Application of SAN DIEGO GAS & ELECTRIC)COMPANY for authority to update its gas and)electric revenue requirement and base rates)effective January 1, 2019 (U 902-M))

Application No. 17-10-___ Exhibit No.: (SDG&E-25-CWP)

CAPITAL WORKPAPERS TO PREPARED DIRECT TESTIMONY OF GAVIN H. WORDEN

ON BEHALF OF SAN DIEGO GAS & ELECTRIC COMPANY

BEFORE THE PUBLIC UTILITIES COMMISSION OF THE STATE OF CALIFORNIA

OCTOBER 2017



2019 General Rate Case - APP INDEX OF WORKPAPERS

Exhibit SDG&E-25-CWP - CYBER SECURITY

DOCUMENT	PAGE

Overall Summary For Exhibit No. SDG&E-25-CWP	1
Category: A. Detect	2
00815A - RAMP - INCREMENTAL NETWORK ANOMALY DETECTION - PH3	3
Category: B. Identify	9
00815C - RAMP - INCREMENTAL COMPLIANCE RECORDS MANAGEMENT	10
Category: C. Protect	18
00815B - RAMP - INCREMENTAL SMART GRID SUBSTATION GATEWAY SECURITY	19
00815D - RAMP - INCREMENTAL CRITICAL INFRASTRUCTURE PROTECTION	27
Category: D. Grid Modernization	35
16877A - RAMP - INCREMENTAL DISTRIBUTION OPERATIONS MULTIFACTOR AUTHENTICATION	37
16877B - RAMP - INCREMENTAL DISTRIBUTION END POINT PROTECTION	45
16877C - RAMP - INCREMENTAL DISTRIBUTION RTU PASSWORD AND CONFIGURATION MANA	53
16877D - RAMP - INCREMENTAL PRIVILEGE ACCESS MANAGER	61
16883A - RAMP - INCREMENTAL EDO NETWORK SECURITY ARCHITECTURE REDESIGN AND U	69
16883B - RAMP - INCREMENTAL ACTIVE DIRECTORY DOMAIN CONTROLLERS FOR DISTRIBUT	75
16883C - RAMP - INCREMENTAL FIELD AREA NETWORK SECURITY	81

Overall Summary For Exhibit No. SDG&E-25-CWP

	Area:	CYBER SECURI	ТҮ		
	Witness:	Gavin H. Worde	n		
				In 2016 \$ (000)	
				Adjusted-Forecast	
			2017	2018	2019
A. Detect			110	0	0
B. Identify			876	0	0
C. Protect			2,496	3,174	3,686
D. Grid Modernization			2,664	4,058	1,932
		Total	6,146	7,232	5,618

Area:CYBER SECURITYWitness:Gavin H. WordenCategory:A. DetectWorkpaper:00815A

Summary for Category: A. Detect

	In 2016\$ (000)				
	Adjusted-Recorded		Adjusted-Forecast	t	
	2016	2017	2018	2019	
Labor	0	25	0	0	
Non-Labor	0	85	0	0	
NSE	0	0	0	0	
Total	0	110	0	0	
FTE	0.0	0.2	0.0	0.0	

00815A RAMP - Incremental Network Anomaly Detection - Ph3

Labor	0	25	0	0
Non-Labor	0	85	0	0
NSE	0	0	0	0
Total	0	110	0	0
FTE	0.0	0.2	0.0	0.0

Beginning of Workpaper Group 00815A - RAMP - Incremental Network Anomaly Detection - Ph3

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	A. Detect
Category-Sub:	1. Smart Grid SCADA ICS monitoring
Workpaper Group:	00815A - RAMP - Incremental Network Anomaly Detection - Ph3

Summary of Results (Constant 2016 \$ in 000s):

Forecast M	lethod		Adjusted Recorded				Adjusted Forecast		
Years	;	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	25	0	0
Non-Labor	Zero-Based	0	0	0	0	0	85	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	l	0	0	0	0	0	110	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.2	0.0	0.0

Business Purpose:

SDG&E is expanding IP based communications and establishing substation local area networks to support a variety of projects such as Condition Based Maintenance, Substation Physical Security Enhancements and Advanced SCADA devices. These new IP networks will support the next generation distributed energy resources and SCADA device technologies which are critical in maintaining the availability and security of the SDG&E electric grid. Expansion of these new IP based grid control networks has created the current situation where Information Security has limited visibility and situational awareness in these new networks and devices. Network Anomaly Detection technology provides SDGE's Information Security team with a new level of situational awareness in networks never monitored previously, and also provides SDGE's Operational Technology groups a deeper level of visibility into the process they monitor and support. Network security monitoring is the top active defense mechanism recommended by industry experts after the Ukraine distribution utility cyber incident.

Physical Description:

Continued deployments of the technology and best practices established in previous phases to the following sites: Adding capability to inspect serial communications and detect anomalies Mission and Metro Control Centers, Deployment of sensors in Palomar generation and Cuyamaca backup sites, Deployment of sensor in advanced SCADA substations (TCP/IP); Lilac substation, Point Loma substation, Adding a new network mapping capability to graphically visualize cybersecurity attacks or communications, Development of network capture capability within Silent Defense GUI, Development of centralized sensor rollout and replication capability and Development of centralized sensor configuration update capability

Project Justification:

Reduce recovery time and duration of cyber security event, Ability to identify indicators of compromise within SDG&E's most critical networks / grid environments, New capability to detect, respond and recover from a cyber incident in critical SDG&E SCADA serial networks , Provide Electric T&D Operators visibility into infrastructure configuration and performance Provide network operations visibility into network flows, Analytic platform will provide ability to visualize network flows, security or misconfigurations, Limit impact of cyber security incidents on the electric grid, Potential capability to meet future compliance requirements

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	A. Detect
Category-Sub:	1. Smart Grid SCADA ICS monitoring
Workpaper Group:	00815A - RAMP - Incremental Network Anomaly Detection - Ph3

Forecast Methodology:

Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

Non-Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00815A

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	A. Detect
Category-Sub:	1. Smart Grid SCADA ICS monitoring
Workpaper Group:	00815A - RAMP - Incremental Network Anomaly Detection - Ph3
Workpaper Detail:	00815A.001 - RAMP - Incremental Smart Grid SCADA ICS monitoring
In-Service Date:	01/31/2017

Description:

Trailing charges for NAD PH 3 Project

Forecast In 2016 \$(000)							
	Years 2017 2018 2019						
Labor		25	0	0			
Non-Labor		85	0	0			
NSE		0	0	0			
	Total	110	0	0			
FTE		0.2	0.0	0.0			

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	A. Detect
Category-Sub:	1. Smart Grid SCADA ICS monitoring
Workpaper Group:	00815A - RAMP - Incremental Network Anomaly Detection - Ph3
Workpaper Detail:	00815A.001 - RAMP - Incremental Smart Grid SCADA ICS monitoring

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Network Anomaly Detection Phase 3

Program Description: Smart Grid SCADA ICS monitoring

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Detect

Forecast CPUC Cost Estimates (\$00	<u>0)</u>			
	<u>2017</u>	2018	2019	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based	
Work Type: Non-Mandated				
Work Type Citation: N/A				
Historical Embedded Cost Estimates	<u>s (\$000)</u>			

Embedded Costs: 0

Explanation:

Area:CYBER SECURITYWitness:Gavin H. WordenCategory:B. IdentifyWorkpaper:00815C

Summary for Category: B. Identify

		In 2016\$	(000)	
	Adjusted-Recorded		Adjusted-Forecas	st
	2016	2017	2018	2019
Labor	0	127	0	0
Non-Labor	0	749	0	0
NSE	0	0	0	0
Total	0	876	0	0
FTE	0.0	1.0	0.0	0.0

00815C RAMP - Incremental Compliance Records Management

Labor	0	127	0	0
Non-Labor	0	749	0	0
NSE	0	0	0	0
Total	0	876	0	0
FTE	0.0	1.0	0.0	0.0

Beginning of Workpaper Group 00815C - RAMP - Incremental Compliance Records Management

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	B. Identify
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815C - RAMP - Incremental Compliance Records Management

Summary of Results (Constant 2016 \$ in 000s):

Forecast Method			Adju	sted Record	bed		Adjusted Forecast		
Years	5	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	127	0	0
Non-Labor	Zero-Based	0	0	0	0	0	749	0	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0	0	876	0	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.0	0.0	0.0

Business Purpose:

Compliance with NERC CIP regulatory requirements.

Physical Description:

Develop technical requirements for RFP and select new product standards with input from NERC CIP and Collaboration Services Share Point team.

Project Justification:

Compliance with NERC CIP regulatory requirements.

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	B. Identify
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815C - RAMP - Incremental Compliance Records Management

Forecast Methodology:

Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

Non-Labor - Zero-Based

Project is currently in-flight. Based on actual timeline of the project to complete.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00815C

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	B. Identify
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815C - RAMP - Incremental Compliance Records Management
Workpaper Detail:	00815C.001 - RAMP - Incremental Compliance Records Management
In-Service Date:	06/30/2017

Description:

License purchase (non self developed)

		Forecast In 2010	6 \$(000)	
	Years	2017	2018	2019
Labor		127	0	0
Non-Labor		113	0	0
NSE		0	0	0
	Total	240	0	0
FTE		1.0	0.0	0.0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	B. Identify
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815C - RAMP - Incremental Compliance Records Management
Workpaper Detail:	00815C.001 - RAMP - Incremental Compliance Records Management

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Security Compliance Management

Program Description: Security Compliance Records Management

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Identify

	2017	2018	<u>2019</u>	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based	
Work Type: Non-Mandated				
Work Type Citation: See Workpaper				

Embedded Costs: 0

Explanation:

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	B. Identify
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815C - RAMP - Incremental Compliance Records Management
Workpaper Detail:	00815C.002 - RAMP - Incremental Compliance Records Management
In-Service Date:	06/30/2017

Description:

License purchase (non self developed)

		Forecast In 2016	\$ \$(000)	
	Years	2017	2018	2019
Labor		0	0	0
Non-Labor		636	0	0
NSE		0	0	0
	Total	636	0	0
FTE		0.0	0.0	0.0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	B. Identify
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815C - RAMP - Incremental Compliance Records Management
Workpaper Detail:	00815C.002 - RAMP - Incremental Compliance Records Management

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Security Compliance Management

Program Description: Security Compliance Records Management

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Identify

	<u>2017</u>	2018	<u>2019</u>	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based	
Work Type: Non-Mandated				
Work Type Citation: See Workpaper				

Embedded Costs: 0

Explanation:

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Category:	C. Protect
Workpaper:	VARIOUS

Summary for Category: C. Protect

		In 2016\$	(000)	
	Adjusted-Recorded		Adjusted-Forecas	st
	2016	2017	2018	2019
Labor	0	246	291	291
Non-Labor	0	2,250	2,883	3,395
NSE	0	0	0	0
Total	0	2,496	3,174	3,686
FTE	0.0	2.2	4.0	3.5

00815B RAMP - Incremental Smart Grid Substation Gateway Security

Labor	0	96	144	144
Non-Labor	0	972	1,188	1,272
NSE	0	0	0	0
Total	0	1,068	1,332	1,416
FTE	0.0	0.7	1.5	1.5
00815D RAMP - Increme	ental Critical Infrastructu	re Protection		
Labor	0	150	147	147
Non-Labor	0	1,278	1,695	2,123
NSE	0	0	0	0
Total	0	1,428	1,842	2,270
FTE	0.0	1.5	2.5	2.0

Beginning of Workpaper Group 00815B - RAMP - Incremental Smart Grid Substation Gateway Security

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815B - RAMP - Incremental Smart Grid Substation Gateway Security

Summary of Results (Constant 2016 \$ in 000s):

Forecast M	Vethod		Adjusted Recorded		Adjusted Forecast				
Years	5	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	96	144	144
Non-Labor	Zero-Based	0	0	0	0	0	972	1,188	1,272
NSE	Zero-Based	0	0	0	0	0	0	0	0
Total	I	0	0	0	0	0	1,068	1,332	1,416
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.7	1.5	1.5

Business Purpose:

· Ensure substation gateway hardware maintains reliability and available per Elect Control Systems requirements

• Ensure gateway back office applications / infrastructure remain reliable and available (per client requirements)

Operational IEDs on TCP/IP network meet Sempra password standards

 Ability to detect and alert/notify in real time when IED configuration changes or firmware modifications are made Provides additional situational awareness on field IEDs for Information Security and Elect T&D asset owners Secure remote access to IEDs to enable OT support teams ability to perform configurations remotely as desired, reducing less drive time and costs

Provides additional situational awareness on field IEDs for Information Security and Elect T&D asset owners Secure remote access to IEDs to enable OT support teams ability to perform configurations remotely as desired, reducing less drive time and costs

Physical Description:

Current state Hardware deployed to the field with standardized configuration managed from a centralized system

Project Justification:

This project will enable the field devices to improve configuration and password strength and additional enhanced technical capabilities.

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815B - RAMP - Incremental Smart Grid Substation Gateway Security

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00815B

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815B - RAMP - Incremental Smart Grid Substation Gateway Security
Workpaper Detail:	00815B.001 - RAMP - Incremental Expand deployment of centralized password and configuration manageme
In-Service Date:	Not Applicable
Description:	

Self developed portion of project

Forecast In 2016 \$(000)				
	Years	2017	2018	2019
Labor		96	144	144
Non-Labor		144	180	192
NSE		0	0	0
	Total	240	324	336
FTE		0.7	1.5	1.5

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815B - RAMP - Incremental Smart Grid Substation Gateway Security
Workpaper Detail:	00815B.001 - RAMP - Incremental Expand deployment of centralized password and configuration management

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses

Program Description: Smart Grid Substation Gateway Security Phase 2

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

Forecast CPUC Cost Estimates (\$000	<u>))</u>			
	2017	2018	2019	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho	d: Zero-Based	
Work Type: Non-Mandated				
Work Type Citation: See Workpape	r			
Historical Embedded Cost Estimates	<u>; (\$000)</u>			

Embedded Costs: 0

Explanation:

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815B - RAMP - Incremental Smart Grid Substation Gateway Security
Workpaper Detail:	00815B.002 - RAMP - Incremental Smart Grid Substation Gateway Security
In-Service Date:	Not Applicable

Description:

License purchase (non self developed)

Forecast In 2016 \$(000)						
	Years	2017	2018	2019		
Labor		0	0	0		
Non-Labor		828	1,008	1,080		
NSE		0	0	0		
	Total	828	1,008	1,080		
FTE		0.0	0.0	0.0		

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	1. Expand deployment of centralized pw and config
Workpaper Group:	00815B - RAMP - Incremental Smart Grid Substation Gateway Security
Workpaper Detail:	00815B.002 - RAMP - Incremental Smart Grid Substation Gateway Security

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses

Program Description: Smart Grid Substation Gateway Security Phase 2

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

	2017	2018	2019		
Low	0	0	0		
High	0	0	0		
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based		
Work Type: Non-Mandated					
Work Type Citation: See Workpaper					

Embedded Costs: 0

Explanation:

Beginning of Workpaper Group 00815D - RAMP - Incremental Critical Infrastructure Protection

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	2. Electric grid system protection
Workpaper Group:	00815D - RAMP - Incremental Critical Infrastructure Protection

Summary of Results (Constant 2016 \$ in 000s):

Forecast Method Adjusted Recorded		Adjusted Forecast							
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	150	147	147
Non-Labor	Zero-Based	0	0	0	0	0	1,278	1,695	2,123
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0	0	1,428	1,842	2,270
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	1.5	2.5	2.0

Business Purpose:

The Cybersecurity Protect function refers to developing and implementing the appropriate safeguards so that the company can provide safe and reliable delivery of critical infrastructure services. The Protect Function supports the ability to limit or contain the impact of a potential cybersecurity event. Examples of control Categories within this Function include: Access Control; Awareness and Training; Data Security; Information Protection Processes and Procedures; Maintenance; and Protective Technology.

Protection-oriented activities are focused on avoiding or limiting potential cybersecurity events. Activities in this functional area include: managing asset access, cybersecurity awareness and training, protective technologies and system maintenance. Ongoing cybersecurity awareness and training is important for engaging all employees so that they understand their roles and responsibilities regarding cybersecurity. Other activities in this area include vulnerability management, system implementation, security consulting and support and operating support for protection systems. This support can include: two-factor authentication, the public key infrastructure, malware prevention, web content management, and supporting network protections, such as firewalls and intrusion detection and prevention.

Physical Description:

The evaluation and deployment of hardware and software to achieve the cybersecurity protection requirements.

Project Justification:

Cost estimated are based on cybersecurity subject matter experts and historical experience responding to changing priorities and risks to address:

· Timely replacement of technology controls

Addressing evolving threat capabilities

· Supporting and/or leveraging new technologies

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	2. Electric grid system protection
Workpaper Group:	00815D - RAMP - Incremental Critical Infrastructure Protection

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 00815D

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	2. Electric grid system protection
Workpaper Group:	00815D - RAMP - Incremental Critical Infrastructure Protection
Workpaper Detail:	00815D.001 - RAMP - Incremental Electric grid system protection
In-Service Date:	Not Applicable

Description:

Self developed portion of the project

Forecast In 2016 \$(000)							
	Years	2017	2018	2019			
Labor		150	147	147			
Non-Labor		192	255	319			
NSE		0	0	0			
	Total	342	402	466			
FTE		1.5	2.5	2.0			

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	2. Electric grid system protection
Workpaper Group:	00815D - RAMP - Incremental Critical Infrastructure Protection
Workpaper Detail:	00815D.001 - RAMP - Incremental Electric grid system protection

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses - Applications

Program Description: Critical Infrastructure Protection

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

	2017	2018	2019		
Low	0	0	0		
High	0	0	0		
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based		
Work Type: Non-Mandated					
Work Type Citation: See Workpape	r				

Embedded Costs: 0

Explanation:

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	2. Electric grid system protection
Workpaper Group:	00815D - RAMP - Incremental Critical Infrastructure Protection
Workpaper Detail:	00815D.002 - RAMP - Incremental Electric grid system protection
In-Service Date:	Not Applicable
Description:	

Non self developed portion

Forecast In 2016 \$(000)						
	Years	2017	2018	2019		
Labor		0	0	0		
Non-Labor		1,086	1,440	1,804		
NSE		0	0	0		
	Total	1,086	1,440	1,804		
FTE		0.0	0.0	0.0		

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	00815.0
Category:	C. Protect
Category-Sub:	2. Electric grid system protection
Workpaper Group:	00815D - RAMP - Incremental Critical Infrastructure Protection
Workpaper Detail:	00815D.002 - RAMP - Incremental Electric grid system protection

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses – Applications

Program Description: Critical Infrastructure Protection

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

	2017	<u>2018</u>	2019	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC	Forecast Method: Zero-Based			
Work Type: Non-Mandated				
Work Type Citation: See Workpape	er			

Embedded Costs: 0

Explanation:
CYBER SECURITY
Gavin H. Worden
D. Grid Modernization
VARIOUS

Summary for Category: D. Grid Modernization

Adjusted-Recorded Adjusted-Forecast 2016 2017 2018 2019 Labor 0 318 4833 232 Non-Labor 0 2,346 3,575 1,700 NSE 0 0 0 0 0 Total 0 2,664 4,058 1,932 FTE 0.0 2.4 3.6 1.7 16877A RAMP - Incremental Distribution Operations Multifactor Authentication Labor 0 69 69 0 Non-Labor 0 511 511 0 0 0 0 0 NSE 0 0 0.6 0.6 0.0 0 0 FTE 0.0 0.6 0.6 0.0 0 0 0 Iabor 0 112 44 0 Non-Labor 0 0 0 0 Non-Labor 0 112 44 0 Non-Labor 0 0 0			<u>In 2016\$ (0</u>	000)	
2016 2017 2018 2019 Labor 0 318 483 232 Non-Labor 0 2,346 3,575 1,700 NSE 0 0 0 0 0 Total 0 2,664 4,056 1,932 FTE 0.0 2.4 3.6 1.7 16877A RAMP - Incremental Distribution Operations Multifactor Authentication 1.4 1.0 1.0 Labor 0 69 69 0 0 Non-Labor 0 580 580 0 0 Total 0 580 580 0 0 Total 0 926 386 0 0 Non-Labor 0 112 44 0 </th <th></th> <th>Adjusted-Recorded</th> <th></th> <th>Adjusted-Forecast</th> <th></th>		Adjusted-Recorded		Adjusted-Forecast	
Labor 0 318 483 232 Non-Labor 0 2,346 3,575 1,700 NSE 0 0 2,346 3,575 1,700 NSE 0 2,346 3,575 1,700 Total 0 2,4 3.6 1,932 FTE 0.0 2.4 3.6 1.77 16877A RAMP - Incremental Distribution Operations Multifactor Authentication Labor 0 69 69 0 NSE 0 0 580 580 0 0 Total 0 580 580 0 0 Itabor 0 112 44 0 Non-Labor 0 112 44 0 NSE 0 0 0 0 0 NSE 0 0 0 0 0 NSE 0 0 0 0 0 NSE 0 0 0		2016	2017	2018	2019
Non-Labor 0 2,346 3,575 1,700 NSE 0 0 0 0 0 Total 0 2,664 4,058 1,932 FTE 0.0 2.4 3.6 1.7 16877A RAMP - Incremental Distribution Operations Multifactor Authentication 1.800 0 0 Labor 0 69 69 0 Non-Labor 0 511 511 0 NSE 0 0 0 0 0 Total 0 580 580 0 0 NSE 0 0 112 44 0 Non-Labor 0 814 342 0 NSE 0 0 0 0 0 Total 0 926 386 0 0 Total 0 0 0 0 0 0 Labor 0 0 0 338 338 <td>Labor</td> <td>0</td> <td>318</td> <td>483</td> <td>232</td>	Labor	0	318	483	232
NSE 0 0 0 0 0 Total 0 2,664 4,058 1,932 FTE 0.0 2.4 3.6 1.7 16877A RAMP - Incremental Distribution Operations Multifactor Authentication 1.4bor 0 69 69 0 Non-Labor 0 69 69 0 0 0 Total 0 580 580 0 0 Total 0 580 580 0 0 Labor 0 112 44 0 0 0 0 NSE 0 0 926 386 0 0 0 NSE 0 0 0.3 0.3 0.0 0 I6877C RAMP - Incremental Distribution RTU Password and Configuration Management Labor 0 0 338 338 NSE 0 0 0 338 338 388 386 56 Total 0 <	Non-Labor	0	2,346	3,575	1,700
Total FTE 0 2,664 4,058 1,932 16877A RAMP - Incremental Distribution Operations Multifactor Authentication Labor 0 69 69 0 Non-Labor 0 511 511 0 0 0 NSE 0 0 0 0 0 0 0 Total 0 580 580 0 <t< td=""><td>NSE</td><td>0</td><td>0</td><td>0</td><td>0</td></t<>	NSE	0	0	0	0
FTE 0.0 2.4 3.6 1.7 16877A RAMP - Incremental Distribution Operations Multifactor Authentication Labor 0 69 69 0 Non-Labor 0 511 511 0 0 0 NSE 0 0 0 0 0 0 0 Total 0 580 580 0 0 0 112 44 0 Non-Labor 0 112 44 0	Total	0	2,664	4,058	1,932
16877A RAMP - Incremental Distribution Operations Multifactor Authentication Labor 0 69 69 0 Non-Labor 0 511 511 0 NSE 0 0 580 580 0 Total 0 580 580 0 0 FTE 0.0 0.6 0.6 0.0 0 16877B RAMP - Incremental Distribution End Point protection 12 44 0 Labor 0 112 44 0 Non-Labor 0 814 3422 0 NSE 0 0 926 386 0 FTE 0.0 0.8 0.3 0.0 16877C RAMP - Incremental Distribution RTU Password and Configuration Management 48 Labor 0 0 387 338 NSE 0 0 0 387 338 NSE 0 0 0 387 3386 FTE 0.0<	FTE	0.0	2.4	3.6	1.7
Labor 0 69 69 0 Non-Labor 0 511 511 0 NSE 0 0 0 0 Total 0 580 580 0 FTE 0.0 0.6 0.6 0.0 16377B RAMP - Incremental Distribution End Point protection Labor 0 112 44 0 Non-Labor 0 814 342 0 0 0 0 NSE 0 0 926 386 0 0 0 FTE 0.0 0.8 0.3 0.0 0 0 0 RATOR Incremental Distribution RTU Password and Configuration Management Labor 0 0 0 0 Labor 0 0 0 338 338 338 338 338 338 338 338 338 338 338 338 338 338 338 338 338 338	16877A RAMP - Incre	mental Distribution Operations	Multifactor Authe	entication	
Non-Labor 0 511 511 0 NSE 0	Labor	0	69	69	0
NSE 0 0 0 0 0 0 0 Total 0 580 580 0 0 6 0.0 0 10	Non-Labor	0	511	511	0
Total 0 580 580 0 FTE 0.0 0.6 0.6 0.0 16877B RAMP - Incremental Distribution End Point protection Labor 0 112 44 0 Non-Labor 0 814 342 0 0 0 0 NSE 0	NSE	0	0	0	0
FTE 0.0 0.6 0.6 0.0 16877B RAMP - Incremental Distribution End Point protection Labor 0 112 44 0 Non-Labor 0 814 342 0 <t< td=""><td>Total</td><td></td><td>580</td><td>580</td><td>0</td></t<>	Total		580	580	0
16877B RAMP - Incremental Distribution End Point protection 100	FTE	0.0	0.6	0.6	0.0
Labor 0 112 44 0 Non-Labor 0 814 342 0 NSE 0 0 0 0 Total 0 926 386 0 FTE 0.0 0.8 0.3 0.0 16877C RAMP - Incremental Distribution RTU Password and Configuration Management 48 Labor 0 0 49 48 Non-Labor 0 0 338 338 NSE 0 0 0 387 386 FTE 0.0 0.0 0.3 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager 1 0	16877B RAMP - Incre	mental Distribution End Point	protection	0.0	
Non-Labor 0 814 342 0 NSE 0 0 0 0 0 Total 0 926 386 0 0 FTE 0.0 0.8 0.3 0.0 16877C RAMP - Incremental Distribution RTU Password and Configuration Management Labor 0 0 49 48 Non-Labor 0 0 338 338 338 NSE 0 0 0 387 386 FTE 0.0 0.0 0.3 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager Uabor 0 0 92 92 Non-Labor 0 0 680 680 680 NSE 0 0 0 0 0 0 NSE 0 0 0.772 772 772 FTE 0.0 0.0 0.7 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign an	Labor	0	112	44	0
NSE 0 0 0 0 0 Total 0 926 386 0 FTE 0.0 0.8 0.3 0.0 16877C RAMP - Incremental Distribution RTU Password and Configuration Management Labor 0 49 48 Non-Labor 0 0 338 338 NSE 0 0 0 0 Total 0 0 387 386 FTE 0.0 0.0 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager	Non-Labor	0	814	342	0
Total 0 926 386 0 FTE 0.0 0.8 0.3 0.0 16877C RAMP - Incremental Distribution RTU Password and Configuration Management Labor 0 0 49 48 Non-Labor 0 0 338 338 338 NSE 0 0 0 0 0 Total 0 0 387 386 FTE 0.0 0.0 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager 1 0 0 92 92 Non-Labor 0 0 680 680 680 NSE 0 0 0 772 772 Labor 0 0 0.7 0.7 0.7 Non-Labor 0 0 0.7 0.7 0.7 FTE 0.0 0.0 0.7 0.7 0.7 Icabor 0 92 92 0 0 <tr< td=""><td>NSE</td><td>0</td><td>0</td><td>0</td><td>0</td></tr<>	NSE	0	0	0	0
FTE 0.0 0.8 0.3 0.0 16877C RAMP - Incremental Distribution RTU Password and Configuration Management Labor 0 49 48 Non-Labor 0 0 338 338 NSE 0 0 0 0 0 Total 0 0 0 0 0 0 FTE 0.0 0.0 0.3 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager Incremental Privilege Access Manager 0 0 92 92 Non-Labor 0 0 0 680 680 680 NSE 0 0 0 0 0 0 0 Non-Labor 0 0 0.0 0.7 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade Labor 0 92 92 0 Non-Labor 0 680 680 0 0 0 0 0 NSE	Total		926	386	0
16877C RAMP - Incremental Distribution RTU Password and Configuration Management Labor 0 49 48 Non-Labor 0 0 338 338 NSE 0 0 0 0 0 Total 0 0 387 386 FTE 0.0 0.0 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager 1 0 0 92 92 Non-Labor 0 0 0 680 680 680 NSE 0 0 0 0 0 0 0 Non-Labor 0 0 0.772 772 772 772 FTE 0.0 0.0 0.7 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade 1 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FTE	0.0	0.8	0.3	0.0
Labor 0 0 49 48 Non-Labor 0 0 338 338 NSE 0 0 0 0 0 Total 0 0 387 386 FTE 0.0 0.0 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager 4 4 Labor 0 0 92 92 Non-Labor 0 0 680 680 NSE 0 0 0 772 TTE 0.0 0.0 0.7 0.7 Itabor 0 0 772 772 NSE 0 0.0 0.7 0.7 Itabor 0 92 92 0 Non-Labor 0 92 92 0 Non-Labor 0 680 680 0 NSE 0 0 0 0 0 0 NSE	16877C RAMP - Incre	mental Distribution RTU Passw	vord and Configur	ation Management	
Non-Labor 0 0 338 338 NSE 0	Labor	0	0	49	48
NSE 0 0 0 387 386 FTE 0.0 0.0 0.3 0.3 386 FTE 0.0 0.0 0.3 0.3 386 16877D RAMP - Incremental Privilege Access Manager 0 0 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager 0 0 92 92 Non-Labor 0 0 680 680 680 680 NSE 0 0 0 772 772 772 FTE 0.0 0.0 0.0 0.7 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade 0 92 92 0 Non-Labor 0 680 680 0 0 0 NSE 0 0 772 772 0 0 MSE 0 0 0772 772 0 0 <td>Non-Labor</td> <td>0</td> <td>0</td> <td>338</td> <td>338</td>	Non-Labor	0	0	338	338
Total 0 0 387 386 FTE 0.0 0.0 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager	NSE	0	0	0	0
FTE 0.0 0.0 0.3 0.3 16877D RAMP - Incremental Privilege Access Manager Labor 0 0 92 92 Labor 0 0 680 680 680 NSE 0 0 0 0 0 Total 0 0 0.7 0.7 0.7 FTE 0.0 0.0 0.7 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade Use of the security architecture redesign and upgrade 0 0 0 Labor 0 92 92 0 0 0 0 Non-Labor 0 680 680 0 0 0 0 NSE 0 0 0 0 0 0 0 0 NSE 0 0 0 0 0 0 0 0 Total 0 772 772 0 0 0 0 0 0 0 0 0 0 0 0 0 <td< td=""><td>Total</td><td>0</td><td>0</td><td>387</td><td>386</td></td<>	Total	0	0	387	386
16877D RAMP - Incremental Privilege Access Manager Labor 0 0 92 92 Non-Labor 0 0 680 680 NSE 0 0 0 0 0 Total 0 0 0.772 772 FTE 0.0 0.0 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade Use of the security architecture redesign and upgrade 0 0 Labor 0 92 92 0 Non-Labor 0 680 680 0 NSE 0 0 0 0 0 Non-Labor 0 680 680 0 0 NSE 0 0 0 0 0 0 0 NSE 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	FTE	0.0	0.0	0.3	0.3
Labor 0 0 92 92 Non-Labor 0 0 680 680 NSE 0 0 0 0 0 0 0 Total 0 0 0 772 772 772 FTE 0.0 0.0 0.7 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade 0 92 92 0 Labor 0 92 92 0 0 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade 0 0 92 92 0 Non-Labor 0 92 92 0	16877D RAMP - Incre	mental Privilege Access Manag	ger		
Non-Labor 0 0 680 680 NSE 0	Labor	0	0	92	92
NSE 0 0 0 0 772 772 Total 0 0 0 772 772 772 FTE 0.0 0.0 0.7 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade 0 92 92 0 Labor 0 92 92 0	Non-Labor	0	0	680	680
Total 0 0 772 772 FTE 0.0 0.0 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade 0 92 92 0 Labor 0 92 92 0 <td< td=""><td>NSE</td><td>0</td><td>0</td><td>0</td><td>0</td></td<>	NSE	0	0	0	0
FTE 0.0 0.0 0.7 0.7 16883A RAMP - Incremental EDO network security architecture redesign and upgrade 0 92 92 0 Labor 0 92 92 0	Total	0	0	772	772
16883A RAMP - Incremental EDO network security architecture redesign and upgrade Labor 0 92 92 0 Non-Labor 0 680 680 0 NSE 0 0 772 772 0 FTE 0.0 0.7 0.7 0.0	FTE	0.0	0.0	0.7	0.7
Labor 0 92 92 0 Non-Labor 0 680 680 0 NSE 0	16883A RAMP - Incre	mental EDO network security a	architecture redesi	ign and upgrade	
Non-Labor 0 680 680 0 NSE 0	Labor	0	92	92	0
NSE 0	Non-Labor	0	680	680	0
Total 0 772 772 0 FTE 0.0 0.7 0.7 0.0	NSE	0	0	0	0
FTE 0.0 0.7 0.7 0.0	Total	0	772	772	0
	FTE	0.0	0.7	0.7	0.0

CYBER SECURITY
Gavin H. Worden
D. Grid Modernization
VARIOUS

		In 2016\$ (0	00)	
	Adjusted-Recorded		Adjusted-Forecast	
	2016	2017	2018	2019
16883B RAMP - Incre	emental Active Directory Dom	nain Controllers for Di	stribution	
Labor	0	45	45	0
Non-Labor	0	341	341	0
NSE	0	0	0	0
Total	0	386	386	0
FTE	0.0	0.3	0.3	0.0
16883C RAMP - Incre	emental Field area network se	ecurity		
Labor	0	0	92	92
Non-Labor	0	0	683	682
NSE	0	0	0	0
Total	0	0	775	774
FTE	0.0	0.0	0.7	0.7

Beginning of Workpaper Group 16877A - RAMP - Incremental Distribution Operations Multifactor Authentication

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	2. GRID Modernization - Dist Ops multifactor aut
Workpaper Group:	16877A - RAMP - Incremental Distribution Operations Multifactor Authentication

Summary of Results (Constant 2016 \$ in 000s):

Forecast M	Method		Adju	sted Record	ded		Adju	usted Fored	ast
Years	6	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	69	69	0
Non-Labor	Zero-Based	0	0	0	0	0	511	511	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0	0	580	580	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.6	0.6	0.0

Business Purpose:

As distributions moves towards more automation in the control network, it is necessary to provide more security controls to protect the control center and automation applications to manage cybersecurity risks

Physical Description:

Deploy hardware, software and personal devices/tokens.

Project Justification:

Supporting new technology used for grid modernization
Addressing evolving threat capabilities

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	2. GRID Modernization - Dist Ops multifactor aut
Workpaper Group:	16877A - RAMP - Incremental Distribution Operations Multifactor Authentication

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 16877A

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	2. GRID Modernization - Dist Ops multifactor aut
Workpaper Group:	16877A - RAMP - Incremental Distribution Operations Multifactor Authentication
Workpaper Detail:	16877A.001 - RAMP - Incremental Distribution Operations multifactor authentication
In-Service Date:	06/30/2018
Description:	

RAMP Mitigation - Protect

		Forecast In 201	6 \$(000)	
	Years	2017	2018	2019
Labor		69	69	0
Non-Labor		255	255	0
NSE		0	0	0
	Total	324	324	0
FTE		0.6	0.6	0.0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	2. GRID Modernization - Dist Ops multifactor aut
Workpaper Group:	16877A - RAMP - Incremental Distribution Operations Multifactor Authentication
Workpaper Detail:	16877A.001 - RAMP - Incremental Distribution Operations multifactor authentication

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses - Applications

Program Description: Grid Modernization Distribution Operations Multifactor Authentication

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

orecast CPUC Cost Estimates (\$000)			
	<u>2017</u>	2018	2019
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC		Forecast Metho	d: Zero-Based
Construction Start Date:		In Service Date	:06/30/2018
Work Type: Non-Mandated			
Work Type Citation: See workpaper			

Embedded Costs: 0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	2. GRID Modernization - Dist Ops multifactor aut
Workpaper Group:	16877A - RAMP - Incremental Distribution Operations Multifactor Authentication
Workpaper Detail:	16877A.002 - RAMP - Incremental Distribution Operations multifactor authentication
In-Service Date:	06/30/2018
Description:	

RAMP Mitigation - Protect

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		0	0	0	
Non-Labor		256	256	0	
NSE		0	0	0	
	Total	256	256	0	
FTE		0.0	0.0	0.0	

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	2. GRID Modernization - Dist Ops multifactor aut
Workpaper Group:	16877A - RAMP - Incremental Distribution Operations Multifactor Authentication
Workpaper Detail:	16877A.002 - RAMP - Incremental Distribution Operations multifactor authentication

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Cyber Security

Program Description: Grid Modernization

Risk/Mitigation:

Risk: All Cyber Risks

Mitigation: Protect

	2017	2018	2019
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based
Work Type: Non-Mandated			
Work Type Citation: See workpaper			

Embedded Costs: 0

Beginning of Workpaper Group 16877B - RAMP - Incremental Distribution End Point protection

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	3. GRID Modernization - Dist End Point protection
Workpaper Group:	16877B - RAMP - Incremental Distribution End Point protection

Summary of Results (Constant 2016 \$ in 000s):

Forecast M	Method		Adju	sted Record	ded		Adju	usted Fored	ast
Years	6	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	112	44	0
Non-Labor	Zero-Based	0	0	0	0	0	814	342	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0	0	926	386	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.8	0.3	0.0

Business Purpose:

As distributions moves towards more automation in the control network, it is necessary to provide more security controls to protect the control center and automation applications to manage cybersecurity risks.

Physical Description:

Deploy software to operator workstations and servers.

Project Justification:

Supporting new technology used for grid modernization
Addressing evolving threat capabilities

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	3. GRID Modernization - Dist End Point protection
Workpaper Group:	16877B - RAMP - Incremental Distribution End Point protection

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 16877B

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	3. GRID Modernization - Dist End Point protection
Workpaper Group:	16877B - RAMP - Incremental Distribution End Point protection
Workpaper Detail:	16877B.001 - RAMP - Incremental GRID Modernization - Distribution End Point protection
In-Service Date:	04/30/2018
Description:	

RAMP Mitigation - Detect

Forecast In 2016 \$(000)					
	Years	2017	2018	2019	
Labor		112	44	0	
Non-Labor		406	172	0	
NSE		0	0	0	
	Total	518	216	0	
FTE		0.8	0.3	0.0	

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	3. GRID Modernization - Dist End Point protection
Workpaper Group:	16877B - RAMP - Incremental Distribution End Point protection
Workpaper Detail:	16877B.001 - RAMP - Incremental GRID Modernization - Distribution End Point protection

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses - Applications

Program Description: End Point Protection

Risk/Mitigation:

Risk: All Cyber Risks

Mitigation: Detect

	2017	2018	<u>2019</u>	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based	
Work Type: Non-Mandated				
Work Type Citation: See Workpaper				

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	3. GRID Modernization - Dist End Point protection
Workpaper Group:	16877B - RAMP - Incremental Distribution End Point protection
Workpaper Detail:	16877B.002 - RAMP - Incremental License Purchase
In-Service Date:	04/30/2018

Description:

RAMP Mitigation - Detect

Forecast In 2016 \$(000)							
	Years 2017 2018 2019						
Labor		0	0	0			
Non-Labor		408	170	0			
NSE		0	0	0			
	Total	408	170	0			
FTE		0.0	0.0	0.0			

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	3. GRID Modernization - Dist End Point protection
Workpaper Group:	16877B - RAMP - Incremental Distribution End Point protection
Workpaper Detail:	16877B.002 - RAMP - Incremental License Purchase

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses – Applications

Program Description: End Point Protection

Risk/Mitigation:

Risk: All Cyber Risks

Mitigation: Detect

	2017	2018	2019		
Low	0	0	0		
High	0	0	0		
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based		
Work Type: Non-Mandated					
Work Type Citation: See Workpapers					

Beginning of Workpaper Group 16877C - RAMP - Incremental Distribution RTU Password and Configuration Management

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	4. GRID Modernization - Dist RTU password and config
Workpaper Group:	16877C - RAMP - Incremental Distribution RTU Password and Configuration Management

Summary of Results (Constant 2016 \$ in 000s):

Forecast Method Adjusted Recorded		Adju	Adjusted Forecast						
Years	5	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	49	48
Non-Labor	Zero-Based	0	0	0	0	0	0	338	338
NSE	Zero-Based	0	0	0	0	0	0	0	0
Total	I	0	0	0	0	0	0	387	386
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.3	0.3

Business Purpose:

Implements a capability to manage endpoint passwords and configurations securely while enabling multiple operators and field technicians to perform their activities with trace-ability.

Physical Description:

Deploy current state hardware and software systems to support RTU password and configuration management.

Project Justification:

Supporting new technology used for grid modernization
Addressing evolving threat capabilities

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	4. GRID Modernization - Dist RTU password and config
Workpaper Group:	16877C - RAMP - Incremental Distribution RTU Password and Configuration Management

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 16877C

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	4. GRID Modernization - Dist RTU password and config
Workpaper Group:	16877C - RAMP - Incremental Distribution RTU Password and Configuration Management
Workpaper Detail:	16877C.001 - RAMP - Incremental GRID Modernization - Distribution RTU password and configuration man
In-Service Date:	06/30/2019
Description:	

RAMP Mitigation - Protect

Forecast In 2016 \$(000)							
	Years 2017 2018 2019						
Labor		0	49	48			
Non-Labor		0	168	168			
NSE		0	0	0			
	Total	0	217	216			
FTE		0.0	0.3	0.3			

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	4. GRID Modernization - Dist RTU password and config
Workpaper Group:	16877C - RAMP - Incremental Distribution RTU Password and Configuration Management
Workpaper Detail:	16877C.001 - RAMP - Incremental GRID Modernization - Distribution RTU password and configuration managem

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses - Applications

Program Description: Distribution RTU Password and Configuration Management

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

	2017	<u>2018</u>	2019		
Low	0	0	0		
High	0	0	0		
Funding Source: CPUC-GRC		Forecast Method: Zero-Based			
Work Type: Non-Mandated					
Work Type Citation: n/a					

Embedded Costs: 0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	4. GRID Modernization - Dist RTU password and config
Workpaper Group:	16877C - RAMP - Incremental Distribution RTU Password and Configuration Management
Workpaper Detail:	16877C.002 - RAMP - Incremental Distribution RTU Password and Configuration Management
In-Service Date:	07/31/2019

Description:

RAMP Mitigation - Protect

Forecast In 2016 \$(000)						
Years 2017 2018 2019						
Labor		0	0	0		
Non-Labor		0	170	170		
NSE		0	0	0		
	Total	0	170	170		
FTE		0.0	0.0	0.0		

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	4. GRID Modernization - Dist RTU password and config
Workpaper Group:	16877C - RAMP - Incremental Distribution RTU Password and Configuration Management
Workpaper Detail:	16877C.002 - RAMP - Incremental Distribution RTU Password and Configuration Management

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses – Applications

Program Description: Distribution RTU Password and Configuration Management

Risk/Mitigation:

Risk: A major cyber security incident that causes disrupt

Mitigation: Protect

	2017	2018	2019	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based	
Work Type: Non-Mandated				
Work Type Citation: N/A				

Embedded Costs: 0

Beginning of Workpaper Group 16877D - RAMP - Incremental Privilege Access Manager

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	5. GRID Modernization - Privilege Access Manager
Workpaper Group:	16877D - RAMP - Incremental Privilege Access Manager

Summary of Results (Constant 2016 \$ in 000s):

Forecast M	Method		Adju	sted Record	led		Adju	usted Fored	ast
Years	6	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	92	92
Non-Labor	Zero-Based	0	0	0	0	0	0	680	680
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0	0	0	772	772
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.7	0.7

Business Purpose:

As distributions moves towards more automation in the control network, it is necessary to provide more security controls to protect and audit administrative access to manage cybersecurity risks.

Physical Description:

Deploy current state hardware and software systems to support privileged access management.

Project Justification:

Supporting new technology used for grid modernization

Addressing evolving threat capabilities

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	5. GRID Modernization - Privilege Access Manager
Workpaper Group:	16877D - RAMP - Incremental Privilege Access Manager

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 16877D

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	5. GRID Modernization - Privilege Access Manager
Workpaper Group:	16877D - RAMP - Incremental Privilege Access Manager
Workpaper Detail:	16877D.001 - RAMP - Incremental GRID Modernization - Privilege Access Manager
In-Service Date:	06/30/2019
Description:	

RAMP Mitigation - Protect

		Forecast In 2016	6 \$(000)	
	Years	2017	2018	2019
Labor		0	92	92
Non-Labor		0	340	340
NSE		0	0	0
	Total	0	432	432
FTE		0.0	0.7	0.7

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	5. GRID Modernization - Privilege Access Manager
Workpaper Group:	16877D - RAMP - Incremental Privilege Access Manager
Workpaper Detail:	16877D.001 - RAMP - Incremental GRID Modernization - Privilege Access Manager

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses - Applications

Program Description: Privilege Access Manager

Risk/Mitigation:

Risk: All Cyber Risks

Mitigation: Protect

	2017	2018	2019	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based	
Work Type: Non-Mandated				
Work Type Citation: n/a				

Embedded Costs: 0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	5. GRID Modernization - Privilege Access Manager
Workpaper Group:	16877D - RAMP - Incremental Privilege Access Manager
Workpaper Detail:	16877D.002 - RAMP - Incremental GRID Modernization - Privilege Access Manager
In-Service Date:	06/30/2019
Description:	

RAMP Mitigation - Protect

		Forecast In 2010	6 \$(000)	
	Years	2017	2018	2019
Labor		0	0	0
Non-Labor		0	340	340
NSE		0	0	0
	Total	0	340	340
FTE		0.0	0.0	0.0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16877.0
Category:	D. Grid Modernization
Category-Sub:	5. GRID Modernization - Privilege Access Manager
Workpaper Group:	16877D - RAMP - Incremental Privilege Access Manager
Workpaper Detail:	16877D.002 - RAMP - Incremental GRID Modernization - Privilege Access Manager

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Cyber Security

Program Description: Privilege Access Manager

Risk/Mitigation:				
Risk: All Cyber Risks				
Mitigation: Protect				
Forecast CDUC Cost Estimates (\$000)				

Forecast CPUC Cost Estimates (\$000	<u>0)</u>			
	2017	2018	2019	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho		
Work Type: Non-Mandated				
Work Type Citation: See workpape	r			
Historical Embedded Cost Estimates	<u>s (\$000)</u>			
Embedded Costs: 0				

Beginning of Workpaper Group 16883A - RAMP - Incremental EDO network security architecture redesign and ungrade

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	6. GRID Modernization - EDO nw security arch redes
Workpaper Group:	16883A - RAMP - Incremental EDO network security architecture redesign and upgrade

Summary of Results (Constant 2016 \$ in 000s):

Forecast Method		Adjusted Recorded				Adjusted Forecast			
Years	5	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	92	92	0
Non-Labor	Zero-Based	0	0	0	0	0	680	680	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Total		0	0	0	0	0	772	772	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.7	0.7	0.0

Business Purpose:

As distributions moves towards more automation in the control network, it is necessary to provide more security controls to protect the control center and automation applications to manage cybersecurity risks.

Physical Description:

Current state hardware deployed to the control center and data center.

Project Justification:

Supporting new technology used for grid modernization

Refresh of technology

Timely replacement of technology controls

Addressing evolving threat capabilities
Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	6. GRID Modernization - EDO nw security arch redes
Workpaper Group:	16883A - RAMP - Incremental EDO network security architecture redesign and upgrade

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 16883A

Description:	
In-Service Date:	06/30/2018
Workpaper Detail:	16883A.001 - RAMP - Incremental GRID Modernization - EDO network security architecture redesign and
Workpaper Group:	16883A - RAMP - Incremental EDO network security architecture redesign and upgrade
Category-Sub:	6. GRID Modernization - EDO nw security arch redes
Category:	D. Grid Modernization
Budget Code:	16883.0
Witness:	Gavin H. Worden
Area:	CYBER SECURITY

RAMP Mitigation - Protect

		Forecast In 201	6 \$(000)	
	Years	2017	2018	2019
Labor		92	92	0
Non-Labor		680	680	0
NSE		0	0	0
	Total	772	772	0
FTE		0.7	0.7	0.0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	6. GRID Modernization - EDO nw security arch redes
Workpaper Group:	16883A - RAMP - Incremental EDO network security architecture redesign and upgrade
Workpaper Detail:	16883A.001 - RAMP - Incremental GRID Modernization - EDO network security architecture redesign and upgrad

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses - Applications

Program Description: GRID Modernization - EDO network security architecture redesign and upgrade

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

	2017	2018	2019	
Low	0	0	0	
High	0	0	0	
Funding Source: CPUC-GRC		Forecast Metho	d: Zero-Based	
Work Type: Non-Mandated				
Work Type Citation: See Workpaper				

Embedded Costs: 0

Explanation:

Beginning of Workpaper Group 16883B - RAMP - Incremental Active Directory Domain Controllers for Distribution

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	7. GRID Modernization - Active Dir Domain Controllers
Workpaper Group:	16883B - RAMP - Incremental Active Directory Domain Controllers for Distribution

Summary of Results (Constant 2016 \$ in 000s):

Forecast I	Method		Adju	sted Record	led		Adju	usted Forec	ast
Years	S	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	45	45	0
Non-Labor	Zero-Based	0	0	0	0	0	341	341	0
NSE	Zero-Based	0	0	0	0	0	0	0	0
Tota	I	0	0	0	0	0	386	386	0
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.3	0.3	0.0

Business Purpose:

As distributions moves towards more automation in the control network, it is necessary to provide more security controls to protect the control center and automation applications to manage cybersecurity risks.

Physical Description:

Deploy hardware/virtual server

• Migration of OMS/DMS to new AD for electric distribution

Project Justification:

Supporting new technology used for grid modernization
Addressing evolving threat capabilities

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	7. GRID Modernization - Active Dir Domain Controllers
Workpaper Group:	16883B - RAMP - Incremental Active Directory Domain Controllers for Distribution

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 16883B

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	7. GRID Modernization - Active Dir Domain Controllers
Workpaper Group:	16883B - RAMP - Incremental Active Directory Domain Controllers for Distribution
Workpaper Detail:	16883B.001 - RAMP - Incremental GRID Modernization - Active Directory Domain Controllers for Distrib
In-Service Date:	03/31/2018
Description:	

RAMP Mitigation - Protect

		Forecast In 2010	5 \$(000)	
	Years	2017	2018	2019
Labor		45	45	0
Non-Labor		341	341	0
NSE		0	0	0
	Total	386	386	0
FTE		0.3	0.3	0.0

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	7. GRID Modernization - Active Dir Domain Controllers
Workpaper Group:	16883B - RAMP - Incremental Active Directory Domain Controllers for Distribution
Workpaper Detail:	16883B.001 - RAMP - Incremental GRID Modernization - Active Directory Domain Controllers for Distribution

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Configuration Monitoring

Program Description: GRID Modernization - Active Directory Domain Controllers for Distribution

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

orecast CPUC Cost Estimates (\$000)		
	2017	2018	2019
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC		Forecast Metho	od: Zero-Based
Construction Start Date:		In Service Date	2:03/31/2018
Work Type: Non-Mandated			
Work Type Citation: See workpaper			

|--|

Embedded Costs: 0

Explanation:

Beginning of Workpaper Group 16883C - RAMP - Incremental Field area network security

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	8. GRID Modernization - Field area network security
Workpaper Group:	16883C - RAMP - Incremental Field area network security

Summary of Results (Constant 2016 \$ in 000s):

Forecast Method		Adjusted Recorded				Adjusted Forecast			
Years	6	2012	2013	2014	2015	2016	2017	2018	2019
Labor	Zero-Based	0	0	0	0	0	0	92	92
Non-Labor	Zero-Based	0	0	0	0	0	0	683	682
NSE	Zero-Based	0	0	0	0	0	0	0	0
Total	I	0	0	0	0	0	0	775	774
FTE	Zero-Based	0.0	0.0	0.0	0.0	0.0	0.0	0.7	0.7

Business Purpose:

As distributions moves towards more automation in the control network, it is necessary to provide more security controls to protect the field area networks and substations to manage cybersecurity risks.

Physical Description:

Deploy current state hardware and software systems to support field area network security.

Project Justification:

Supporting new technology used for grid modernization

Addressing evolving threat capabilities

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	8. GRID Modernization - Field area network security
Workpaper Group:	16883C - RAMP - Incremental Field area network security

Forecast Methodology:

Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

Non-Labor - Zero-Based

Based on Project Manager and Subject Matter Expert estimates.

NSE - Zero-Based

N/A

Beginning of Workpaper Sub Details for Workpaper Group 16883C

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	8. GRID Modernization - Field area network security
Workpaper Group:	16883C - RAMP - Incremental Field area network security
Workpaper Detail:	16883C.001 - RAMP - Incremental GRID Modernization - Field area network security
In-Service Date:	06/30/2019
Description:	

RAMP Mitigation - Protect

		Forecast In 201	6 \$(000)	
	Years	2017	2018	2019
Labor		0	92	92
Non-Labor		0	683	682
NSE		0	0	0
	Total	0	775	774
FTE		0.0	0.7	0.7

Area:	CYBER SECURITY
Witness:	Gavin H. Worden
Budget Code:	16883.0
Category:	D. Grid Modernization
Category-Sub:	8. GRID Modernization - Field area network security
Workpaper Group:	16883C - RAMP - Incremental Field area network security
Workpaper Detail:	16883C.001 - RAMP - Incremental GRID Modernization - Field area network security

RAMP Item # 1

RAMP Chapter: SDG&E-7

Program Name: Boundary Defenses - Applications

Program Description: GRID Modernization - Field area network security

Risk/Mitigation:

Risk: A major cyber security incident that causes disrup

Mitigation: Protect

orecast CPUC Cost Estimates (\$000)			
	2017	<u>2018</u>	<u>2019</u>
Low	0	0	0
High	0	0	0
Funding Source: CPUC-GRC		Forecast Metho	d: Zero-Based
Construction Start Date:		In Service Date	:06/30/2019
Work Type: Non-Mandated			
Work Type Citation: See Workpaper			

	Historical Embedded Cost Estimates (\$000)
--	--------------------------------------	--------

Embedded Costs: 0

Explanation: