POLICY & AWARENESS

		In 2016\$ (000) Incurred Costs									
	Adjusted-Recorded		Adjusted-Forecast								
	2016	2017	2018	2019							
Labor	868	868	868	868							
Non-Labor	89	89	89	89							
NSE	0	0	0	0							
Total	957	957	957	957							
FTE	7.5	7.5	7.5	7.5							

Cost Centers belonging to this Category:

2100-3101.000 SECURITY POLICY AND AWARENESS

Labor	868	868	868	868
Non-Labor	89	89	89	89
NSE	0	0	0	0
Total	957	957	957	957
FTE	7.5	7.5	7.5	7.5

Beginning of Workpaper 2100-3101.000 - SECURITY POLICY AND AWARENESS

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: A. SECURITY POLICY & AWARENESS
Category-Sub 1. SECURITY POLICY & AWARENESS

Cost Center: 2100-3101.000 - SECURITY POLICY AND AWARENESS

Activity Description:

This cost center provides Data & Privacy Governance support, including IT security awareness and training, and Privacy, Legislative, and Data Governance enterprise wide.

Forecast Explanations:

Labor - Base YR Rec

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

Non-Labor - Base YR Rec

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

NSE - Base YR Rec

N/A

Summary of Results:

	In 2016\$ (000) Incurred Costs										
		Adjι	ısted-Recor	ded		Ad	justed-Fore	cast			
Years	2012	2013	2014	2015	2016	2017	2018	2019			
Labor	728	223	567	637	868	868	868	868			
Non-Labor	-14	11	32	76	89	89	89	89			
NSE	0	0	0	0	0	0	0	0			
Total	714	235	599	713	957	957	957	957			
FTE	6.6	2.0	5.7	6.2	7.6	7.5	7.5	7.5			

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: A. SECURITY POLICY & AWARENESS
Category-Sub: 1. SECURITY POLICY & AWARENESS

Cost Center: 2100-3101.000 - SECURITY POLICY AND AWARENESS

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP

Unreg

	2016 Adju	sted-Reco	rded		2017 Adjı	usted-Fore	cast		
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
12	4	0	16	0.0	12	4	0	16	0.0
0	0	0	0	0.0	0	0	0	0	0.0
856	85	0	941	7.5	856	85	0	941	7.5
868	89	0	957	7.5	868	89	0	957	7.5
34.00%	34.00%				36.42%	36.42%			
62.00%	62.00%				59.94%	59.94%			
4.00%	4.00%				3.64%	3.64%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2018 Adju	sted-Fore	cast	2019 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
12	4	0	16	0.0	12	4	0	16	0.0
0	0	0	0	0.0	0	0	0	0	0.0
856	85	0	941	7.5	856	85	0	941	7.5
868	89	0	957	7.5	868	89	0	957	7.5
36.42%	36.42%				36.42%	36.42%			
59.94%	59.94%				59.94%	59.94%			
3.64%	3.64%				3.64%	3.64%			
0.00%	0.00%				0.00%	0.00%			

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2016

Cost center shared service allocations based on LAN ID s.

Cost Center Allocation Percentage for 2017

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2018

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2019

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: A. SECURITY POLICY & AWARENESS
Category-Sub: 1. SECURITY POLICY & AWARENESS

Cost Center: 2100-3101.000 - SECURITY POLICY AND AWARENESS

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs									
Forecas	t Method	Bas	se Foreca	st	Forec	ast Adjust	ments	Adjus	ted-Forec	ast
Years	s	2017 2018 2019			2017	2018	2019	2017	2018	2019
Labor	Base YR Rec	868	868	868	0	0	0	868	868	868
Non-Labor	Base YR Rec	89	89	89	0	0	0	89	89	89
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0
Tota	ıl	957	957	957	0	0	0	957	957	957
FTE	Base YR Rec	7.5	7.5	7.5	0.0	0.0	0.0	7.5	7.5	7.5

<u>Year</u>	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: A. SECURITY POLICY & AWARENESS
Category-Sub: 1. SECURITY POLICY & AWARENESS

Cost Center: 2100-3101.000 - SECURITY POLICY AND AWARENESS

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	593	183	473	543	744
Non-Labor	-16	11	31	75	89
NSE	0	0	0	0	0
Total	577	194	504	618	833
FTE	5.7	1.7	4.8	5.3	6.4
Adjustments (Nominal \$) **					
Labor	2	0	0	0	0
Non-Labor	3	0	0	0	0
NSE	0	0	0	0	0
Total	5	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	595	183	473	543	744
Non-Labor	-13	11	31	75	89
NSE	0	0	0	0	0
Total	582	194	504	618	833
FTE	5.7	1.7	4.8	5.3	6.4
/acation & Sick (Nominal \$)					
Labor	85	29	76	84	123
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	85	29	76	84	123
FTE	0.9	0.3	0.9	0.9	1.2
scalation to 2016\$					
Labor	48	11	19	10	0
Non-Labor	-1	1	1	1	0
NSE	0	0	0	0	0
Total	47	12	20	12	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	nt 2016\$)				
Labor	728	223	567	637	868
Non-Labor	-14	11	32	76	89
NSE	0	0	0	0	0
Total	714	235	599	713	957
FTE	6.6	2.0	5.7	6.2	7.6

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: A. SECURITY POLICY & AWARENESS
Category-Sub: 1. SECURITY POLICY & AWARENESS

Cost Center: 2100-3101.000 - SECURITY POLICY AND AWARENESS

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
Years 2012 2013 2014 2015 2016											
Labor		2	0	0	0	0					
Non-Labor		3	0	0	0	0					
NSE		0	0	0	0	0					
	Total		0	0	0	0					
FTE		0.0	0.0	0.0	0.0	0.0					

Detail of Adjustments to Recorded:

<u>Year</u>	Adj Group	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>ReflD</u>
2012	Other	-78	-3	0	-1.0	CCTR Transf To 2200-2469.000	MEHLERS20170223160921417
Explanat	ion: Employe	e transfer t	from SD	G&E to	SCG	(2200-2469)	
2012	Other	80	6	0	1.0	1-Sided Adj	MEHLERS20170223151922723
Explanat	ion: Employe	e Transfer	from 22	00-2470	0.		
2012 Tota	al	2	3	0	0.0		
2013 Tota	al	0	0	0	0.0		
2014 Tota	al	0	0	0	0.0		
2015 Tota	al	0	0	0	0.0		
2016 Tota	al	0	0	0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: A. SECURITY POLICY & AWARENESS
Category-Sub: 1. SECURITY POLICY & AWARENESS

Cost Center: 2100-3101.000 - SECURITY POLICY AND AWARENESS

RAMP Item # 1 Ref ID: MEHLERS20170303090436710

RAMP Chapter: SDG&E-7
Program Name: Cyber Security

Program Description: Security Policy and Awareness

Risk/Mitigation:

Risk: Cyber Security Risk

Mitigation: See Subsidiary Workpaper

<u>Forecast</u>	<u>CPUC</u>	Cost	<u>Estimate</u>	s (\$000)	1

	2017	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Base Year Work Type: Non-Mandated

Work Type Citation: See Subsidiary Work Paper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Supplemental Workpapers for Workpaper 2100-3101.000

							Cost	Center	D&M by N	ditigation	(000s)									
			2017	2017	2017	2017	2017		2018	2018	2018	2018	2018		2019	2019	2019	2019	2019	
Company	Cost Center	L/NL	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total
2100	2100-3101	Labor	182	540	17	118	10	868	182	540	17	118	10	868	182	540	17	118	10	868
2100	2100-3101	Non-Labor	30	38	2	19	0	89	30	38	2	19	0	89	30	38	2	19	0	89
2100	2100-3101 Total		212	578	19	138	10	957	212	578	19	138	10	957	212	578	19	138	10	957
2100	2100-3763	Labor	89	72	16	98	6	282	89	72	16	98	6	282	89	72	16	98	6	282
2100	2100-3763	Non-Labor	32	15	5	32	1	85	32	15	5	32	1	85	32	15	5	32	1	85
2100	2100-3763 Total		122	87	21	130	7	367	122	87	21	130	7	367	122	87	21	130	7	367
2100	2100-3774	Labor	153	793	38	44	3	1,031	162	838	40	46	3	1,089	162	838	40	46	3	1,089
2100	2100-3774	Non-Labor	114	220	4	6	0	344	114	220	4	6	0	344	114	220	4	6	0	344
2100	2100-3774 Total		267	1,013	42	50	3	1,375	276	1,058	44	52	3	1,433	276	1,058	44	52	3	1,433
2100	2100-3775	Labor	218	458	733	229	6	1,643	225	474	758	237	7	1,701	225	474	758	237	7	1,701
2100	2100-3775	Non-Labor	8	22	16	10	1	56	8	22	16	10	1	56	8	22	16	10	1	56
2100	2100-3775 Total		226	480	748	238	7	1,699	233	496	774	247	7	1,757	233	496	774	247	7	1,757
2100	2100-3781	Non-Labor	405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3781 Total		405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3976	Labor	5	4	1	6	0	16	5	4	1	6	0	16	5	4	1	6	0	16
2100	2100-3976	Non-Labor	2	1	0	2	0	6	2	1	0	2	0	6	2	1	0	2	0	6
2100	2100-3976 Total		7	5	1	8	0	22	7	5	1	8	0	22	7	5	1	8	0	22
2100 Total		Labor	648	1,868	805	494	25	3,840	664	1,929	833	505	25	3,956	664	1,929	833	505	25	3,956
		Non-Labor	592	1,240	567	879	2	3,280	614	1,293	597	924	2	3,430	692	1,475	701	1,080	2	3,950
		Total	1,239	3,108	1,372	1,373	28	7,120	1,278	3,221	1,430	1,429	28	7,386	1,356	3,403	1,534	1,585	28	7,906
2200	2200-2469	Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
2200	2200-2469	Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
2200	2200-2469 Total		166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
2200 Total		Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
		Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
		Total	166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
Grand Total		Labor	667	2,169	805	506	25	4,172	683	2,230	833	516	25	4,288	683	2,230	833	516	25	4,288
		Non-Labor	738	1,468	567	881	2	3,657	760	1,521	597	926	2	3,807	838	1,703	701	1,082	2	4,327
		Total	1,405	3,637	1,373	1,386	28	7,829	1,444	3,751	1,431	1,442	28	8,095	1,522	3,933	1,535	1,598	28	8,615

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: B. DIRECTOR - INFORMATION SECURITY

Cost Center: 2100-3763.000

Summary for Category: B. DIRECTOR - INFORMATION SECURITY

		In 2016\$ (000) Inc	16\$ (000) Incurred Costs						
	Adjusted-Recorded	Adjusted-Forecast							
	2016	2017	2018	2019					
Labor	282	282	282	282					
Non-Labor	85	85	85	85					
NSE	0	0	0	0					
Total	367	367	367	367					
FTE	2.1	2.0	2.0	2.0					

Cost Centers belonging to this Category:

2100-3763.000 DIRECTOR - INFORMATION SECURITY

Labor	282	282	282	282
Non-Labor	85	85	85	85
NSE	0	0	0	0
Total	367	367	367	367
FTE	2.1	2.0	2.0	2.0

Beginning of Workpaper 2100-3763.000 - DIRECTOR - INFORMATION SECURITY

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: B. DIRECTOR - INFORMATION SECURITY
Category-Sub 1. DIRECTOR - INFORMATION SECURITY

Cost Center: 2100-3763.000 - DIRECTOR - INFORMATION SECURITY

Activity Description:

This cost center includes the Director of IT Information Security and his administrative support. Activities include department level management for Information Security, including Security Engineering, Security Operations, IT regulatory compliance, and IT security maintenance contracts, enterprise-wide.

Forecast Explanations:

Labor - Base YR Rec

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

Non-Labor - Base YR Rec

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

NSE - Base YR Rec

N/A

Summary of Results:

				In 2016\$ (00	0) Incurred (Costs					
		Adjι	ısted-Recor	ded		Adjusted-Forecast					
Years	2012	2013	2014	2017	2018	2019					
Labor	140	185	310	230	282	282	282	282			
Non-Labor	151	68	61	40	85	85	85	85			
NSE	0	0	0	0	0	0	0	0			
Total	290	253	371	269	367	367	367	367			
FTE	0.9	1.9	2.2	1.9	2.1	2.0	2.0	2.0			

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: B. DIRECTOR - INFORMATION SECURITY
Category-Sub: 1. DIRECTOR - INFORMATION SECURITY

Cost Center: 2100-3763.000 - DIRECTOR - INFORMATION SECURITY

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP

Unreg

	2016 Adju	sted-Reco	rded			2017 Adjı	usted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
3	5	0	8	0.0	3	5	0	8	0.0
0	0	0	0	0.0	0	0	0	0	0.0
279	80	0	359	2.1	279	80	0	359	2.0
282	85	0	367	2.1	282	85	0	367	2.0
34.50%	34.50%				36.42%	36.42%			
61.91%	61.91%				59.94%	59.94%			
3.59%	3.59%				3.64%	3.64%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP

Unreg

	2018 Adju	sted-Fore	cast			2019 Adjı	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
3	5	0	8	0.0	3	5	0	8	0.0
0	0	0	0	0.0	0	0	0	0	0.0
279	80	0	359	2.0	279	80	0	359	2.0
282	85	0	367	2.0	282	85	0	367	2.0
36.42%	36.42%				36.42%	36.42%			
59.94%	59.94%				59.94%	59.94%			
3.64%	3.64%				3.64%	3.64%			
0.00%	0.00%				0.00%	0.00%			

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2016

Cost center shared service allocations based on LAN ID s.

Cost Center Allocation Percentage for 2017

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2018

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2019

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: B. DIRECTOR - INFORMATION SECURITY
Category-Sub: 1. DIRECTOR - INFORMATION SECURITY

Cost Center: 2100-3763.000 - DIRECTOR - INFORMATION SECURITY

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs										
Forecast	t Method	Bas	Base Forecast Forecast Adjustme					Adjus	ted-Forec	ast	
Years	5	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	Base YR Rec	282	282	282	0	0	0	282	282	282	
Non-Labor	Base YR Rec	85	85	85	0	0	0	85	85	85	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	I	367	367	367	0	0	0	367	367	367	
FTE	Base YR Rec	2.1	2.1	2.1	-0.1	-0.1	-0.1	2.0	2.0	2.0	

Forecast Adjustment Details:

. c.ccactraajac	orouge regional and a second region of the second region region of the second region of the second region region r							
Year Adj Gro	oup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	<u>ReflD</u>
2017 Other		0	0	0	0	-0.1	1-Sided Adj	MEHLERS20161116160222637
Explanation:	Adjusted to 2	2.0 FTE	S					
2017 Total		0	0	0	0	-0.1		
2018 Other		0	0	0	0	-0.1	1-Sided Adj	MEHLERS20161116160301140
Explanation:	1.7 FTE s to	tal						
2018 Total		0	0	0	0	-0.1		
2019 Other		0	0	0	0	-0.1	1-Sided Adj	MEHLERS20161116160310850
Explanation:	1.7 FTE s to	tal						
2019 Total		0	0	0	0	-0.1		

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: B. DIRECTOR - INFORMATION SECURITY
Category-Sub: 1. DIRECTOR - INFORMATION SECURITY

Cost Center: 2100-3763.000 - DIRECTOR - INFORMATION SECURITY

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	114	151	269	205	242
Non-Labor	141	65	61	41	85
NSE	0	0	0	0	0
Total	255	216	330	246	327
FTE	0.8	1.6	1.8	1.5	1.8
Adjustments (Nominal \$) **					
Labor	0	0	-10	-9	0
Non-Labor	0	0	-3	-3	0
NSE	0	0	0	0	0
Total	0	0	-13	-12	0
FTE	0.0	0.0	0.1	0.1	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	114	151	259	196	242
Non-Labor	141	65	59	39	85
NSE	0	0	0	0	0
Total	255	216	317	235	327
FTE	0.8	1.6	1.9	1.6	1.8
acation & Sick (Nominal \$)					
Labor	17	24	41	30	40
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	17	24	41	30	40
FTE	0.1	0.3	0.3	0.3	0.3
scalation to 2016\$					
Labor	9	9	10	4	0
Non-Labor	10	3	2	1	0
NSE	0	0	0	0	0
Total	19	12	12	4	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	nt 2016\$)				
Labor	140	185	310	230	282
Non-Labor	151	68	61	40	85
NSE	0	0	0	0	0
Total	290	253	371	269	367
FTE	0.9	1.9	2.2	1.9	2.1

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: B. DIRECTOR - INFORMATION SECURITY
Category-Sub: 1. DIRECTOR - INFORMATION SECURITY

Cost Center: 2100-3763.000 - DIRECTOR - INFORMATION SECURITY

Summary of Adjustments to Recorded:

		In Nominal	\$ (000) Incurred Co	ests		
	Years	2012	2013	2014	2015	2016
Labor		0	0	-10	-9	0
Non-Labor		0	0	-3	-3	0
NSE		0	0	0	0	0
	Total		0	-13	-12	0
FTE		0.0	0.0	0.1	0.1	0.0

Detail of Adjustments to Recorded:

<u>Year A</u>	dj Group	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>ReflD</u>
2012 Total		0	0	0	0.0		
2013 Total		0	0	0	0.0		
2014	Other	-10	-3	0	0.1	CCTR Transf To 2100-3976.000	MEHLERS20170223150155403
Explanation	: Transfer	labor and	estimate	d misc	non la	abor to new IS Programs cost center (210	00-3976)
2014 Total		-10	-3	0	0.1		
2015	Other	-9	-3	0	0.1	CCTR Transf To 2100-3976.000	MEHLERS20170223145817807
Explanation	: Transfer	labor and	estimate	d misc	non la	abor to new IS Programs cost center (210	00-3976)
2015 Total		-9	-3	0	0.1		
2016 Total		0	0	0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: B. DIRECTOR - INFORMATION SECURITY

Category-Sub: 1. DIRECTOR - INFORMATION SECURITY

Cost Center: 2100-3763.000 - DIRECTOR - INFORMATION SECURITY

RAMP Item # 1 Ref ID: MEHLERS20170303091134397

RAMP Chapter: SDG&E-7
Program Name: Cyber Security
Program Description: Cyber Security

Risk/Mitigation:

Risk: Cyber Security Risk

Mitigation: See Subsidiary Work Paper

Forecast CPUC Cost Estimates (\$000)

	2017	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC

Forecast Method: Trend
Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 367

Supplemental Workpapers for Workpaper 2100-3763.000

							Cost	Center	O&M by N	Nitigation	(000s)									
			2017	2017	2017	2017	2017		2018	2018	2018	2018	2018		2019	2019	2019	2019	2019	
Company	Cost Center	L/NL	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total
2100	2100-3101	Labor	182	540	17	118	10	868	182	540	17	118	10	868	182	540	17	118	10	868
2100	2100-3101	Non-Labor	30	38	2	19	0	89	30	38	2	19	0	89	30	38	2	19	0	89
2100	2100-3101 Total		212	578	19	138	10	957	212	578	19	138	10	957	212	578	19	138	10	957
2100	2100-3763	Labor	89	72	16	98	6	282	89	72	16	98	6	282	89	72	16	98	6	282
2100	2100-3763	Non-Labor	32	15	5	32	1	85	32	15	5	32	1	85	32	15	5	32	1	85
2100	2100-3763 Total		122	87	21	130	7	367	122	87	21	130	7	367	122	87	21	130	7	367
2100	2100-3774	Labor	153	793	38	44	3	1,031	162	838	40	46	3	1,089	162	838	40	46	3	1,089
2100	2100-3774	Non-Labor	114	220	4	6	0	344	114	220	4	6	0	344	114	220	4	6	0	344
2100	2100-3774 Total		267	1,013	42	50	3	1,375	276	1,058	44	52	3	1,433	276	1,058	44	52	3	1,433
2100	2100-3775	Labor	218	458	733	229	6	1,643	225	474	758	237	7	1,701	225	474	758	237	7	1,701
2100	2100-3775	Non-Labor	8	22	16	10	1	56	8	22	16	10	1	56	8	22	16	10	1	56
2100	2100-3775 Total		226	480	748	238	7	1,699	233	496	774	247	7	1,757	233	496	774	247	7	1,757
2100	2100-3781	Non-Labor	405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3781 Total		405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3976	Labor	5	4	1	6	0	16	5	4	1	6	0	16	5	4	1	6	0	16
2100	2100-3976	Non-Labor	2	1	0	2	0	6	2	1	0	2	0	6	2	1	0	2	0	6
2100	2100-3976 Total		7	5	1	8	0	22	7	5	1	8	0	22	7	5	1	8	0	22
2100 Total		Labor	648	1,868	805	494	25	3,840	664	1,929	833	505	25	3,956	664	1,929	833	505	25	3,956
		Non-Labor	592	1,240	567	879	2	3,280	614	1,293	597	924	2	3,430	692	1,475	701	1,080	2	3,950
		Total	1,239	3,108	1,372	1,373	28	7,120	1,278	3,221	1,430	1,429	28	7,386	1,356	3,403	1,534	1,585	28	7,906
2200	2200-2469	Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
2200	2200-2469	Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
2200	2200-2469 Total		166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
2200 Total		Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
		Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
		Total	166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
Grand Total		Labor	667	2,169	805	506	25	4,172	683	2,230	833	516	25	4,288	683	2,230	833	516	25	4,288
		Non-Labor	738	1,468	567	881	2	3,657	760	1,521	597	926	2	3,807	838	1,703	701	1,082	2	4,327
		Total	1,405	3,637	1,373	1,386	28	7,829	1,444	3,751	1,431	1,442	28	8,095	1,522	3,933	1,535	1,598	28	8,615

Area: CYBER SECURITY Witness: Gavin H. Worden

C. SECURITY ENGINEERING Category:

Cost Center: 2100-3774.000

Summary for Category: C. SECURITY ENGINEERING

		In 2016\$ (000) Inc	urred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	759	1,032	1,090	1,090
Non-Labor	233	345	345	345
NSE	0	0	0	0
Total	992	1,377	1,435	1,435
FTE	6.9	9.4	9.9	9.9
Centers belongin	ng to this Category:			
)-3774.000 SECU	RITY ENGINEERING			

Cost C

2100-3774	000	SECURITY	ENGINEERIN	G

Labor	759	1,032	1,090	1,090
Non-Labor	233	345	345	345
NSE	0	0	0	0
Total	992	1,377	1,435	1,435
FTE	6.9	9.4	9.9	9.9

Beginning of Workpaper 2100-3774.000 - SECURITY ENGINEERING

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: C. SECURITY ENGINEERING
Category-Sub 1. SECURITY ENGINEERING

Cost Center: 2100-3774.000 - SECURITY ENGINEERING

Activity Description:

The Security Engineering section provides enterprise-scale security functions and integration services for business, operational, and IT technology assets.

Forecast Explanations:

Labor - 3-YR Average

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

Non-Labor - 3-YR Average

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

NSE - 3-YR Average

N/A

Summary of Results:

				ln 2016\$ (00	0) Incurred (Costs		
		Adju	sted-Recor	ded		Ad	justed-Fored	cast
Years	2012	2013	2014	2015	2016	2017	2018	2019
Labor	733	805	1,160	1,004	759	1,031	1,089	1,089
Non-Labor	181	113	110	270	233	344	344	344
NSE	0	0	0	0	0	0	0	0
Total	914	918	1,271	1,275	992	1,375	1,433	1,433
FTE	6.4	7.1	10.7	9.1	6.9	9.4	9.9	9.9

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: C. SECURITY ENGINEERING
Category-Sub: 1. SECURITY ENGINEERING

Cost Center: 2100-3774.000 - SECURITY ENGINEERING

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreq

	2016 Adju	sted-Reco	rded			2017 Adj	usted-For	ecast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
46	25	0	71	0.4	34	64	0	98	0.3
0	0	0	0	0.0	0	0	0	0	0.0
713	209	0	922	6.5	997	280	0	1,277	9.1
759	234	0	993	6.9	1,031	344	0	1,375	9.4
34.50%	34.50%				36.42%	36.42%			
61.91%	61.91%				59.94%	59.94%			
3.59%	3.59%				3.64%	3.64%			
0.00%	0.00%				0.00%	0.00%			

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2018 Adju	sted-Fore	cast			2019 Adjı	sted-Fore	cast	
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
34	64	0	98	0.3	34	64	0	98	0.3
0	0	0	0	0.0	0	0	0	0	0.0
1,055	280	0	1,335	9.6	1,055	280	0	1,335	9.6
1,089	344	0	1,433	9.9	1,089	344	0	1,433	9.9
36.42%	36.42%				36.42%	36.42%			
59.94%	59.94%				59.94%	59.94%			
3.64%	3.64%				3.64%	3.64%			
0.00%	0.00%				0.00%	0.00%			

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2016

Cost center shared service allocations based on LAN ID s.

Cost Center Allocation Percentage for 2017

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2018

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2019

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: C. SECURITY ENGINEERING
Category-Sub: 1. SECURITY ENGINEERING

Cost Center: 2100-3774.000 - SECURITY ENGINEERING

Summary of Adjustments to Forecast:

			In 201	6 \$(000) Ir	curred Co	sts				
Forecast	t Method	se Foreca	Forecast Adjustments					Adjusted-Forecast		
Years	3	2017	2017 2018 2019			2018	2019	2017	2018	2019
Labor	3-YR Average	975	975	975	57	115	115	1,032	1,090	1,090
Non-Labor	3-YR Average	205	205	205	140	140	140	345	345	345
NSE	3-YR Average	0	0	0	0	0	0	0	0	0
Tota	I	1,179	1,179	1,179	197	255	255	1,376	1,434	1,434
FTE	3-YR Average	8.9	8.9	8.9	0.5	1.0	1.0	9.4	9.9	9.9

Forecast Adjustment Details:

Forecast Adjustment Details:								
Year Adj Grou	<u>up</u>	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2017 RAMP Incre	emental	57	0	0	57	0.5	1-Sided Adj	MEHLERS20161115135230410
Explanation:	RAMP -	Cyber Secu	rity (RAM	P Chapte	er 07) Add	dition of ne	w resource (Infi	rastructure Tech - months)
2017 RAMP Incre	emental	0	140	0	140	0.0	1-Sided Adj	MEHLERS20161130084543817
Explanation: RAMP - Cyber Security (RAMP Chapter 07) Annualization of BIT9 resource (based on \$250K/yr). Resource was partial year 2016.								
2017 Total		57	140	0	197	0.5		
0040 DAME:				0				
2018 RAMP Incre	emental	0	140	0	140	0.0	1-Sided Adj	MEHLERS20161130084554723
Explanation:	RAMP -	Cyber Secu	rity (RAM	P Chapte	er 07) Anr	nualization	of BIT9 resource	ce (based on \$250K/yr)
2018 RAMP Incre	emental	115	0	0	115	1.0	1-Sided Adj	MEHLERS20161130090111490
Explanation:	RAMP -	Cyber Secu	rity (RAM	P Chapte	er 07) Add	ditional Res	source (Infrastro	ucture Tech - Full Year)
2018 Total		115	140	0	255	1.0		
2019 RAMP Incre	emental	0	140	0	140	0.0	1-Sided Adj	MEHLERS20161130084604710
Explanation:	RAMP -	Cyber Secu	rity (RAM	P Chapte	er 07) Anr	nualization	of BIT9 resource	ce (based on \$250K/yr)
2019 RAMP Incre	emental	115	0	0	115	1.0	1-Sided Adj	MEHLERS20161130091045667
Explanation:	RAMP -	Cyber Secu	rity (RAM	P Chapte	er 07) Add	ditional Res	source (Infrastro	ucture Tech - Full Year)
2019 Total		115	140	0	255	1.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: C. SECURITY ENGINEERING
Category-Sub: 1. SECURITY ENGINEERING

Cost Center: 2100-3774.000 - SECURITY ENGINEERING

Determination of Adjusted-Recorded (Incurred Costs):

nonmination of Aujustic	1-Recorded (Incurred Cos 2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
ecorded (Nominal \$)*					
Labor	598	660	968	856	651
Non-Labor	169	108	107	266	233
NSE	0	0	0	0	0
Total	767	768	1,074	1,122	884
FTE	5.5	6.0	9.1	7.7	5.8
djustments (Nominal \$) **	•				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Nomir	nal \$)				
Labor	598	660	968	856	651
Non-Labor	169	108	107	266	233
NSE	0	0	0	0	0
Total	767	768	1,074	1,122	884
FTE	5.5	6.0	9.1	7.7	5.8
acation & Sick (Nominal \$	5)				
Labor	87	105	155	132	108
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	87	105	155	132	108
FTE	0.9	1.0	1.6	1.3	1.1
scalation to 2016\$					
Labor	48	40	38	16	0
Non-Labor	12	6	4	4	0
NSE	0	0	0	0	0
Total	60	45	42	21	0
FTE	0.0	0.0	0.0	0.0	0.0
ecorded-Adjusted (Const	ant 2016\$)				
Labor	733	805	1,160	1,004	759
Non-Labor	181	113	110	270	233
NSE	0	0	0	0	0
Total	914	918	1,271	1,275	992
FTE	6.4	7.0	10.7	9.0	6.9

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: C. SECURITY ENGINEERING
Category-Sub: 1. SECURITY ENGINEERING

Cost Center: 2100-3774.000 - SECURITY ENGINEERING

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
	Years	2012	2013	2014	2015	2016					
Labor		0	0	0	0	0					
Non-Labor		0	0	0	0	0					
NSE		0	0	0	0	0					
	Total		0		0	0					
FTE		0.0	0.0	0.0	0.0	0.0					

Year	Adj Group	<u>Labor</u>	NLbr	NSE FTE	Adj Type	<u>RefID</u>

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: C. SECURITY ENGINEERING
Category-Sub: 1. SECURITY ENGINEERING

Cost Center: 2100-3774.000 - SECURITY ENGINEERING

RAMP Item # 1 Ref ID: MEHLERS20161115135230410

RAMP Chapter: SDG&E-7

Program Name: Cyber Security (Labor)

Program Description: SECURITY ENGINEERING

Risk/Mitigation:

Risk: Cyber Security Risk

Mitigation: See Subsidiary Workpaper

	<u>Forecast</u>	<u>CPUC</u>	Cost Estimates	<u>(\$000)</u>
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	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC

Forecast Method: Trend
Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: C. SECURITY ENGINEERING
Category-Sub: 1. SECURITY ENGINEERING

Cost Center: 2100-3774.000 - SECURITY ENGINEERING

RAMP Item # 2 Ref ID: MEHLERS20161130084543817

RAMP Chapter: SDG&E-7

Program Name: Cyber Security - (Non Labor)

Program Description: SECURITY ENGINEERING

Risk/Mitigation:

Risk: Cyber Security Risk

Mitigation: See Subsidiary Workpaper

Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC

Forecast Method: Trend
Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 1174

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: C. SECURITY ENGINEERING
Category-Sub: 1. SECURITY ENGINEERING

Cost Center: 2100-3774.000 - SECURITY ENGINEERING

RAMP Item # 3 Ref ID: MEHLERS20170303091756930

RAMP Chapter: SDG&E-7
Program Name: Cyber Security

Program Description: SECURITY ENGINEERING

Risk/Mitigation:

Risk: Cyber Security Risk

Mitigation: See Subsidiary Workpaper

Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC
Forecast Method: Base Year
Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 993

Supplemental Workpapers for Workpaper 2100-3774.000

							Cost	Center (D&M by N	litigation	(000c)									
			2017	2017	2017	2017	2017	Center	2018	2018	2018	2018	2018		2019	2019	2019	2019	2019	
Company	Cost Center	L/NL	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total
2100	2100-3101	Labor	182	540	17	118	10	868	182	540	17	118	10	868	182	540	17	118	10	868
2100	2100-3101	Non-Labor	30	38	2	19	0	89	30	38	2	19	0	89	30	38	2	19	0	89
2100	2100-3101 Total		212	578	19	138	10	957	212	578	19	138	10	957	212	578	19	138	10	957
2100	2100-3763	Labor	89	72	16	98	6	282	89	72	16	98	6	282	89	72	16	98	6	282
2100	2100-3763	Non-Labor	32	15	5	32	1	85	32	15	5	32	1	85	32	15	5	32	1	85
2100	2100-3763 Total		122	87	21	130	7	367	122	87	21	130	7	367	122	87	21	130	7	367
2100	2100-3774	Labor	153	793	38	44	3	1,031	162	838	40	46	3	1,089	162	838	40	46	3	1,089
2100	2100-3774	Non-Labor	114	220	4	6	0	344	114	220	4	6	0	344	114	220	4	6	0	344
2100	2100-3774 Total		267	1,013	42	50	3	1,375	276	1,058	44	52	3	1,433	276	1,058	44	52	3	1,433
2100	2100-3775	Labor	218	458	733	229	6	1,643	225	474	758	237	7	1,701	225	474	758	237	7	1,701
2100	2100-3775	Non-Labor	8	22	16	10	1	56	8	22	16	10	1	56	8	22	16	10	1	56
2100	2100-3775 Total		226	480	748	238	7	1,699	233	496	774	247	7	1,757	233	496	774	247	7	1,757
2100	2100-3781	Non-Labor	405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3781 Total		405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3976	Labor	5	4	1	6	0	16	5	4	1	6	0	16	5	4	1	6	0	16
2100	2100-3976	Non-Labor	2	1	0	2	0	6	2	1	0	2	0	6	2	1	0	2	0	6
2100	2100-3976 Total		7	5	1	8	0	22	7	5	1	8	0	22	7	5	1	8	0	22
2100 Total		Labor	648	1,868	805	494	25	3,840	664	1,929	833	505	25	3,956	664	1,929	833	505	25	3,956
		Non-Labor	592	1,240	567	879	2	3,280	614	1,293	597	924	2	3,430	692	1,475	701	1,080	2	3,950
		Total	1,239	3,108	1,372	1,373	28	7,120	1,278	3,221	1,430	1,429	28	7,386	1,356	3,403	1,534	1,585	28	7,906
2200	2200-2469	Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
2200	2200-2469	Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
2200	2200-2469 Total		166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
2200 Total		Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
		Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
		Total	166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
Grand Total		Labor	667	2,169	805	506	25	4,172	683	2,230	833	516	25	4,288	683	2,230	833	516	25	4,288
		Non-Labor	738	1,468	567	881	2	3,657	760	1,521	597	926	2	3,807	838	1,703	701	1,082	2	4,327
		Total	1,405	3,637	1,373	1,386	28	7,829	1,444	3,751	1,431	1,442	28	8,095	1,522	3,933	1,535	1,598	28	8,615

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: D. SECURITY OPERATIONS

Cost Center: 2100-3775.000

Summary for Category: D. SECURITY OPERATIONS

	In 2016\$ (000) Incurred Costs								
	Adjusted-Recorded		Adjusted-Forecast						
	2016	2017	2018	2019					
Labor	1,585	1,642	1,700	1,700					
Non-Labor	56	56	56	56					
NSE	0	0	0	0					
Total	1,641	1,698	1,756	1,756					
FTE	14.5	15.0	15.5	15.5					
Cost Centers belonging	g to this Category:								
2100-3775.000 SECU	RITY OPERATIONS								
Labor	1,585	1,642	1,700	1,700					
Non-Labor	56	56	56	56					
NSE	0	0	0	0					
Total	1,641	1,698	1,756	1,756					
FTE	14.5	15.0	15.5	15.5					

Beginning of Workpaper 2100-3775.000 - SECURITY OPERATIONS

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: D. SECURITY OPERATIONS
Category-Sub 1. SECURITY OPERATIONS

Cost Center: 2100-3775.000 - SECURITY OPERATIONS

Activity Description:

This cost center provides enterpise system-wide security operations support, including incident response & forensics, digital investigations, threat and vulnerability management.

Forecast Explanations:

Labor - Base YR Rec

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

Non-Labor - Base YR Rec

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

NSE - Base YR Rec

N/A

Summary of Results:

		In 2016\$ (000) Incurred Costs										
		Adjι	ısted-Recor		Ad	justed-Fore	cast					
Years	2012	2013	2014	2015	2016	2017	2018	2019				
Labor	1,435	1,173	1,396	1,562	1,585	1,643	1,701	1,701				
Non-Labor	535	330	316	153	56	56	56	56				
NSE	0	0	0	0	0	0	0	0				
Total	1,970	1,503	1,712	1,715	1,642	1,699	1,757	1,757				
FTE	13.6	11.1	13.3	15.5	14.5	15.0	15.5	15.5				

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: D. SECURITY OPERATIONS
Category-Sub: 1. SECURITY OPERATIONS

Cost Center: 2100-3775.000 - SECURITY OPERATIONS

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreq

	2016 Adju	sted-Reco	rded		2017 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE	
41	1	0	42	0.0	41	1	0	42	0.0	
0	0	0	0	0.0	0	0	0	0	0.0	
1,545	55	0	1,600	14.5	1,602	55	0	1,657	15.0	
1,586	56	0	1,642	14.5	1,643	56	0	1,699	15.0	
34.50%	34.50%				36.42%	36.42%				
61.91%	61.91%				59.94%	59.94%				
3.59%	3.59%				3.64%	3.64%				
0.00%	0.00%				0.00%	0.00%				

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2018 Adju	sted-Fore	cast		2019 Adjusted-Forecast				
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE
41	1	0	42	0.0	41	1	0	42	0.0
0	0	0	0	0.0	0	0	0	0	0.0
1,660	55	0	1,715	15.5	1,660	55	0	1,715	15.5
1,701	56	0	1,757	15.5	1,701	56	0	1,757	15.5
36.42%	36.42%				36.42%	36.42%			
59.94%	59.94%				59.94%	59.94%			
3.64%	3.64%				3.64%	3.64%			
0.00%	0.00%				0.00%	0.00%			

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2016

Cost center shared service allocations based on LAN ID s.

Cost Center Allocation Percentage for 2017

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2018

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2019

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

CYBER SECURITY Area: Witness: Gavin H. Worden

D. SECURITY OPERATIONS Category: 1. SECURITY OPERATIONS Category-Sub:

Cost Center: 2100-3775.000 - SECURITY OPERATIONS

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs											
Forecast	t Method	Base Forecast			Forecast Adjustments			Adjusted-Forecast				
Years	s	2017 2018 2019		2017	2018	2019	2017	2018	2019			
Labor	Base YR Rec	1,585	1,585	1,585	57	115	115	1,642	1,700	1,700		
Non-Labor	Base YR Rec	56	56	56	0	0	0	56	56	56		
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0		
Total		1,642	1,642	1,642	57	115	115	1,699	1,757	1,757		
FTE	Base YR Rec	14.5	14.5	14.5	0.5	1.0	1.0	15.0	15.5	15.5		

Forecas	st Adjusti	ment Detai	ls:						
<u>Year</u>	Adj Gro	<u>up</u>	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2017 R	AMP Incr	emental	57	0	0	57	0.5	1-Sided Adj	MEHLERS20161116085930330
Explana	ation:	RAMP - C year)	yber Secu	rity (RAM	P Chapt	er 07) Add	lition of ne	ew resource (Inf	rastructure Tech partial
2017 To	otal		57	0	0	57	0.5		
2018 R	AMP Incr	emental	115	0	0	115	1.0	1-Sided Adj	MEHLERS20161130091220783
Explana	ation:	RAMP - C	yber Secu	rity (RAM	P Chapt	er 07) Add	lition of ne	w resource.	
2018 To	otal		115	0	0	115	1.0		
2019 R	AMP Incr	emental	115	0	0	115	1.0	1-Sided Adj	MEHLERS20161130091232797
Explana	ation:	RAMP - C	yber Secu	rity (RAM	P Chapt	er 07) Add	lition of ne	w resource.	
2019 To	otal		115	0	0	115	1.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: D. SECURITY OPERATIONS
Category-Sub: 1. SECURITY OPERATIONS

Cost Center: 2100-3775.000 - SECURITY OPERATIONS

Determination of Adjusted-Recorded (Incurred Costs):

Peterinination of Aujusteu-Re	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	1,360	963	1,164	1,331	1,360
Non-Labor	509	313	305	150	56
NSE	0	0	0	0	0
Total	1,870	1,276	1,470	1,482	1,416
FTE	13.7	9.4	11.3	13.2	12.3
Adjustments (Nominal \$) **					
Labor	-190	0	0	0	0
Non-Labor	-9	0	0	0	0
NSE	0	0	0	0	0
Total	-199	0	0	0	0
FTE	-2.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nominal S	\$)				
Labor	1,170	963	1,164	1,331	1,360
Non-Labor	500	313	305	150	56
NSE	0	0	0	0	0
Total	1,671	1,276	1,470	1,482	1,416
FTE	11.7	9.4	11.3	13.2	12.3
/acation & Sick (Nominal \$)					
Labor	170	153	186	206	226
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	170	153	186	206	226
FTE	1.9	1.6	2.0	2.3	2.2
Escalation to 2016\$					
Labor	95	58	46	25	0
Non-Labor	35	16	10	2	0
NSE	0	0	0	0	0
Total	130	74	57	28	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constant	2016\$)				
Labor	1,435	1,173	1,396	1,562	1,585
Non-Labor	535	330	316	153	56
NSE	0	0	0	0	0
Total	1,970	1,503	1,712	1,715	1,642
FTE	13.6	11.0	13.3	15.5	14.5

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: D. SECURITY OPERATIONS
Category-Sub: 1. SECURITY OPERATIONS

Cost Center: 2100-3775.000 - SECURITY OPERATIONS

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs										
Years 2012 2013 2014 2015 2016										
Labor		-190	0	0	0	0				
Non-Labor		-9	0	0	0	0				
NSE		0	0	0	0	0				
	Total	-199	0	0	0	0				
FTE		-2.0	0.0	0.0	0.0	0.0				

Detail of Adjustments to Recorded:

Year A	dj Group	<u>Labor</u> <u>l</u>	NLbr_	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>ReflD</u>
2012	Other	-190	-9	0	-2.0	CCTR Transf To 2200-2469.000	MEHLERS20170223155412793
Explanation	: Employee	transfer fr	om SDG	&E to	SCG	(2200-2469)	
2012 Total		-190	-9	0	-2.0		
2013 Total		0	0	0	0.0		
2014 Total		0	0	0	0.0		
2015 Total		0	0	0	0.0		
2016 Total		0	0	0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: D. SECURITY OPERATIONS
Category-Sub: 1. SECURITY OPERATIONS

Cost Center: 2100-3775.000 - SECURITY OPERATIONS

RAMP Item # 1 Ref ID: MEHLERS20161116085930330

RAMP Chapter: SDG&E-7

Program Name: Cyber Security - (Labor)

Program Description: SECURITY OPERATIONS

Risk/Mitigation:

Risk: Cyber Security

Mitigation: See Subsidiary Workpaper

Forecast CPUC Cost Estimates (\$000)

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC

Forecast Method: Trend
Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: D. SECURITY OPERATIONS
Category-Sub: 1. SECURITY OPERATIONS

Cost Center: 2100-3775.000 - SECURITY OPERATIONS

RAMP Item # 2 Ref ID: MEHLERS20170303093536050

RAMP Chapter: SDG&E-7
Program Name: Cyber Security

Program Description: SECURITY OPERATIONS

Risk/Mitigation:

Risk: Cyber Security

Mitigation: See Subsidiary Work Paper

Forecast	CPUC	Cost	Estimates	(\$000)
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	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC Forecast Method: Average Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 1642

Explanation: 0

Supplemental Workpapers for Workpaper 2100-3775.000

							Cost	Center	O&M by N	Nitigation	(000s)									
			2017	2017	2017	2017	2017		2018	2018	2018	2018	2018		2019	2019	2019	2019	2019	
Company	Cost Center	L/NL	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total
2100	2100-3101	Labor	182	540	17	118	10	868	182	540	17	118	10	868	182	540	17	118	10	868
2100	2100-3101	Non-Labor	30	38	2	19	0	89	30	38	2	19	0	89	30	38	2	19	0	89
2100	2100-3101 Total		212	578	19	138	10	957	212	578	19	138	10	957	212	578	19	138	10	957
2100	2100-3763	Labor	89	72	16	98	6	282	89	72	16	98	6	282	89	72	16	98	6	282
2100	2100-3763	Non-Labor	32	15	5	32	1	85	32	15	5	32	1	85	32	15	5	32	1	85
2100	2100-3763 Total		122	87	21	130	7	367	122	87	21	130	7	367	122	87	21	130	7	367
2100	2100-3774	Labor	153	793	38	44	3	1,031	162	838	40	46	3	1,089	162	838	40	46	3	1,089
2100	2100-3774	Non-Labor	114	220	4	6	0	344	114	220	4	6	0	344	114	220	4	6	0	344
2100	2100-3774 Total		267	1,013	42	50	3	1,375	276	1,058	44	52	3	1,433	276	1,058	44	52	3	1,433
2100	2100-3775	Labor	218	458	733	229	6	1,643	225	474	758	237	7	1,701	225	474	758	237	7	1,701
2100	2100-3775	Non-Labor	8	22	16	10	1	56	8	22	16	10	1	56	8	22	16	10	1	56
2100	2100-3775 Total		226	480	748	238	7	1,699	233	496	774	247	7	1,757	233	496	774	247	7	1,757
2100	2100-3781	Non-Labor	405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3781 Total		405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3976	Labor	5	4	1	6	0	16	5	4	1	6	0	16	5	4	1	6	0	16
2100	2100-3976	Non-Labor	2	1	0	2	0	6	2	1	0	2	0	6	2	1	0	2	0	6
2100	2100-3976 Total		7	5	1	8	0	22	7	5	1	8	0	22	7	5	1	8	0	22
2100 Total		Labor	648	1,868	805	494	25	3,840	664	1,929	833	505	25	3,956	664	1,929	833	505	25	3,956
		Non-Labor	592	1,240	567	879	2	3,280	614	1,293	597	924	2	3,430	692	1,475	701	1,080	2	3,950
		Total	1,239	3,108	1,372	1,373	28	7,120	1,278	3,221	1,430	1,429	28	7,386	1,356	3,403	1,534	1,585	28	7,906
2200	2200-2469	Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
2200	2200-2469	Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
2200	2200-2469 Total		166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
2200 Total		Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
		Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
		Total	166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
Grand Total		Labor	667	2,169	805	506	25	4,172	683	2,230	833	516	25	4,288	683	2,230	833	516	25	4,288
		Non-Labor	738	1,468	567	881	2	3,657	760	1,521	597	926	2	3,807	838	1,703	701	1,082	2	4,327
		Total	1,405	3,637	1,373	1,386	28	7,829	1,444	3,751	1,431	1,442	28	8,095	1,522	3,933	1,535	1,598	28	8,615

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS

Cost Center: 2100-3781.000

Summary for Category: E. SECURITY CONTRACTS

	In 2016\$ (000) Incurred Costs									
	Adjusted-Recorded Adjusted-Forecast									
	2016	2017	2018	2019						
Labor	0	0	0	0						
Non-Labor	0	0	0	0						
NSE	2,587	2,700	2,850	3,370						
Total	2,587	2,700	2,850	3,370						
FTE	0.0	0.0	0.0	0.0						

Cost Centers belonging to this Category:

2100-3781.000 CRITICAL INFRASTRUCTURE PROTECTION

Labor	0	0	0	0
Non-Labor	0	0	0	0
NSE	2,587	2,700	2,850	3,370
Total	2,587	2,700	2,850	3,370
FTE	0.0	0.0	0.0	0.0

Beginning of Workpaper 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS
Category-Sub 1. SECURITY CONTRACTS

Cost Center: 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

Activity Description:

This cost center contains all IT Security Contracts, including system-wide hardware and software maintenance agreements.

Forecast Explanations:

Labor - Zero-Based

N/A

Non-Labor - Zero-Based

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

NSE - Zero-Based

N/A

Summary of Results:

				ln 2016\$ (00	0) Incurred (Costs				
		Adju	ısted-Recor		Adjusted-Forecast					
Years	2012	2013	2014	2015	2016	2017	2018	2019		
Labor	0	0	0	0	0	0	0	0		
Non-Labor	0	0	0	0	0	0	0	0		
NSE	873	534	500	1,663	2,587	2,700	2,850	3,370		
Total	873	534	500	1,663	2,587	2,700	2,850	3,370		
FTE	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS
Category-Sub: 1. SECURITY CONTRACTS

Cost Center: 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP

Unreg

	2016 Adj	usted-Reco	orded		2017 Adjusted-Forecast						
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE		
0	0	0	0	0.0	0	0	0	0	0.0		
0	0	0	0	0.0	0	0	0	0	0.0		
0	0	2,587	2,587	0.0	0	0	2,700	2,700	0.0		
0	0	2,587	2,587	0.0	0	0	2,700	2,700	0.0		
34.50%	34.50%				36.42%	36.42%					
61.91%	61.91%				59.94%	59.94%					
3.59%	3.59%				3.64%	3.64%					
0.00%	0.00%				0.00%	0.00%					

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2018 Adj	usted-Fore	cast		2019 Adjusted-Forecast						
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE		
0	0	0	0	0.0	0	0	0	0	0.0		
0	0	0	0	0.0	0	0	0	0	0.0		
0	0	2,850	2,850	0.0	0	0	3,370	3,370	0.0		
0	0	2,850	2,850	0.0	0	0	3,370	3,370	0.0		
36.42%	36.42%				36.42%	36.42%					
59.94%	59.94%				59.94%	59.94%					
3.64%	3.64%				3.64%	3.64%					
0.00%	0.00%				0.00%	0.00%					

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2016

Cost center shared service allocations based on LAN ID s.

Cost Center Allocation Percentage for 2017

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2018

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations.

Cost Center Allocation Percentage for 2019

Cost center shared service allocations based on LAN ID s - Revisd for 2017 allocations..

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS
Category-Sub: 1. SECURITY CONTRACTS

Cost Center: 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

Summary of Adjustments to Forecast:

	In 2016 \$(000) Incurred Costs												
Forecast	st	Forec	ast Adjust	Adjus	Adjusted-Forecast								
Years	5	2017	2018	2019	2017	2018	2019	2017	2018	2019			
Labor	Zero-Based	0	0	0	0	0	0	0	0	0			
Non-Labor	Zero-Based	0	0	0	0	0	0	0	0	0			
NSE	Zero-Based	0	0	0	2,700	2,850	3,370	2,700	2,850	3,370			
Total		0	0	0	2,700	2,850	3,370	2,700	2,850	3,370			
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0			

Forecast Adjustment Details:

Forecast Adjust	ment Details:										
Year Adj Gro	oup <u>L</u>	<u>abor</u> <u>N</u>	<u>lLbr</u>	<u>NSE</u>	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>			
2017 RAMP Incr	remental	0	0	2,700	2,700	0.0	1-Sided Adj	MEHLERS20161115091449130			
Explanation:	Explanation: RAMP - Cyber Security (RAMP Chapter 07) 2017 Forecast										
2017 Total		0	0	2,700	2,700	0.0					
2018 RAMP Incr	remental	0	0	2,850	2,850	0.0	1-Sided Adj	MEHLERS20161115091508933			
Explanation:	RAMP - Cybe	er Security	(RAI	MP Chapte	er 07) 2018	forecast					
2018 Total		0	0	2,850	2,850	0.0					
2019 RAMP Incr	remental	0	0	2,950	2,950	0.0	1-Sided Adj	MEHLERS20161115091537840			
Explanation:	RAMP - Cybe	er Security	(RAI	MP Chapte	er 07) 2019	forecast					
2019 RAMP Incr	remental	0	0	420	420	0.0	1-Sided Adj	MEHLERS20170309165836007			
Explanation:	RAMP - Cybe Modernizatio	•	•	•	er 07) Increr	mental m	aintenance cos	sts associated with Grid			
2019 Total		0	0	3,370	3,370	0.0					

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS
Category-Sub: 1. SECURITY CONTRACTS

Cost Center: 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

Determination of Adjusted-Recorded (Incurred Costs):

Dotomination of Aujustou	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	0	0	0	0	0
Non-Labor	816	507	483	1,637	2,587
NSE	0	0	0	0	0
Total	816	507	483	1,637	2,587
FTE	0.0	0.0	0.0	0.0	0.0
Adjustments (Nominal \$) **					
Labor	0	0	0	0	0
Non-Labor	-816	-507	-483	-1,637	-2,587
NSE	816	507	483	1,637	2,587
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	816	507	483	1,637	2,587
Total	816	507	483	1,637	2,587
FTE	0.0	0.0	0.0	0.0	0.0
Vacation & Sick (Nominal \$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	0	0	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Escalation to 2016\$					
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	58	26	16	27	0
Total	58	26	16	27	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Consta	ant 2016\$)				
Labor	0	0	0	0	0
Non-Labor	0	0	0	0	0
NSE	873	534	500	1,663	2,587
Total	873	534	500	1,663	2,587
FTE	0.0	0.0	0.0	0.0	0.0

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS
Category-Sub: 1. SECURITY CONTRACTS

Cost Center: 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs											
	Years	2012	2013	2014	2015	2016					
Labor		0	0	0	0	0					
Non-Labor		-816	-507	-483	-1,637	-2,587					
NSE		816	507	483	1,637	2,587					
	Total		0	0	0 -	0.056					
FTE		0.0	0.0	0.0	0.0	0.0					

Detail of Adjustments to Recorded:

Year	Adj G	roup	<u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>		Adj Type	<u>RefID</u>
2012	Othe	r	0	-816	816	0.0	1-Sided Adj		MEHLERS20161115091139840
Explanat	tion:	Adjust NL	to NSE						
2012 Tot	al		0	-816	816	0.0			
2013	Othe	r	0	-507	507	0.0	1-Sided Adj		MEHLERS20161115091116480
Explanat	tion:	Adjust NL	to NSE						
2013 Tot	al		0	-507	507	0.0			
2014	Othe	r	0	-483	483	0.0	1-Sided Adj		MEHLERS20161115091047590
Explanat	tion:	Adjust NL	to NSE						
2014 Tot	al		0	-483	483	0.0			
2015	Othe	r	0 -	-1,637	1,637	0.0	1-Sided Adj		MEHLERS20161115090949917
Explanat	tion:	Adjust NL	to NSE						
2015 Tot	al		0 -	-1,637	1,637	0.0			
2016	Othe			-2,587	2,587	0.0	1-Sided Adj		MEHLERS20161115090921290
Explanat		Adjust NL							
2016	Othe	r	0	0	0	0.0	1-Sided Adj		MEHLERS20170222082253767
Explanat	tion:	Adjust out	chargin	g error					

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS
Category-Sub: 1. SECURITY CONTRACTS

Cost Center: 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

<u>Year</u>	Adj Group	Labor	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>RefID</u>	
2016 Tot	al	0	-2,587	2,587	0.0			

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS
Category-Sub: 1. SECURITY CONTRACTS

Cost Center: 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

RAMP Item # 1 Ref ID: MEHLERS20161115091449130

RAMP Chapter: SDG&E-7

Program Name: Cyber Security - Contracts
Program Description: Security Contracts

Risk/Mitigation:

Risk: Cyber Security Risk

Mitigation: See Subsidiary Workpaper

<u>Forecast</u>	<u>CPUC</u>	Cost	Estimate	<u>s (\$000)</u>

	<u>2017</u>	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC
Forecast Method: Zero-Based
Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation: 0

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: E. SECURITY CONTRACTS
Category-Sub: 1. SECURITY CONTRACTS

Cost Center: 2100-3781.000 - CRITICAL INFRASTRUCTURE PROTECTION

RAMP Item # 2 Ref ID: TP1JMY20170801183359243

RAMP Chapter: SDG&E-7
Program Name: Cyber Security

Program Description: Security Contracts

Risk/Mitigation:

Risk: Cyber Security Risk

Mitigation: See Subsidary Workpaper

Low

Forecast CPUC Cost Estimates (\$000)		
	2017	

2017 2018 2019 0 0

High 0 0 0

Funding Source: CPUC-GRC
Forecast Method: Zero-Based
Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 0

Explanation:

Supplemental Workpapers for Workpaper 2100-3781.000

							Cost	Center (D&M by N	litigation	(000s)									
			2017	2017	2017	2017	2017	Center	2018	2018	2018	2018	2018		2019	2019	2019	2019	2019	
Company	Cost Center	L/NL	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total
2100	2100-3101	Labor	182	540	17	118	10	868	182	540	17	118	10	868	182	540	17	118	10	868
2100	2100-3101	Non-Labor	30	38	2	19	0	89	30	38	2	19	0	89	30	38	2	19	0	89
2100	2100-3101 Total		212	578	19	138	10	957	212	578	19	138	10	957	212	578	19	138	10	957
2100	2100-3763	Labor	89	72	16	98	6	282	89	72	16	98	6	282	89	72	16	98	6	282
2100	2100-3763	Non-Labor	32	15	5	32	1	85	32	15	5	32	1	85	32	15	5	32	1	85
2100	2100-3763 Total		122	87	21	130	7	367	122	87	21	130	7	367	122	87	21	130	7	367
2100	2100-3774	Labor	153	793	38	44	3	1,031	162	838	40	46	3	1,089	162	838	40	46	3	1,089
2100	2100-3774	Non-Labor	114	220	4	6	0	344	114	220	4	6	0	344	114	220	4	6	0	344
2100	2100-3774 Total		267	1,013	42	50	3	1,375	276	1,058	44	52	3	1,433	276	1,058	44	52	3	1,433
2100	2100-3775	Labor	218	458	733	229	6	1,643	225	474	758	237	7	1,701	225	474	758	237	7	1,701
2100	2100-3775	Non-Labor	8	22	16	10	1	56	8	22	16	10	1	56	8	22	16	10	1	56
2100	2100-3775 Total		226	480	748	238	7	1,699	233	496	774	247	7	1,757	233	496	774	247	7	1,757
2100	2100-3781	Non-Labor	405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3781 Total		405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3976	Labor	5	4	1	6	0	16	5	4	1	6	0	16	5	4	1	6	0	16
2100	2100-3976	Non-Labor	2	1	0	2	0	6	2	1	0	2	0	6	2	1	0	2	0	6
2100	2100-3976 Total		7	5	1	8	0	22	7	5	1	8	0	22	7	5	1	8	0	22
2100 Total		Labor	648	1,868	805	494	25	3,840	664	1,929	833	505	25	3,956	664	1,929	833	505	25	3,956
		Non-Labor	592	1,240	567	879	2	3,280	614	1,293	597	924	2	3,430	692	1,475	701	1,080	2	3,950
		Total	1,239	3,108	1,372	1,373	28	7,120	1,278	3,221	1,430	1,429	28	7,386	1,356	3,403	1,534	1,585	28	7,906
2200	2200-2469	Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
2200	2200-2469	Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
2200	2200-2469 Total		166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
2200 Total	·	Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
		Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
		Total	166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
Grand Total		Labor	667	2,169	805	506	25	4,172	683	2,230	833	516	25	4,288	683	2,230	833	516	25	4,288
		Non-Labor	738	1,468	567	881	2	3,657	760	1,521	597	926	2	3,807	838	1,703	701	1,082	2	4,327
		Total	1,405	3,637	1,373	1,386	28	7,829	1,444	3,751	1,431	1,442	28	8,095	1,522	3,933	1,535	1,598	28	8,615

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: G. INFORMATION SECURITY PROGRAMS

Cost Center: 2100-3976.000

Summary for Category: G. INFORMATION SECURITY PROGRAMS

		In 2016\$ (000) Incu	irred Costs	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
Labor	16	16	16	16
Non-Labor	6	6	6	6
NSE	0	0	0	0
Total	22	22	22	22
FTE	0.1	0.1	0.1	0.1

Cost Centers belonging to this Category:

2100-3976.000 INFORMATION SECURITY PROGRAMS

Labor	16	16	16	16
Non-Labor	6	6	6	6
NSE	0	0	0	0
Total	22	22	22	22
FTE	0.1	0.1	0.1	0.1

Beginning of Workpaper 2100-3976.000 - INFORMATION SECURITY PROGRAMS

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: G. INFORMATION SECURITY PROGRAMS
Category-Sub 1. INFORMATION SECURITY PROGRAMS

Cost Center: 2100-3976.000 - INFORMATION SECURITY PROGRAMS

Activity Description:

This cost center contains provides support for the Information Security portfolio of capital projects and maintenance contracts.

Forecast Explanations:

Labor - Base YR Rec

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

Non-Labor - Base YR Rec

This method is most appropriate because the base year most accurately represents the current state of the IT workpapers. Historical costs have fluctuated between various workgroups as a result of either internal organizational changes, transfers of responsibilities, or shifting of cost drivers from one area of the IT department to another.

NSE - Base YR Rec

N/A

Summary of Results:

	In 2016\$ (000) Incurred Costs													
		Adjι	ısted-Recor	Ad	Adjusted-Forecast									
Years	2012	2013	2014	2015	2016	2017	2018	2019						
Labor	53	19	12	11	16	16	16	16						
Non-Labor	6	0	3	3	6	6	6	6						
NSE	0	0	0	0	0	0	0	0						
Total	59	20	15	13	22	22	22	22						
FTE	0.5	0.1	-0.1	-0.1	0.1	0.1	0.1	0.1						

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: G. INFORMATION SECURITY PROGRAMS
Category-Sub: 1. INFORMATION SECURITY PROGRAMS

Cost Center: 2100-3976.000 - INFORMATION SECURITY PROGRAMS

Cost Center Allocations (Incurred Costs):

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP

Unreg

	2016 Adju	sted-Reco	rded		2017 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE	
0	0	0	0	0.0	0	0	0	0	0.0	
0	0	0	0	0.0	0	0	0	0	0.0	
16	6	0	22	0.1	16	6	0	22	0.1	
16	6	0	22	0.1	16	6	0	22	0.1	
34.50%	34.50%				36.42%	36.42%				
61.91%	61.91%				59.94%	59.94%				
3.59%	3.59%				3.64%	3.64%				
0.00%	0.00%				0.00%	0.00%				

Directly Retained
Directly Allocated
Subj. To % Alloc.
Total Incurred
% Allocation
Retained
SEU
CORP
Unreg

	2018 Adju	sted-Fore	cast		2019 Adjusted-Forecast					
Labor	Non-Labor	NSE	Total	FTE	Labor	Non-Labor	NSE	Total	FTE	
0	0	0	0	0.0	0	0	0	0	0.0	
0	0	0	0	0.0	0	0	0	0	0.0	
16	6	0	22	0.1	16	6	0	22	0.1	
16	6	0	22	0.1	16	6	0	22	0.1	
36.42%	36.42%				36.42%	36.42%				
59.94%	59.94%				59.94%	59.94%				
3.64%	3.64%				3.64%	3.64%				
0.00%	0.00%				0.00%	0.00%				

Cost Center Allocation Percentage Drivers/Methodology:

Cost Center Allocation Percentage for 2016

Cost center shared service allocations based on LAN ID s.

Cost Center Allocation Percentage for 2017

Cost center shared service allocations based on LAN ID s. Updated for 2017.

Cost Center Allocation Percentage for 2018

Cost center shared service allocations based on LAN ID s. Updated for 2017.

Cost Center Allocation Percentage for 2019

Cost center shared service allocations based on LAN ID s. Updated for 2017.

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: G. INFORMATION SECURITY PROGRAMS
Category-Sub: 1. INFORMATION SECURITY PROGRAMS

Cost Center: 2100-3976.000 - INFORMATION SECURITY PROGRAMS

Summary of Adjustments to Forecast:

			In 201	6 \$(000) lı	ncurred Co	sts					
Forecas	t Method	Bas	Base Forecast Forecast Adjustments					Adjus	Adjusted-Forecast		
Years	s	2017	2018	2019	2017	2018	2019	2017	2018	2019	
Labor	Base YR Rec	16	16	16	0	0	0	16	16	16	
Non-Labor	Base YR Rec	6	6	6	0	0	0	6	6	6	
NSE	Base YR Rec	0	0	0	0	0	0	0	0	0	
Tota	al	22	22	22	0	0	0	22	22	22	
FTE	Base YR Rec	0.1	0.1	0.1	0.0	0.0	0.0	0.1	0.1	0.1	

<u>Year</u>	Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE	<u>Total</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
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Area: CYBER SECURITY Witness: Gavin H. Worden

Category: G. INFORMATION SECURITY PROGRAMS
Category-Sub: 1. INFORMATION SECURITY PROGRAMS

Cost Center: 2100-3976.000 - INFORMATION SECURITY PROGRAMS

Determination of Adjusted-Recorded (Incurred Costs):

Determination of Aujusteu-	2012 (\$000)	2013 (\$000)	2014 (\$000)	2015 (\$000)	2016 (\$000)
Recorded (Nominal \$)*					
Labor	0	0	0	0	14
Non-Labor	0	0	0	0	6
NSE	0	0	0	0	0
Total	0	0	0	0	20
FTE	0.0	0.0	0.0	0.0	0.1
Adjustments (Nominal \$) **					
Labor	43	16	10	9	0
Non-Labor	5	0	3	3	0
NSE	0	0	0	0	0
Total	48	16	13	12	0
FTE	0.4	0.1	-0.1	-0.1	0.0
Recorded-Adjusted (Nomina	al \$)				
Labor	43	16	10	9	14
Non-Labor	5	0	3	3	6
NSE	0	0	0	0	0
Total	48	16	13	12	20
FTE	0.4	0.1	-0.1	-0.1	0.1
/acation & Sick (Nominal \$)					
Labor	6	3	2	1	2
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0 2
Total	6	3	2	1	2
FTE	0.1	0.0	0.0	0.0	0.0
Escalation to 2016\$					
Labor	3	1	0	0	0
Non-Labor	0	0	0	0	0
NSE	0	0	0	0	0
Total	4	1	0	0	0
FTE	0.0	0.0	0.0	0.0	0.0
Recorded-Adjusted (Constant	nt 2016\$)				
Labor	53	19	12	11	16
Non-Labor	6	0	3	3	6
NSE	0	0	0	0	0
Total	59	20	15	13	22
FTE	0.5	0.1	-0.1	-0.1	0.1

^{*} After company-wide exclusions of Non-GRC costs

^{**} Refer to "Detail of Adjustments to Recorded" page for line item adjustments

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: G. INFORMATION SECURITY PROGRAMS
Category-Sub: 1. INFORMATION SECURITY PROGRAMS

Cost Center: 2100-3976.000 - INFORMATION SECURITY PROGRAMS

Summary of Adjustments to Recorded:

In Nominal \$ (000) Incurred Costs														
	Years 2012 2013 2014 2015 2016													
Labor		43	16	10	9	0								
Non-Labor		5	0.332	3	3	0								
NSE		0	0	0	0	0								
	Total	48	16	13	12	0								
FTE		0.4	0.1	-0.1	-0.1	0.0								

Detail of Adjustments to Recorded:

<u>Year</u>	Adj Grou	up <u>Labor</u>	<u>NLbr</u>	<u>NSE</u>	<u>FTE</u>	Adj Type	<u>RefID</u>
2012	Other	0	-2	0	0.0	CCTR Transf From 2100-3817.000	MEHLERS20161116090734323
Explanat	tion: Tra	nsfer to new re	esponsibil	ity cost	cente	er 2100-3976	
2012	Other	-43	-4	0	-0.4	CCTR Transf From 2100-3817.000	MEHLERS20161116090759610
Explanat	tion: Tra	nsfer to new re	sponsibil	ity cost	cente	er 2100-3976	
2012	Other	0	3	0	0.0	CCTR Transf From 2100-3817.000	MEHLERS20161116091057580
Explanat	tion: Mo	ve historical co	sts to nev	w respo	nsibili	ty cost center (2100-3976)	
2012	Other	86	8	0	8.0	CCTR Transf From 2100-3817.000	MEHLERS20161116091133437
Explanat	tion: Mo	ve historical co	sts to nev	w respo	nsibili	ty cost center (2100-3976)	
2012 Tot	al	43	5	0	0.4		
2013	Other	16	0	0	0.1	CCTR Transf From 2100-3817.000	MEHLERS20161116091204283
Explanat	tion: Mo	ve historical co	sts to nev	w respo	nsibili	ty cost center (2100-3976)	
2013 Tot	al	16	0	0	0.1		
2014	Other	10	3	0	-0.1	CCTR Transf From 2100-3763.000	MEHLERS20170223150155403
Explanat	tion: Tra	nsfer labor and	destimate	ed misc	non la	abor to new IS Programs cost center (210	00-3976)
2014 Tot	:al	10	3	0	-0.1		
2015	Other	9	3	0	-0.1	CCTR Transf From 2100-3763.000	MEHLERS20170223145817807
Explanat	tion: Tra	nsfer labor and	d estimate	ed misc	non la	abor to new IS Programs cost center (210	00-3976)

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: G. INFORMATION SECURITY PROGRAMS
Category-Sub: 1. INFORMATION SECURITY PROGRAMS

Cost Center: 2100-3976.000 - INFORMATION SECURITY PROGRAMS

Year Adj Group	<u>Labor</u>	<u>NLbr</u>	NSE FTE	Adj Type	<u>RefID</u>
2015 Total	9	3	0 -0.1		
2016 Total	0	0	0 0.0		

Area: CYBER SECURITY Witness: Gavin H. Worden

Category: G. INFORMATION SECURITY PROGRAMS
Category-Sub: 1. INFORMATION SECURITY PROGRAMS

Cost Center: 2100-3976.000 - INFORMATION SECURITY PROGRAMS

RAMP Item # 1 Ref ID: MEHLERS20170303104129873

RAMP Chapter: SDG&E-7
Program Name: Cyber Security

Program Description: Security Programs

Risk/Mitigation:

Risk: Cyber Security

Mitigation: See Subsidiary Workpaper

	2017	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0

Funding Source: CPUC-GRC

Forecast Method: Trend
Work Type: Non-Mandated

Work Type Citation: See Subsidiary Workpaper

Historical Embedded Cost Estimates (\$000)

Embedded Costs: 22

Explanation: 0

Supplemental Workpapers for Workpaper 2100-3976.000

Cost Center O&M by Mitigation (000s)																				
2017 2017 2017 2017 2017 2018 2018 2018 2018 2018 2018 2019 2019 2019 2019																				
Company	Cost Center	L/NL	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total	Identify	Protect	Detect	Respond	Recover	Total
2100	2100-3101	Labor	182	540	17	118	10	868	182	540	17	118	10	868	182	540	17	118	10	868
2100	2100-3101	Non-Labor	30	38	2	19	0	89	30	38	2	19	0	89	30	38	2	19	0	89
2100	2100-3101 Total		212	578	19	138	10	957	212	578	19	138	10	957	212	578	19	138	10	957
2100	2100-3763	Labor	89	72	16	98	6	282	89	72	16	98	6	282	89	72	16	98	6	282
2100	2100-3763	Non-Labor	32	15	5	32	1	85	32	15	5	32	1	85	32	15	5	32	1	85
2100	2100-3763 Total		122	87	21	130	7	367	122	87	21	130	7	367	122	87	21	130	7	367
2100	2100-3774	Labor	153	793	38	44	3	1,031	162	838	40	46	3	1,089	162	838	40	46	3	1,089
2100	2100-3774	Non-Labor	114	220	4	6	0	344	114	220	4	6	0	344	114	220	4	6	0	344
2100	2100-3774 Total		267	1,013	42	50	3	1,375	276	1,058	44	52	3	1,433	276	1,058	44	52	3	1,433
2100	2100-3775	Labor	218	458	733	229	6	1,643	225	474	758	237	7	1,701	225	474	758	237	7	1,701
2100	2100-3775	Non-Labor	8	22	16	10	1	56	8	22	16	10	1	56	8	22	16	10	1	56
2100	2100-3775 Total		226	480	748	238	7	1,699	233	496	774	247	7	1,757	233	496	774	247	7	1,757
2100	2100-3781	Non-Labor	405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3781 Total		405	945	540	810	0	2,700	428	998	570	855	0	2,850	506	1,180	674	1,011	0	3,370
2100	2100-3976	Labor	5	4	1	6	0	16	5	4	1	6	0	16	5	4	1	6	0	16
2100	2100-3976	Non-Labor	2	1	0	2	0	6	2	1	0	2	0	6	2	1	0	2	0	6
2100	2100-3976 Total		7	5	1	8	0	22	7	5	1	8	0	22	7	5	1	8	0	22
2100 Total		Labor	648	1,868	805	494	25	3,840	664	1,929	833	505	25	3,956	664	1,929	833	505	25	3,956
		Non-Labor	592	1,240	567	879	2	3,280	614	1,293	597	924	2	3,430	692	1,475	701	1,080	2	3,950
		Total	1,239	3,108	1,372	1,373	28	7,120	1,278	3,221	1,430	1,429	28	7,386	1,356	3,403	1,534	1,585	28	7,906
2200	2200-2469	Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
2200	2200-2469	Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
2200	2200-2469 Total		166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
2200 Total		Labor	19	301	0	12	0	332	19	301	0	12	0	332	19	301	0	12	0	332
		Non-Labor	146	228	1	1	0	377	146	228	1	1	0	377	146	228	1	1	0	377
		Total	166	530	1	13	0	709	166	530	1	13	0	709	166	530	1	13	0	709
Grand Total		Labor	667	2,169	805	506	25	4,172	683	2,230	833	516	25	4,288	683	2,230	833	516	25	4,288
		Non-Labor	738	1,468	567	881	2	3,657	760	1,521	597	926	2	3,807	838	1,703	701	1,082	2	4,327
		Total	1,405	3,637	1,373	1,386	28	7,829	1,444	3,751	1,431	1,442	28	8,095	1,522	3,933	1,535	1,598	28	8,615