

Company: San Diego Gas & Electric Company (U 902 M)  
Proceeding: 2016 General Rate Case  
Application: A.14-11-XXX  
Exhibit: SDG&E-11

**SDG&E**

**DIRECT TESTIMONY OF CARL LAPETER**

**(ELECTRIC GENERATION)**

**November 2014**

**BEFORE THE PUBLIC UTILITIES COMMISSION  
OF THE STATE OF CALIFORNIA**



A  Sempra Energy utility®



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## SUMMARY

<b>ELECTRIC GENERATION</b>			
<b>Shown in Thousands of 2013 Dollars</b>	<b>2013 Adjusted-Recorded</b>	<b>TY2016 Estimated</b>	<b>Change</b>
Total Non-Shared	42,161	53,471	11,310
Total Shared Services (Incurred)	702	944	242
<b>Total O&amp;M</b>	<b>42,863</b>	<b>54,415</b>	<b>11,552</b>

<b>NEW GENERATION</b>			
<b>Shown in Thousands of 2013 Dollars</b>	<b>Estimated 2014</b>	<b>Estimated 2015</b>	<b>Estimated 2016</b>
<b>Total CAPITAL</b>	<b>21,736</b>	<b>8,408</b>	<b>8,347</b>

### Summary of Requests

- Newly represented in this GRC cycle are the Desert Star Energy Center and Cuyamaca Peak Energy Plant
- All the Generation Plants are expected to have run profiles consistent with 2013, adjusted for 2014 Major outages at Palomar Energy Center and Desert Star Energy Center
- The Palomar Energy Center will terminate the Long Term Service Agreement in 2014
- Capital projects sponsored herein are intended to increase the overall reliability of the plants

This testimony addresses our key Generation challenges:

- Maintaining high reliability and availability with an aging generation fleet
- Changes in the regulatory environment are evolving and expanding rapidly
- Managing the composition of the workforce to accommodate renewables and non-traditional technologies, training needs and planning for turnover of the aging workforce

**SDG&E DIRECT TESTIMONY OF CARL LAPETER**  
**(ELECTRIC GENERATION)**

**I. INTRODUCTION**

**A. Summary of Costs**

I sponsor the Test Year 2016 forecasts for operations and maintenance (O&M) costs for both non-shared and shared services, and capital costs for the forecast years 2014 and 2015 and test year 2016, associated with the Electric Generation function for SDG&E. Table 1 summarizes my sponsored costs.

**TABLE 1**  
**Test Year 2016 Summary of Total Costs**

<b>ELECTRIC GENERATION</b>			
<b>Shown in Thousands of 2013 Dollars</b>	<b>2013 Adjusted-Recorded</b>	<b>TY2016 Estimated</b>	<b>Change</b>
Total Non-Shared	42,161	53,471	11,310
Total Shared Services (Incurred)	702	944	242
<b>Total O&amp;M</b>	<b>42,863</b>	<b>54,415</b>	<b>11,552</b>

<b>NEW GENERATION</b>			
<b>Shown in Thousands of 2013 Dollars</b>	<b>Estimated 2014</b>	<b>Estimated 2015</b>	<b>Estimated 2016</b>
<b>Total CAPITAL</b>	<b>21,736</b>	<b>8,408</b>	<b>8,347</b>

In addition to this testimony, please also refer to my workpapers, Ex. SDG&E-11-WP (for O&M) and SDG&E-11-CWP (for capital) for additional information on the activities described herein.

**B. Summary of Activities**

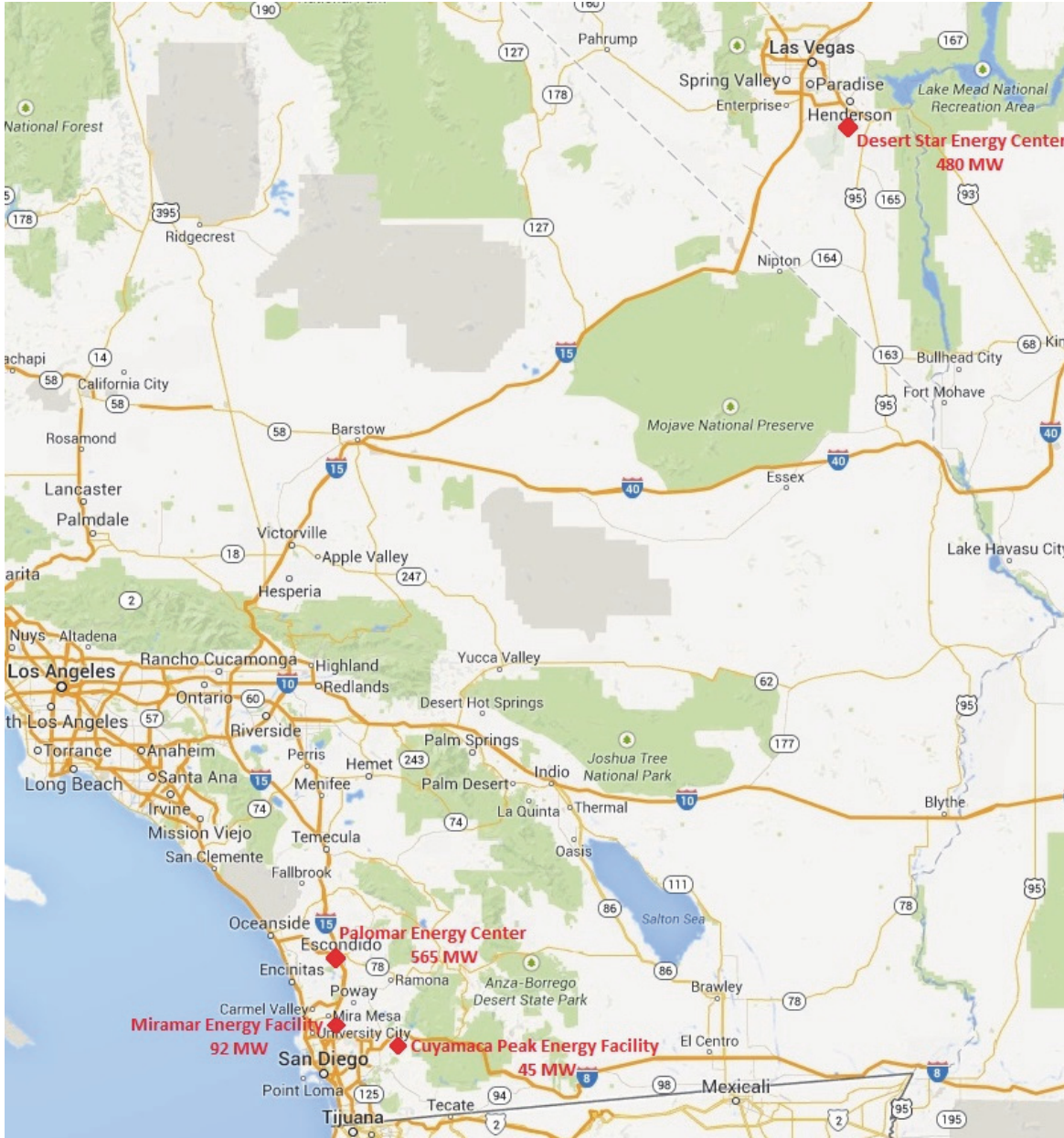
The Electric Generation testimony encompasses three primary areas: Generation Plant, Resource Planning and Administration.

**1. Generation Plant**

Generation Plant represents more than 90% of the O&M and capital expenditures in the Electric Generation organization. SDG&E owns and operates two combined Cycle generating facilities, Palomar Energy Center, located in Escondido, CA, and Desert Star Energy Center, located in Boulder City, NV. SDG&E also owns and operates two peaking plants, Miramar

1 Energy Facility, located in San Diego, CA, and Cuyamaca Peak Energy Plant, located in El  
2 Cajon, CA. Together the plants are capable of providing power to approximately 750,000 homes  
3 in the region.

4 **Figure 1: SDG&E Generating Facilities**



5  
6 Figure 1 is a map of the SDG&E generating facilities and MW capability  
7 The following sections discuss these plants in greater detail.





1 heat recovery steam generator (HRSG), each of which is equipped with a selective catalytic  
2 reduction system (SCR) for removal of nitrogen oxide (NOx) and an oxidation catalyst for  
3 removal carbon monoxide (CO). Each HRSG is also equipped with a duct burner system to  
4 provide additional heat for steam production during peak load periods. The steam produced in  
5 the two HRSG's is supplied to the single ST. Exhaust steam exiting the ST is condensed in a  
6 steam surface condenser by rejecting heat to the atmosphere via an air-cooled condenser.

7 The full-load continuous rating of DSEC at design conditions is 480 MW. DSEC is also  
8 configured so that it may operate only one combustion turbine and the steam turbine. This gives  
9 DSEC the operational flexibility to respond to varying load demands while maximizing  
10 operational efficiency.

### 11 **c. Miramar Energy Facility**

12 Miramar Energy Facility (MEF) consists of two General Electric LM 6000 combustion  
13 turbine-generator sets in a simple cycle configuration. MEF is used for peaking duty and is  
14 capable of generating 92 MW's. The facility uses modern peaking turbines with selective  
15 catalytic reduction (SCR) for nitrogen oxide (NOx) reduction and an oxidation catalyst for  
16 removal carbon monoxide (CO). The MEF combustion turbines can be operated locally or  
17 remotely from PEC, and are operated and maintained by the PEC staff.

### 18 **d. Cuyamaca Peak Energy Plant**

19 Pursuant to D.11-12-002, SDG&E assumed ownership and operational control of the Cal  
20 Peak peaking plant, located in El Cajon, CA, in January of 2012. The facility was subsequently  
21 renamed Cuyamaca Peak Energy Plant (CPEP).

22 CPEP consists of two Pratt & Whitney FT8 combustion turbines driving a single Brush  
23 generator set in a simple cycle configuration. This design is designated by the manufacturer as a  
24 Swift Pac. CPEP is used for peaking duty and is capable of generating 45 MW's. The facility  
25 uses modern peaking turbines with selective catalytic reduction (SCR) for nitrogen oxide (NOx)  
26 reduction and an oxidation catalyst for removal of carbon monoxide (CO). The CPEP  
27 combustion turbines can be operated locally or remotely from PEC, and are operated and  
28 maintained by the PEC staff.



1                                   **2.     Resource Planning**

2                   Resource Planning is responsible for planning the long-term electric generation needs of  
3                   SDG&E’s bundled customers, as well as planning for adequate resources to meet local capacity  
4                   requirements of all customers. Having a reliable electric supply to serve the needs of customers  
5                   is critical to the utility providing reliable power at the lowest possible cost.

6                   The major work product of this department include the Long Term Procurement Plan  
7                   (LTPP) which is a reoccurring two year CPUC proceeding that integrates all of SDG&E’s  
8                   activities in carrying out the CPUC’s preferred loading order for resource additions. This  
9                   includes integrating areas like energy efficiency, demand response, Renewable Portfolio  
10                  Standards (RPS), energy storage, and conventional resources into a single plan. This plan not  
11                  only looks at the needs of bundled customers but also looks to ensure that adequate total  
12                  resources exist to meet the reliability needs of all customers, including Direct Access customers.  
13                  Resource Planning is also responsible for evaluating specific resource acquisitions in the  
14                  Procurement department’s Request for Offers. This work includes the evaluation of each option  
15                  and how it fits within SDG&E’s existing portfolio.

16                  In addition, the department produces the Energy Resource Recovery Account (ERRA)  
17                  forecast. There has been a substantial increase in the manpower needed to develop and manage  
18                  this for the commission’s forecasting and compliance proceedings. Likewise, the department’s  
19                  activities have increased due to its participation in CPUC and California Air Resource Board  
20                  (CARB) proceedings related to Green House Gas (GHG) and providing the forecasts of GHG  
21                  associated with the bundled customer’s resource portfolio. Finally, this department also works  
22                  with the California Energy Commission (CEC) on policy issues impacting California and  
23                  participates in such activities as the Integrated Energy Policy Report. Resource Planning  
24                  produces the capacity, energy and commodity cost forecasts for this annual proceeding.

25                  In addition, the department also provides oversight of San Onofre Nuclear Generating  
26                  Station (SONGS) operating and decommissioning activities. With the SONGS shutdown,  
27                  SDG&E oversight will continue and will shift from performance monitoring of an operating  
28                  plant to oversight of a de-construction project as a minority owner.

29  
30

1                   **3. Administration**

2                   Administration covers a broad base of activities at multiple levels of the organization.

3                   **a. Senior Vice President (SVP) Power Supply**

4                   The SVP Power Supply provides direction and managerial oversight of the entire Power  
5 Supply organization, of which Generation and Resource Planning are a part. Other areas of the  
6 Power Supply organization including Electric and Fuel Procurement, Smart Grid, Transmission  
7 Planning, and Major Projects Outreach which are not part of this testimony.

8                   **b. Vice President (VP) Generation and Resource Planning**

9                   The VP Generation and Resource Planning provides direction and managerial oversight  
10 for Generation and Resource Planning, Smart Grid Projects and Distribution Planning. This  
11 testimony will only address Generation and Resource Planning.

12                   **c. Generation Plant Administration**

13                   Generation Plant Administration provides managerial oversight and analytical support for  
14 the generating fleet.

15                   **4. Challenges Facing Operations**

16                   The key challenges facing Generation and Resource Planning during the next decade  
17 include the following:

- 18                   • Maintaining high reliability and availability with an aging generating fleet.  
19                         As equipment ages it becomes increasingly important to invest time and  
20                         money to ensure that equipment is kept up to date and that the latest  
21                         innovations in maintenance practices are employed. Current industry best  
22                         practice predictive maintenance techniques, such as Transformer  
23                         Condition Monitoring, Vibration Monitoring for rotating machinery and  
24                         steam system weld inspections, are used to reduce unplanned failures.
- 25                   • The regulatory environment is evolving and expanding rapidly.  
26                         Some of the new regulations such as those related to system security are  
27                         being continuously updated and revised and could require extensive  
28                         modifications to be made to affected generating facilities.
- 29                   • By 2016 26% of the technical staff (operations and maintenance) will be  
30                         retirement eligible.

1 An adequate response to this situation must occur over many years.  
2 SDG&E has a robust engineering intern program to help entice the next  
3 generation in the electric utility business. In addition, the composition of  
4 the utility workforce is changing as the nature of the business evolves.  
5 Much emphasis is being put on smart grids and generation with renewable  
6 fuels. This will require future workers to have different skill sets and  
7 educational backgrounds. The military, particularly, the Navy, has been  
8 an excellent source of technicians with the skills to operate fossil  
9 generation stations but as the industry moves into renewables and non-  
10 traditional technologies those skill sets need to be adapted to new  
11 technology, which requires additional training.

- 12 • Ensure reliable supply of power while considering the resource mix.

13 The Resource Planning department is responsible for assessing how to  
14 meet the changing power needs of SDG&E's customers while complying  
15 with state policies established to minimize impacts to the environment.

16 The department's challenge is to ensure a reliable supply of power while  
17 considering the changing resource mix driven by the state's resource  
18 loading order. The growth in both behind the meter resources, mainly  
19 rooftop solar, and supply side resources to meet a 33% RPS is adding  
20 additional complexity to the planning system. This resource mix is  
21 creating a need to analyze the system in ways previously not required,  
22 such as assessing the need for "flexible" resources. Additionally, the  
23 sheer number of resources is growing as more, smaller plants are added to  
24 SDG&E's portfolio. All of these considerations are requiring the  
25 development of whole new planning models and techniques previously not  
26 required and creating additional complexity and manpower needs.

### 27 C. Supports SDG&E's Goals

28 My cost forecasts support the goals set forth in the policy testimony of Mr. Steve Davis  
29 (Ex. SDG&E-01), by planning for and providing reliable and efficient power to the region now  
30 and for years to come.

1           **D.     Safety/Risk Considerations**

2                   **1.     Overview of Electric Operations Risk Management - SDG&E**

3           SDG&E has in place a well-structured and documented approach to risk management.  
4           Risks confronted by the generation business can generally fall into one of the following areas:  
5           safety; system reliability; physical security; natural disaster; and failure of disaster recovery.  
6           Given the nature of the generation business and power plants, employee and public safety are an  
7           ongoing concern and focus area. System reliability risks may include: unexpected damage to  
8           generating equipment, which may affect plant rating or failure of redundant or other equipment,  
9           which has myriad possible consequences, including loss of power, unit shutdown, or reduced  
10          power. Physical security risks, such as vandalism, theft, sabotage and terrorism, may affect  
11          employee safety and plant reliability and result in costly recovery and time off-line for SDG&E's  
12          generating plants. Risks associated with natural disasters that may affect generating plants  
13          include wildfire and earthquakes. Where wildfires encroach upon or approach power plant  
14          property, heat or flames may detrimentally affect the integrity of storage tanks or gas cylinders  
15          and smoke may cause fouling of turbine inlet combustion air filters, resulting in reduced power  
16          operations or shutdown. Disaster recovery risks confronted by Generation are generally  
17          traceable to unavailability of third party (vendor or contractor) support or equipment, which may  
18          prolong plant disruptions. As the varied and significant risks highlighted above illustrate, as  
19          SDG&E's generation business has become more complex, the safety and security risks  
20          associated with operating its systems have grown, requiring an evolution in the Company's  
21          approach to managing risks.

22                In light of the risks identified above, mitigation efforts implemented at SDG&E's  
23          generating plants includes the following:

- 24                • Implementation of safety and technical training;
- 25                • Use of safety department reviews, inspections, and audits;
- 26                • Use of system warning alarms to prevent unsafe conditions or dangerous  
27                conditions;
- 28                • Implementation of industry best practice operating programs and procedures,  
29                including reliability centered maintenance program and procedures;
- 30                • Performance of predictive maintenance to minimize unexpected equipment  
31                failures;

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- Installation of modern control systems to ensure equipment is operated within design;
- Use of data collection and trending analysis to identify plant problems in advance of failures;
- Conduct of periodic plant inspections by insurance consultants;
- Controlling access to all power plants, plant operations buildings and plant control areas through a card reader system;
- Installation and monitoring of activity through a security camera system at all plants. PEC, MEF, and CPEP are monitored by a 24-hour per day guard;
- Implementation of a cyber-security program;
- Installation of onsite fire detection and protection systems;
- Use of an SDG&E industrial fire brigade, supported by a corporate contract with Capstone Fire Management and managed by SDG&E’s Fire Program Manager. Capstone personnel are trained in a variety of fire suppressions fields, with specific training related to oil fires (transformers, circuit breakers, lube oil, etc.), and, when requested, will provide onsite fire suppression units and equipment; and
- Building structures appropriately rated to withstand earthquakes and reinforcing those built in the past.

1 **II. NON-SHARED COSTS**

2 **A. Introduction**

3 Following are the forecasted expenses for the non-shared O&M Electric Generation  
4 organizations. The historical expenses have been adjusted to more accurately reflect the actual  
5 operations of each group with the organization. Forecasted expenses have also been adjusted for  
6 various items that will affect the future expenditures of each organization within the group.  
7 Table 2 summarizes the total non-shared O&M forecasts for the listed cost categories.

8 **TABLE 2**  
9 **Non-Shared O&M Summary of Costs**

<b>ELECTRIC GENERATION</b>			
<b>Shown in Thousands of 2013 Dollars</b>			
<b>Categories of Management</b>	<b>2013 Adjusted-Recorded</b>	<b>TY2016 Estimated</b>	<b>Change</b>
A. Generation - Plant	40,697	50,829	10,132
B. Resource Planning	426	1,261	835
C. Administration	1,038	1,381	343
<b>Total</b>	<b>42,161</b>	<b>53,471</b>	<b>11,310</b>

10  
11 **B. Generation Plant**

12 **1. Description of Maintenance Outage**

13 Planned maintenance outage work scope varies from year to year, based on required  
14 maintenance activities and equipment condition. Some examples are:

- 15 • CT hot section parts need to be replaced when the designated  
16 operating hours are met. The design operating hours are determined  
17 by the manufacturer.
- 18 • Boiler inspections (HRSG inspections) are required approximately  
19 annually in accordance with the State Boiler Code.
- 20 • CT borescope inspections are performed annually in accordance with  
21 manufacturer's recommendation.
- 22 • Various steam piping welds are inspected in accordance with good  
23 industry and maintenance practices.



- Electrical switchgear is inspected in accordance with industry practices. Some electrical and protective relay testing is performed in accordance with industry regulations.

Note: This is a small sample, not intended to describe all outage work. Outage work may be done to meet, manufacturer’s requirements or recommendations, accepted industry practices, regulatory requirements, or as a good maintenance practice. The goal is to maintain the power plant for safe and reliable operation.

In general, planned outages can be designated in three categories, as follows:

- Annual Outage – The power plant is shutdown to allow inspection and repairs for electrical, mechanical and controls equipment.
- Minor Outage – The power plant is shutdown to allow replacement of CT internal hot section parts (as prescribed by the OEM), and for work that is performed in an Annual Outage.
- Major Outage – The power plant is shutdown to allow the ST (turbine and generator) to be disassembled, inspected, repaired and reassembled, and also the work performed in the Minor Outage. The CT and ST generators are also disassemble, inspected, repaired and reassembled.

Note: The outage work is much more extensive than described above. These brief definitions are provided to show the major conceptual differences in the outages.

**TABLE 3**

**Generation – Plant Summary of Costs**

<b>ELECTRIC GENERATION</b>			
<b>Shown in Thousands of 2013 Dollars</b>			
<b>A. Generation - Plant</b>	<b>2013 Adjusted-Recorded</b>	<b>TY2016 Estimated</b>	<b>Change</b>
1. Generation Plant Palomar	17,554	22,788	5,234
2. Generation Plant Desert Star	18,706	24,641	5,935
3. Generation Plant Miramar	3,379	2,264	-1,115
4. Generation Plant Cuyamaca Peak	1,058	1,136	78
<b>Total</b>	<b>40,697</b>	<b>50,829</b>	<b>10,132</b>

1                                   **2.      Generation Plant Palomar**

2                                   **a.      Description of Costs and Underlying Activities**

3                                   The O&M request for Generation Plant Palomar includes labor and non-labor costs. The  
4 labor component includes salaries for supervision, support staff, maintenance and operations  
5 personnel. The non-labor component includes, but is not limited to, industrial gases, chemicals,  
6 water, parts, outside services, and maintenance activities.

7                                   **b.      Supports Company Goals**

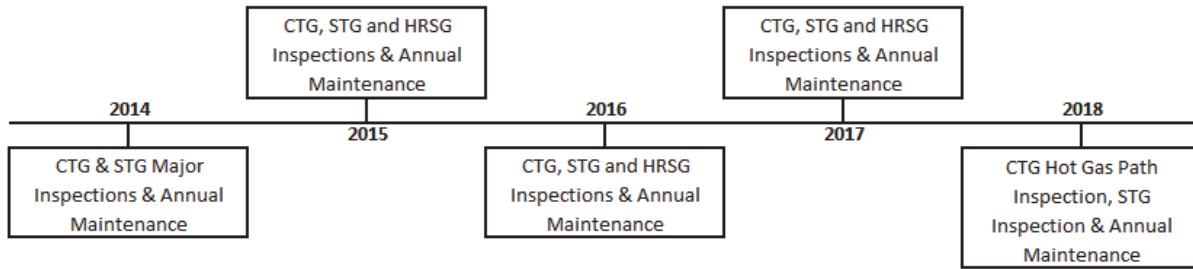
8                                   The PEC maintenance program supports the company’s goals of safety and reliable  
9 system operation. The maintenance program is based on reliability centered maintenance  
10 practices, designed to ensure the safe, reliable operation of the facility over its lifetime.  
11 Maintenance activities are designed and scheduled based on a variety of factors including  
12 manufacturer recommendations, operating history, predictive techniques, past experience,  
13 subject matter expert input, and industry best practice.

14                                   **c.      Forecast Method**

15                                   The forecasting method selected for Generation Plant Palomar labor is the 3-year  
16 average. In 2012 the operations staff was increased by 3 employees. Utilizing the 3-year  
17 average method most accurately reflects that change, the current staffing levels and the future  
18 needs of the organization. The forecasting method selected for non-labor is the 5-year average.  
19 This method was selected because it includes a variety of planned (typical annual maintenance  
20 outages) and unplanned maintenance events (repairs for ST nozzles, blades and valve damage)  
21 and provides a longer history of recorded spending than the 3 and 4 year averages. Selecting any  
22 of the linear trending or the 3 year average would result in an overstated request.

23                                   **d.      Cost Driver**

24                                   Maintenance outages are a major portion of the O&M request for Generation Plant  
25 Palomar. Maintenance outages are scheduled annually, with the extent of the maintenance  
26 dependent upon the accumulated run hours on the equipment and the number of turbine starts.  
27 The below table shows the projection for the planned maintenance outages for PEC, subject to  
28 change based on actual accumulated hours:



1  
2           PEC conducted a Major inspection and maintenance in February of 2014 and is on track  
3 to perform a minor inspection and maintenance in the spring of 2018. The 2014 Major  
4 inspection was originally scheduled for the end of 2012. However, due to unplanned  
5 maintenance outage periods and collaboration with the manufacturer regarding service life of the  
6 rotating parts, the Major outage was rescheduled. Routine inspections and maintenance of the  
7 Palomar equipment occur daily as part of the plant operating staff's normal activities. In  
8 addition to the daily inspections and maintenance the facility is scheduled for at least one  
9 maintenance outage per year. The purpose of the annual outage is to complete any maintenance  
10 activities that require the plant to be out of service. These types of activities typically consist of  
11 internal inspections for all major equipment, leak repairs, replacement of worn components,  
12 rotating equipment lubrication, adjustment of control valves, electrical maintenance, control  
13 system maintenance, system upgrades, and any other maintenance as recommended by the  
14 manufacturers or maintenance staff. The historical data includes expenses that are considered to  
15 be typical for a three-week maintenance outage. Since the next minor inspection is outside of  
16 this GRC period additional costs associated with this activity are being spread across the forecast  
17 years at a rate of 1/3 of the estimated additional expense per year. The additional outage expense  
18 per year is estimated to be \$6.5M. That estimate is based on required maintenance intervals,  
19 estimated run hours, and the fact that Palomar combustion turbines will no longer be covered  
20 under a Long Term Service Agreement (LTSA) with the equipment manufacturer.

21           Palomar was purchased by SDG&E through a Turnkey Acquisition Agreement (TAA)  
22 between SDG&E and Palomar Energy, LLC, as approved by Commission in D.04-06-011. The  
23 TAA, as approved by the Commission, contained a provision to assign the LTSA to SDG&E.  
24 The LTSA was purchased through General Electric Corporation (GE), the manufacturer of the  
25 prime components (i.e., the combustion turbine system and steam turbine system) utilized in the

1 plant. The LTSA addressed planned maintenance costs and was calculated and payable  
2 according to a schedule contained in the agreement.

3 After completion of the 2014 Major inspection and maintenance at PEC, SDG&E will  
4 terminate the LTSA with GE. The termination will be in accordance with the “termination for  
5 convenience” provision in the LTSA. Effective June 30, 2014, SDG&E entered into an  
6 agreement with General Electric whereby as part of the LTSA termination SDG&E would  
7 procure components necessary for an Advanced Gas Path upgrade which will result in an  
8 improved plant output, to be held in inventory until installed. Installation is dependent on the  
9 outcome of a current proceeding before the California ISO (Q968 Palomar Energy Center 2 –  
10 Cluster Interconnection Study), San Diego Air Pollution Control District permit change, and  
11 California Energy Commission authorization. The agreement requires the components, valued at  
12 \$30 million which is net of trade-in of older components currently in service, to be purchased in  
13 2014. The purchase of the parts will be recorded in Materials & Supplies. (See the testimony of  
14 Mr. Jesse Aragon, SDGE-27, for treatment of Materials & Supplies). Termination of this  
15 agreement will allow SDG&E to establish a lower cost, more flexible turbine maintenance  
16 program. Payments previously made to GE under the LTSA covered items such as engineering  
17 support, remote equipment monitoring by GE’s Monitoring and Diagnostic Center, major  
18 component refurbishment and replacement, replacement parts, labor for major and minor  
19 maintenance outages and inspections, as well as on-site administrative and technical support.  
20 These functions will now be performed by an on-site turbine maintenance coordinator and  
21 through the use of contracts with a variety of original equipment manufacturers (OEM) and third  
22 party service providers. The cost for the on-site turbine maintenance coordinator has been added  
23 to the forecast years. Much like with an LTSA in place, the major factors influencing the cost of  
24 the maintenance program are the number of unit starts, trips, and operating hours.

25 **3. Generation Plant Desert Star**

26 **a. Description of Costs and Underlying Activities**

27 The O&M request for Generation Plant Desert Star includes labor and non-labor costs.  
28 The labor component includes salaries for supervision, support staff, maintenance and operations  
29 personnel. The non-labor component includes, but is not limited to, industrial gases, chemicals,  
30 water, parts, outside services, and maintenance activities. The non-labor component also  
31 includes the payments for the Desert Star LTSA purchased through Siemens.

1 **b. Supports Company Goals**

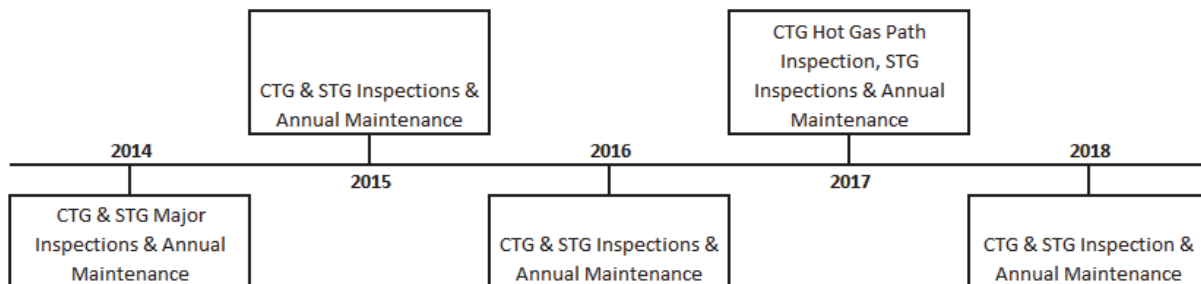
2 The DSEC maintenance program supports the company's goals of safety and reliable  
3 system operation. The maintenance program is based on reliability centered maintenance  
4 practices, designed to ensure the safe, reliable operation of the facility over its lifetime.  
5 Maintenance activities are designed and scheduled based on a variety of factors including  
6 manufacturer recommendations, operating history, predictive techniques, past experience,  
7 subject matter expert input, and industry best practice.

8 **c. Forecast Method**

9 Desert Star was brought into SDG&E in the 4th quarter of 2011. The actual spending in  
10 2011 does not represent an entire year of spending. Therefore, the 3, 4 and 5 year averages and  
11 trends are not applicable. The forecasting method selected for Generation Plant Desert Star for  
12 labor and non-labor is the base year recorded methodology, with the exception of the LTSA  
13 which was forecasted using the zero-based methodology. The base year recorded method was  
14 selected for labor and non-labor because it provides a reasonable foundation from which to  
15 forecast future years spending. The base year includes an accurate staffing level, a typical  
16 annual maintenance outage, and typical plant operations. The LTSA was forecasted using the  
17 zero-based methodology, non-standard escalation, because it does not follow normal year-over-  
18 year escalation trending.

19 **d. Cost Driver**

20 Maintenance outages are a major portion of the O&M request for Generation Plant Desert  
21 Star. Maintenance outages are scheduled semi-annually, with the extent of the maintenance  
22 dependent upon the accumulated run hours on the equipment and the number of turbine starts.  
23 The below table shows the projection for the planned maintenance outages for DSEC, subject to  
24 change based on actual accumulated hours:



1 DSEC conducted Major inspections and maintenance in the spring and fall of 2014 and is  
2 on track to perform minor inspections in 2017. Routine inspections and maintenance of the  
3 DSEC equipment occur daily as part of the plant operating staff's normal activities. In addition  
4 to the daily inspections and maintenance the facility is scheduled for at least two maintenance  
5 outages per year. The purpose of the semi-annual outages is to complete any maintenance  
6 activities that require the plant to be out of service. These types of activities typically consist of  
7 internal inspections for all major equipment, leak repairs, replacement of worn components,  
8 rotating equipment lubrication, adjustment of control valves, electrical maintenance, control  
9 system maintenance, system upgrades, and any other maintenance as recommended by the  
10 manufacturers or maintenance staff. The base year data includes expenses that are considered to  
11 be typical for the two maintenance outages. Since the next minor inspection is outside of this  
12 GRC period additional costs associated with this activity are being spread across the forecast  
13 years at a rate of 1/3 of the estimated additional expense per year. The additional outage expense  
14 per year is estimated to be \$1.3M.

15 Although the base year data provides a good foundation for forecasting the future  
16 expenditures of DSEC the data is missing approximately 2 months of operating expenses. In  
17 April of 2013, DSEC experienced a GSU transformer failure that required the plant to be out of  
18 service for an extended period. During that outage period the plant did not incur operating  
19 expenses or LTSA expenses as it normally would. These expenses have been estimated at  
20 \$2.8M and have been included in the adjustment to the forecast years.

21 The other major component of the DSEC O&M request is the monthly LTSA payments.  
22 DSEC was acquired by SDG&E pursuant to D.07-11-046 in October of 2011. As part of that  
23 transaction the LTSA was reassigned from Sempra Generation to SDG&E. The LTSA addresses  
24 routine maintenance costs and is calculated and payable according to a schedule contained in the  
25 agreement. Major factors influencing the cost and payment schedule are the number of starts,  
26 trips and operating hours. Payments made to Siemens under the LTSA cover items such as parts  
27 purchase, parts refurbishment, field services, outage planning and engineering support.

28 In accordance with the agreement, the LTSA will vary each year by the percent change in  
29 the U. S. Consumer Price Index (CPI) over the period from the base date. Since the CPI is  
30 historical in nature, escalation information for the calculation was derived from Global Insight  
31 (see the testimony of Mr. Scott Wilder for escalation information from Global Insight). Using

1 the escalation information indicates that the change will be 7.9% for 2014, 9.62% for 2015, and  
2 11.55% for 2016 over the base value of the agreement. Another factor in forecasting for the  
3 LTSA is the projected CT run hours for the forecast years. The average CT service hours are  
4 projected to be 6,500 for 2014, 7,367 for 2015, and 7,388 for 2016. These factors will result in  
5 an overall increase in LTSA payments during the forecast years.

#### 6 **4. Generation Plant Miramar**

##### 7 **a. Description of Costs and Underlying Activities**

8 The O&M request for Generation Plant Miramar includes labor and non-labor costs. The  
9 labor component includes salaries for supervision, support staff, maintenance and operations  
10 personnel. The non-labor component includes, but is not limited to, industrial gases, chemicals,  
11 production of demineralized water, parts, outside services, and maintenance activities.

##### 12 **b. Supports Company Goals**

13 The MEF maintenance program supports the company's goals of safety and reliable  
14 system operation. The maintenance program is based on reliability centered maintenance  
15 practices, designed to ensure the safe, reliable operation of the facility over its lifetime.  
16 Maintenance activities are designed and scheduled based on a variety of factors including  
17 manufacturer recommendations, operating history, predictive techniques, past experience,  
18 subject matter expert input, and industry best practice.

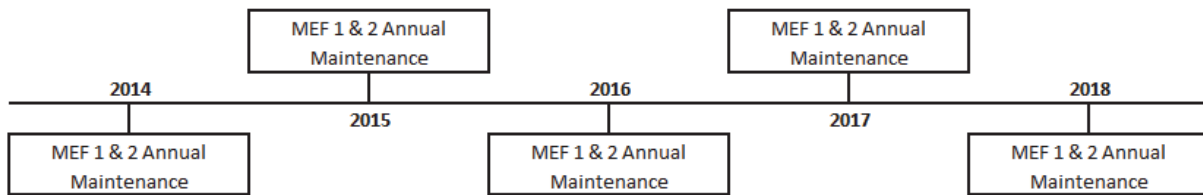
##### 19 **c. Forecast Method**

20 The forecasting method selected for Generation Plant Miramar for labor and non-labor is  
21 the 4-year average. This method was selected because it includes a variety of planned (typical  
22 annual maintenance outages) and unplanned maintenance events (high pressure turbine repairs  
23 on Unit 1) and provides a longer history of recorded spending than the 3 year average. Selecting  
24 any of the linear trending methods or the 3 year average method would result in an over stated  
25 request. The second unit at Miramar went into commercial operation in August of 2009.  
26 Therefore, the 5-year average and trend are not applicable because the data only represents a  
27 partial year of operation of the second unit.

##### 28 **d. Cost Driver**

29 Maintenance outages are a major portion of the O&M request for Generation Plant  
30 Miramar. Maintenance outages are scheduled annually, with the extent of the maintenance  
31 dependent upon the accumulated run hours on the equipment and the number of turbine starts.

1 The below table shows the projection for the planned maintenance outages for MEF, subject to  
2 change based on actual accumulated hours:



3  
4 Major maintenance outages and inspections are scheduled based on cumulative operating  
5 hours and the number of start cycles. Since Miramar is a peaking plant and sees limited hours of  
6 operation per month, this facility is not expected to require any major maintenance outages for  
7 several years.

8 Routine inspections of the Miramar equipment occur as part of the operating staff's  
9 normal activities. In addition to routine inspections the facility is scheduled for at least one 2-  
10 week maintenance outage per year. The purpose of the annual outage is to complete any  
11 maintenance activities that require the plant to be out of service. These types of activities  
12 typically consist of internal inspections for all major equipment, leak repairs, replacement of  
13 worn components, rotating equipment lubrication, adjustment of control valves, electrical  
14 maintenance, control system maintenance, system upgrades, and any other maintenance as  
15 recommended by the manufacturers or maintenance staff. The historical data includes expenses  
16 that are considered to be typical for a two-week maintenance outage.

17 The forecast years have been adjusted for known issues and maintenance activities.  
18 Forecast year 2014 includes a onetime water and sewer capacity fee that was collected by the  
19 city as a result of an increase in demand for water and sewer flow at the facility. Forecast year  
20 2015 includes an increase in maintenance expenses for forecasted repairs to the high pressure  
21 turbine of MEF Unit 2.

## 22 **5. Generation Plant Cuyamaca Peak**

### 23 **a. Description of Costs and Underlying Activities**

24 The O&M request for Generation Plant Cuyamaca Peak includes labor and non-labor  
25 costs. The labor component includes salaries for supervision, support staff, maintenance and  
26 operations personnel. The non-labor component includes, but is not limited to, industrial gases,  
27 chemicals, production of demineralized water, parts, outside services, and maintenance activities.

28



1 **b. Supports Company Goals**

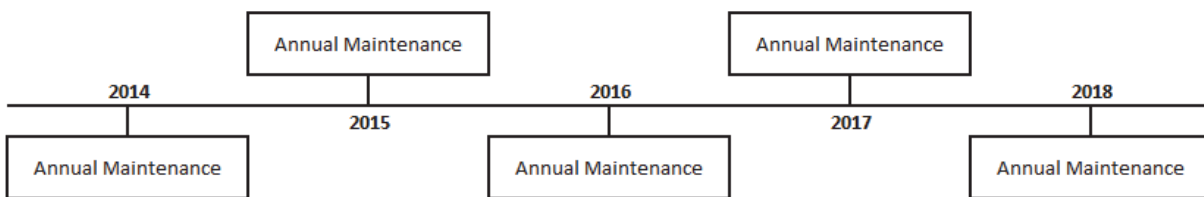
2 The Cuyamaca Peak maintenance program supports the company’s goals of safety and  
3 reliable system operation. The maintenance program is based on reliability centered  
4 maintenance practices, designed to ensure the safe, reliable operation of the facility over its  
5 lifetime. Maintenance activities are designed and scheduled based on a variety of factors  
6 including manufacturer recommendations, operating history, predictive techniques, past  
7 experience, subject matter expert input, and industry best practice.

8 **c. Forecast Method**

9 Cuyamaca Peak was brought into SDG&E in the 1st quarter of 2012. Therefore, the 3, 4  
10 and 5 year averages and trends are not applicable. The forecasting method selected for  
11 Generation Plant Cuyamaca Peak is the base year recorded methodology. The base year  
12 recorded method was selected for labor and non-labor because it provides a reasonable  
13 foundation from which to forecast future years spending. The base year includes an appropriate  
14 staffing level, a typical annual maintenance outage, and typical plant operations.

15 **d. Cost Driver**

16 Maintenance outages are a major portion of the O&M request for Generation Plant  
17 Cuyamaca Peak. Maintenance outages are scheduled annually, with the extent of the  
18 maintenance dependent upon the accumulated run hours on the equipment and the number of  
19 turbine starts. The below table shows the projection for the planned maintenance outages for  
20 CPEP, subject to change based on actual accumulated hours:



21 Major maintenance outages and inspections are scheduled based on cumulative operating  
22 hours and the number of start cycles. Since Cuyamaca Peak is a peaking plant and sees limited  
23 hours of operation per month, this facility is not expected to require any major maintenance  
24 outages for several years.

25 Routine inspections of the Cuyamaca Peak equipment occur as part of the operating  
26 staff’s normal activities. In addition to routine inspections the facility is scheduled for at least  
27 one 2-week maintenance outage per year. The purpose of the annual outage is to complete any  
28

1 maintenance activities that require the plant to be out of service. These types of activities  
 2 typically consist of internal inspections for all major equipment, leak repairs, replacement of  
 3 worn components, rotating equipment lubrication, adjustment of control valves, electrical  
 4 maintenance, control system maintenance, system upgrades, and any other maintenance as  
 5 recommended by the manufacturers or maintenance staff. The historical data includes expenses  
 6 that are considered to be typical for a two-week maintenance outage.

7 In 2013 SDG&E agreed to a Preferred Service Agreement with PW Power Systems, Inc.,  
 8 for annual site audits, engineering support, training and software review related to the FT8  
 9 combustion turbine equipment. The term of the Agreement is three years with payments made  
 10 quarterly. Only one quarterly payment was made in 2013. Therefore, the forecast years have  
 11 been adjusted to include the additional three quarterly payments that will be made per year.

12 **C. Resource Planning**

13 **TABLE 4**  
 14 **Resource Planning Summary of Costs**

<b>ELECTRIC GENERATION</b>			
<b>Shown in Thousands of 2013 Dollars</b>			
<b>B. Resource Planning</b>	<b>2013 Adjusted-Recorded</b>	<b>TY2016 Estimated</b>	<b>Change</b>
1. Resource Planning	426	1,261	835
<b>Total</b>	<b>426</b>	<b>1,261</b>	<b>835</b>

15  
 16 **1. Description of Costs and Underlying Activities**

17 The non-shared O&M request for Resource Planning includes labor and non-labor costs.  
 18 The labor component includes salaries for supervision and support staff. The non-labor  
 19 component includes, but is not limited to, operation, maintenance and lease costs for utility  
 20 owned solar energy projects, contracted services related to SONGS decommissioning, and other  
 21 miscellaneous administrative activities.

22 **2. Supports Company Goals**

23 The Resource Planning group supports the company's goal of delivering reliable power at  
 24 the lowest possible cost. Resource Planning is responsible for planning the long-term electric  
 25 generation needs of SDG&E's bundled customers, as well as planning for adequate resources to  
 26 meet local capacity requirements of all customers.

1                                   **3.       Forecasting Method**

2                   Except for O&M for non-gas fired generation (which is explained below), forecasting for  
3 labor and non-labor are based on the 3-year average since the tasks and associated staffing needs  
4 remain unchanged. This method was selected because it represents a reasonable foundation for  
5 forecasting the future needs of the organization.

6                   For the O&M costs for non-gas fired generation, the efforts for the Solar Energy Project  
7 are new while the Sustainable Communities efforts are being transferred from Electric  
8 Distribution. As part of the CPUC approval of the Solar Energy Project, D.10-06-016, specified  
9 that the “adopted O&M covers 2 FTE (10 FTE-yrs). These new FTEs will enable SDG&E to  
10 implement the Solar Energy Project and support other renewable development and procurement  
11 activities.” It also approved O&M funding at \$25/kW-yr escalated by CPI. By this present  
12 application, SDG&E seeks to re-affirm approvals for the Solar Energy Project and combine these  
13 O&M efforts with the legacy Sustainable Communities projects. For this, SDG&E seeks  
14 approval for one (1) FTE to oversee O&M activities. Sustainable Communities O&M was  
15 previously under the Electric Distribution, and as such, the full amount requested herein is  
16 partially offset by a reduction in Electric Distribution associated with lease, maintenance and  
17 repairs of the infrastructure. The forecast for Sustainable Communities was adjusted upward to  
18 reflect the expiration of warranties.

19                                   **4.       Cost Drivers**

20                   The primary cost drivers for Resource Planning are state policies and regulatory  
21 requirements. For the non-gas fired generation (SONGS and utility owned solar PV), costs are  
22 driven by requisite decommissioning requirements of SONGS and on-going O&M for the Solar  
23 Energy Projects and the Sustainable Communities PV Projects.



1                                   **2.     VP Generation & Resource Planning**

2                                   **a.     Description of Costs and Underlying Activities**

3                                   The O&M request for VP-Generation & Resource Planning includes labor and non-labor  
4 costs. The labor component includes salaries for the VP and business planning personnel. The  
5 non-labor component includes, but is not limited to, employee travel, supplies, consulting and  
6 other miscellaneous administrative activities.

7                                   **b.     Supports Company Goals**

8                                   The VP-Generation and Resource Planning group supports the company’s goal of safely  
9 delivering reliable power at the lowest possible cost. This is accomplished through the oversight  
10 of the company’s power generating facilities and resource planning activities.

11                                   **c.     Forecast Method**

12                                   The forecast methodology selected for VP Generation & Resource Planning for labor and  
13 non-labor are the zero-based methodology. This method was selected because this activity was  
14 created new in May of 2013. Therefore, the 3, 4 and 5 year averages and trends, and the base  
15 year methods are not applicable. The zero-based method will provide the most accurate forecast  
16 for the future needs of the organization.

17                                   **d.     Cost Driver**

18                                   The forecast years have been adjusted to reflect the addition of one VP, one Business  
19 Analyst and the associated non-labor expenses.

20                                   **3.     Generation Plant Administration**

21                                   **a.     Description of Costs and Underlying Activities**

22                                   The O&M request for Generation Plant Administration includes labor and non-labor  
23 costs. The labor component includes salaries for the Director Electric Generation and business  
24 planning personnel. The non-labor component includes, but is not limited to, employee travel,  
25 supplies, consulting and other miscellaneous administrative activities.



1 services workpapers, along with a description explaining the activities being allocated. See Ex.  
 2 SDG&E-11-WP. The dollar amounts allocated to affiliates are presented in our Shared Services  
 3 Policy and Procedures testimony. See Ex. SDG&E-26 (Diancin).

4 **B. Resource Planning - Director**

5 **TABLE 7**

6 **Resource Planning – Director Summary of Costs**

<b>ELECTRIC GENERATION</b>			
<b>Shown in Thousands of 2013 Dollars</b>			
<b>Incurred Costs (100% Level)</b>			
<b>Categories of Management</b>	<b>2013 Adjusted-Recorded</b>	<b>TY2016 Estimated</b>	<b>Change</b>
A. Resource Planning	702	944	242
<b>Total Shared Services (Incurred)</b>	<b>702</b>	<b>944</b>	<b>242</b>

7  
 8 **1. Description of Costs and Underlying Activities**

9 The Resource Planning-Director is responsible for providing over sight of the Resource  
 10 Planning organization. The Resource Planning workforce utilizes a software package that  
 11 enables them to model the electric system. These types of models are commonly referred to as  
 12 production cost models. This model is used to develop CPUC required filings in proceedings  
 13 including the LTTP, the ERRA and to forecast greenhouse gas emissions. Southern California  
 14 Gas Company (SoCalGas) also uses a similar model to develop the demand for natural gas  
 15 service from electric generators. A single contract has been negotiated with a vendor for both of  
 16 these models. By having one contract, we are able to obtain these programs at a lower cost than  
 17 by contracting for them separately. SDG&E is responsible for processing the contract payments.  
 18 A portion of the expenses, equal to the programs utilized by SoCalGas, are allocated to  
 19 SoCalGas.

20 **2. Supports Company Goals**

21 The Resource Planning - Director supports the company’s goal of safely delivering  
 22 reliable power at the lowest possible cost. This is accomplished through ensuring the availability  
 23 of the tools required to evaluate resource needs and prudently maintaining existing infrastructure  
 24 for utility owned non-gas fired generation.





1 These forecasted capital expenditures support the company's goals of safe, reliable, low  
2 cost delivery of power.

3 **2. Forecast Method**

4 The forecasting methodology selected for this activity is the zero-based methodology.  
5 This method was selected because the tools and equipment purchased for the facilities are unique  
6 and non-repetitive. Using prior year expenses is not indicative of future spend and does not  
7 represent an effective tool for forecasting.

8 **C. Miramar Plant Operational Enhancements**

9 **1. Description**

10 SDG&E plans to build and place in service the below listed projects by the Test Year.

11 These forecasted capital expenditures support the company's goals of safe, reliable, low  
12 cost delivery of power.

13 **2. Projects for 2014**

14 **MEF Mechanical Improvements \$100,000**

15 This project will be used to capture multiple small mechanical projects to  
16 be completed at Miramar Energy Facility. The projects are of a  
17 mechanical, structural, or civil nature and are intended to improve plant  
18 performance, or address operational, maintenance, safety or environmental  
19 issues.

20 For example: Upgrade the drain tank pump system by relocating the pump  
21 and modifying the pump controls and level monitoring instrumentation.

22 This will provide for improved low level monitoring and pumping to  
23 ensure the tanks are kept dry minimizing the potential for mixed waste.

24  
25 **MEF Instrumentation Improvements \$100,000**

26 This project will be used to capture multiple small instrumentation  
27 projects to be completed at Miramar Energy Facility. The projects are  
28 intended to improve the monitoring devices at the plant by replacing  
29 outdated equipment or upgrading to better technology.

30 For example: Add real time current monitoring to the selective catalytic  
31 reduction (SCR) system to provide trending data for analysis and  
32 troubleshooting. This will enhance ability to diagnose problems and  
33 identify power quality issues.  
34

1 **MEF Turbine Controls Upgrade** **\$1,923,000**

2 Upgrade the current turbine control system and auxiliary control systems  
3 with an alternate control system, as well as upgrading existing HMI's  
4 (Human Machine Interface – specialized computer workstation for plant  
5 control) to HMI's with current operating systems and security software.  
6 This control system upgrade provides improvements to the following:  
7 system security, operator graphical and functional interface, ability to  
8 customize the operator interface, ability to make improvements to control  
9 functions, data collection and storage, trending and analysis, plant and  
10 system troubleshooting, and simplified network architecture.

11  
12 **MEF Electrical Improvements** **\$100,000**

13 This project will be used to capture multiple small electrical projects to be  
14 completed at Miramar Energy Facility. The projects will address  
15 improvements in control devices that provide power solutions for  
16 operation of the plant and modifications to existing electrical distribution  
17 systems to provide ease of access to power for welding, heat treating and  
18 other ancillary power needs.  
19 For example: An additional protection device will be added to the  
20 generator circuit breaker control system that will prevent inadvertent  
21 closure of the circuit breaker due to a control system failure.

22  
23 **3. Projects for 2015**

24 **MEF Alternate Power Supply to ATS Project** **\$130,000**

25 This project will provide an alternate supply to each turbine generators  
26 essential electrical power system. The system upgrade is arranged in a  
27 manner to ensure that, during a blackstart situation, or certain maintenance  
28 activities, power is maintained to all site critical battery chargers. In  
29 addition this upgrade will maintain power to the Black Start Generator  
30 battery charger under various plant electrical configurations.

31  
32 **MEF Mechanical Improvements** **\$100,000**

33 This project will be used to capture multiple small mechanical projects to  
34 be completed at Miramar Energy Facility. The projects are of a  
35 mechanical, structural, or civil nature and are intended to improve plant  
36 performance, or address operational, maintenance, safety or environmental  
37 issues.  
38 For example: See Projects for 2014.

1 **MEF Instrumentation Improvements** **\$100,000**

2 This project will be used to capture multiple small instrumentation  
3 projects to be completed at Miramar Energy Facility. The projects are  
4 intended to improve the monitoring devices at the plant by replacing  
5 outdated equipment or upgrading to better technology.  
6 For example: See Projects for 2014.  
7

8 **MEF Electrical Improvements** **\$100,000**

9 This project will be used to capture multiple small electrical projects to be  
10 completed at Miramar Energy Facility. The projects will address  
11 improvements in control devices that provide power solutions for  
12 operation of the plant and modifications to existing electrical distribution  
13 systems to provide ease of access to power for welding, heat treating and  
14 other ancillary power needs.  
15 For example: See Projects for 2014.  
16

17 **4. Projects for 2016**

18 **MEF Mechanical Improvements** **\$100,000**

19 This project will be used to capture multiple small mechanical projects to  
20 be completed at Miramar Energy Facility. The projects are of a  
21 mechanical, structural, or civil nature and are intended to improve plant  
22 performance, or address operational, maintenance, safety or environmental  
23 issues.  
24 For example: See Projects for 2014.  
25

26 **MEF Instrumentation Improvements** **\$100,000**

27 This project will be used to capture multiple small instrumentation  
28 projects to be completed at Miramar Energy Facility. The projects are  
29 intended to improve the monitoring devices at the plant by replacing  
30 outdated equipment or upgrading to better technology.  
31 For example: See Projects for 2014.  
32

33 **MEF Electrical Improvements** **\$100,000**

34 This project will be used to capture multiple small electrical projects to be  
35 completed at Miramar Energy Facility. The projects will address  
36 improvements in control devices that provide power solutions for  
37 operation of the plant and modifications to existing electrical distribution  
38 systems to provide ease of access to power for welding, heat treating and  
39 other ancillary power needs.  
40 For example: See Projects for 2014.

1                   **5. Forecast Method**

2                   The forecasting methodology selected for Miramar is the zero-based methodology. This  
3 method was selected because the projects selected for the facility are unique and non-repetitive.  
4 Using prior year expenses is not indicative of future spend and does not represent an effective  
5 tool for forecasting.

6                   **D. Palomar Plant Operational Enhancements**

7                   **1. Description**

8                   SDG&E plans to build and place in service the below listed projects by the Test Year.

9                   These forecasted capital expenditures support the company’s goals of safe, reliable, low  
10 cost delivery of power.

11                   **2. Projects for 2014**

12                   **PEC Steam Turbine Upgraded N2 Packing                   \$312,000**

13                   Replace the N2 Case and Packing with a new design that is superior to the  
14 original design and will withstand the temperatures and pressures  
15 encountered with an acceptable lifetime.

16                   **PEC Steam Turbine Condenser Water Box Coating                   \$100,000**

17                   Application of protective coating to the inside of the water box to  
18 minimize future required repairs due to corrosion. This will reduce  
19 potential plant outages due to a water leak, and help to avoid equipment  
20 degradation.

21                   **PEC Revenue Meter Upgrade                   \$58,000**

22                   Installation of upgraded revenue meters that are of a style and brand that  
23 supports Ethernet communications, which has been demonstrated to be a  
24 more reliable method of data transfer.

25                   **PEC HP Bypass Quick Change Trim Upgrade                   \$390,000**

26                   Upgrade the current steam by-pass valves to quick change trim. This  
27 upgrade will allow for easier maintenance during outage periods.

28                   **PEC LP Drum Level Control Valves LVDT’s                   \$51,000**

29                   Upgrade the control valve position sensing and controls to the latest  
30 technology using linear variable displacement transformer (LVDT). This  
31 type of sensor is more reliable, more accurate and more durable than the  
32  
33  
34  
35

1 original design. This technology has been installed on other drum level  
2 control valves at PEC with excellent results.

3  
4 **PEC Emerson Ovation HMI and Controller Upgrade** **\$2,720,000**

5 Upgrade the current turbine control system with an alternate control  
6 system, as well as upgrading existing HMI's to HMI's with current  
7 operating systems and security software. This control system upgrade  
8 provides improvements to the following: system security, operator  
9 graphical and functional interface, ability to customize the operator  
10 interface, ability to make improvements to control functions, data  
11 collection and storage, trending and analysis, plant and system  
12 troubleshooting, and simplified network architecture.

13  
14 **PEC HRH Desuperheater Upgrade** **\$245,000**

15 Replace the current hot reheat (HRH) steam desuperheater pipe assembly  
16 (with damaged internals) with an upgraded version with improved internal  
17 diffuser structural design. The new design provides greater durability for  
18 plant cycling operation.

19  
20 **PEC Hot Reheat Drain Pot Drains to Condenser Upgrade** **\$138,000**

21 Install a new HRH steam line condensate drain pot valve control and  
22 piping to reroute water away from the blow down tank and send it to the  
23 condenser. This will reduce visual plumbing and increase water usage  
24 efficiency at the plant.

25  
26 **PEC Combustion Turbine Inlet Air Filter Upgrade** **\$741,000**

27 Replace the current combustion turbine inlet air filters with a new  
28 generation of high efficiency filters that are provide significantly better  
29 filtration to minimize fouling in the gas turbine.

30  
31 **PEC Remote Racking Devices** **\$140,000**

32 Installation of racking devices to allow for the remote disconnect of circuit  
33 breakers from switchgear. Installation of this equipment will ensure that  
34 plant personnel will be outside the potential arc flash boundary when  
35 racking a breaker in/out of service, providing an improvement to safety.

36  
37 **PEC Relocate Sample Panels to New Water Lab** **\$590,000**

38 Relocate the sample panels from their current location to the new water  
39 lab building and incorporate new sample coolers and chillers to improve  
40 the process and accuracy of the sample analysis results. This new location  
41 also improves maintenance access to the sample panels.





1                   **PEC Chiller Triple Duty Valve Replacement**                   **\$105,000**

2                   Replace existing triple duty valve, which is prone to leak-by problems,  
3                   with two valves, to improve system line-up and isolation capability. One  
4                   valve that will automatically open and close based on pump configuration,  
5                   and the other will be used to isolate the pump and system for lockout tag  
6                   out.

7  
8                   **PEC Inlet Guide Vane & Gas Control Valve Upgrade**                   **\$553,000**

9                   Upgrade the current hydraulic actuators that are used for gas valve and  
10                  inlet guide cane controls to electric actuators. The electric actuator  
11                  provides easier isolation for system lockouts.

12  
13                  **PEC Upgrade Programmable Logic Controllers**                   **\$800,000**

14                  Upgrade the programmable logic controllers (PLC) for the gas  
15                  compressors, duct burners, water wash system and water purification  
16                  system to Ovation controls. This control system upgrade provides  
17                  improvements to the following: system security, operator graphical and  
18                  functional interface, ability to customize the operator interface, ability to  
19                  make improvements to control functions, data collection and storage,  
20                  trending and analysis, plant and system troubleshooting, and simplified  
21                  network architecture.

22  
23                  **PEC Upgrade Chiller MKVIe to Ovation**                   **\$303,000**

24                  Upgrade the chiller GE MKVIe control system to Ovation controls. This  
25                  control system upgrade provides improvements to the following: system  
26                  security, operator graphical and functional interface, ability to customize  
27                  the operator interface, ability to make improvements to control functions,  
28                  data collection and storage, trending and analysis, plant and system  
29                  troubleshooting, and simplified network architecture.

30  
31                  **4. Projects for 2016**

32                  **PEC Mechanical Improvements**                   **\$200,000**

33                  This project will be used to capture multiple small mechanical projects to  
34                  be completed at Palomar Energy Center. The projects are of a mechanical,  
35                  structural, or civil nature and are intended to improve plant performance,  
36                  or address operational, maintenance, safety or environmental issues.  
37                  For example: See Projects for 2014.







1  
2 **DSEC Ammonia Dilution Blower Upgrade** **\$161,000**

3 The current dilution blowers are 13 years old and made of carbon steel,  
4 which are subject to internal corrosion and difficult to maintain. The new  
5 blowers are made of stainless steel which will eliminate the internal  
6 corrosion. Also, the new blower has an improved heavy duty bearing  
7 design providing longer life and better reliability.  
8

9 **DSEC HP Start-Up Vent Valves Upgrade** **\$624,000**

10 The current valves are leaking, which wastes purified water. The valves  
11 are thirteen years old and in need of costly repair. The replacement valves  
12 are an improved design that is not prone to leakage and provides for easier  
13 maintenance.  
14

15 **DSEC SCE Interconnection Upgrades** **\$212,000**

16 This project will be used to capture DSEC's portion of SCE's capital  
17 expenditures for the miscellaneous upgrades to the SCE Eldorado  
18 substation, as per section 9.7 of the EDE (DSEC)/SCE Eldorado  
19 Substation Additional Facilities and Interconnection Agreement.  
20

21 **DSEC CT#2 Inlet Filter Media Upgrade** **\$182,000**

22 The DSEC CT #2 inlet air filters and evaporative cooling media will be  
23 replaced with upgraded components. The new design provides an  
24 improved prefilter mounting solution to reduce the labor necessary to  
25 perform filter changes.  
26

27 **DSEC HRSG Penetration Seal Upgrade** **\$294,000**

28 The current Heat Recovery Steam Generator (HRSG) penetrations seals  
29 with a history of leaking and often require maintenance. This is a safety  
30 issue as well as a maintenance problem. The upgraded design provides  
31 greater longevity and less costly upkeep.  
32

33 **DSEC Desuperheater Upgrade** **\$161,000**

34 Steam system desuperheaters (High Pressure Exhaust Vent, Steam Jet Air  
35 Ejector, Gland Seal, and Condenser Hood Spray) are currently a welded  
36 design. These desuperheaters will be upgraded to a bolted flange design  
37 that will allow easier removal for required maintenance on this critical  
38 equipment.  
39

1 **DSEC CT1 Air Inlet Personnel Access Improvement** **\$150,000**

2 Install access doors, ladders, and platforms at each level of the CT1 Air  
3 Inlet. The improved access reduces the chance that an occupant could  
4 become trapped in an emergency and reduce the time and labor required to  
5 perform filter and media replacement.

6  
7 **DSEC Mechanical Improvements** **\$212,000**

8 This project will be used to capture multiple small mechanical projects to  
9 be completed at Desert Star Energy Center. The projects are of a  
10 mechanical, structural, or civil nature and are intended to improve plant  
11 performance, or address operational, maintenance, safety or environmental  
12 issues.

13 For example: Service water piping and low pressure piping material upgrade in  
14 order to provide longer service life.

15  
16 **DSEC Instrumentation Improvements** **\$212,000**

17 This project will be used to capture multiple small instrumentation  
18 projects to be completed at Desert Star Energy Center. The projects are  
19 intended to improve the monitoring devices at the plant by replacing  
20 outdated equipment or upgrading to better technology.

21 For example: Adding differential pressure instrumentation to various  
22 stages of the HRSG in order to more accurately predict fouling, and  
23 schedule maintenance.

24  
25 **DSEC Electrical Improvements** **\$212,000**

26 This project will be used to capture multiple small Electrical projects to be  
27 completed at Desert Star Energy Center. The projects are intended to  
28 improve the Electrical devices at the plant by replacing outdated  
29 equipment or upgrading to better technology.

30 For example: Upgrading components of the plant low and medium  
31 voltage systems to create a more reliable electrical service to plant  
32 equipment, including upgrading starters for our air cooled condenser fans,  
33 and installing new 480V receptacles and power distribution panels.

34  
35 **DSEC Valve Motor Operator Upgrade** **\$127,000**

36 Upgrade the aging valve motor operators throughout the plant to valves  
37 with new technology. The new design provides greater reliability.

38





1 substation, as per section 9.7 of the EDE (DSEC)/SCE Eldorado  
2 Substation Additional Facilities and Interconnection Agreement.

3  
4 **DSEC HRSG Superheater Condensate Detection & Drain \$200,000**

5 Install thermocouples to detect condensation in HRSG superheater drains  
6 and use the signal to automate the drain valves. The project will increase  
7 efficiency by limiting excessive blowdown during plant startup and  
8 decrease the risk of HRSG piping damage due to incomplete draining.  
9

10 **DSEC HRSG CO Catalyst Upgrade \$1,775,000**

11 HRSG CO Catalyst degrades over time and when the ability of the catalyst  
12 degrades to the point that emissions limits cannot be met, the catalyst must  
13 be replaced to maintain air permit conditions  
14

15 **DSEC CT Insulation Systems Upgrade \$660,000**

16 The CT casing insulation is at the end of its' useful life. This upgrade  
17 will replace the insulation.  
18

19 **5. Forecast Method**

20 The forecasting methodology selected for Desert Star is the zero-based methodology.  
21 This method was selected because the projects selected for the facility are unique and non-  
22 repetitive. Using prior year expenses is not indicative of future spend and does not represent an  
23 effective tool for forecasting.

24 **F. Cuyamaca Peak Plant Operational Enhancements**

25 **1. Description**

26 SDG&E plans to build and place in service the below listed projects by the Test Year.

27 These forecasted capital expenditures support the company's goals of safe, reliable, low  
28 cost delivery of power.

29 **2. Projects for 2014**

30 **CPEP Black Start Generator \$1,128,000**

31 A black start generator is needed at CPEP to provide for power restoration  
32 to the grid in the event of a blackout. This engine will provide SDG&E  
33 Grid Operations with a cranking path to the Otay Mesa Energy Center to  
34 aid in the restoration of power to the Grid.  
35  
36

1 **CPEP Mechanical Improvements** **\$100,000**

2 This project will be used to capture multiple small mechanical projects to  
3 be completed at Cuyamaca Peak Energy Plant. The projects are of a  
4 mechanical, structural, or civil nature and are intended to improve plant  
5 performance, or address operational, maintenance, safety or environmental  
6 issues.

7 For example: Install permanent handrails ladder and platforms on the  
8 turbine roof and air inlet structures. This will provide safe access for  
9 maintenance and operations activities, and eliminate the need for  
10 temporary scaffolding.

11  
12 **CPEP Instrumentation Improvements** **\$100,000**

13 This project will be used to capture multiple small instrumentation  
14 projects to be completed at Cuyamaca Peak Energy Plant. The projects  
15 are intended to improve the monitoring devices at the plant by replacing  
16 outdated equipment or upgrading to better technology.

17 For example: Upgrade the existing obsolete weather station to one that  
18 will provide easy access to data, improved trending and fully integrate  
19 with the control network. This will improve weather monitoring to better  
20 assist plant operators and allow improved analysis for engineering.

21  
22 **CPEP Electrical Improvements** **\$100,000**

23 This project will be used to capture multiple small electrical projects to be  
24 completed at Cuyamaca Peak Energy Plant. The projects will address  
25 improvements in control devices that provide power solutions for  
26 operation of the plant and modifications to existing electrical distribution  
27 systems to provide ease of access to power for welding, heat treating and  
28 other ancillary power needs.

29 For example: Add welding outlets at strategic locations in the plant.  
30 Welding outlets are used as a source of temporary power for maintenance  
31 activities, as well as providing power for welding.

32 **3. Projects for 2015**

33 **CPEP Mechanical Improvements** **\$100,000**

34 This project will be used to capture multiple small mechanical projects to  
35 be completed at Cuyamaca Peak Energy Plant. The projects are of a  
36 mechanical, structural, or civil nature and are intended to improve plant  
37 performance, or address operational, maintenance, safety or environmental  
38 issues.

39 For example: See Projects for 2014.  
40



1 **CPEP Instrumentation Improvements** **\$100,000**

2 This project will be used to capture multiple small instrumentation  
3 projects to be completed at Cuyamaca Peak Energy Plant. The projects  
4 are intended to improve the monitoring devices at the plant by replacing  
5 outdated equipment or upgrading to better technology.

6 For example: See Projects for 2014.  
7

8 **CPEP Electrical Improvements** **\$100,000**

9 This project will be used to capture multiple small electrical projects to be  
10 completed at Cuyamaca Peak Energy Plant. The projects will address  
11 improvements in control devices that provide power solutions for  
12 operation of the plant and modifications to existing electrical distribution  
13 systems to provide ease of access to power for welding, heat treating and  
14 other ancillary power needs.

15 For example: See Projects for 2014.  
16

17 **CPEP New Fuel Flow Metering** **\$229,000**

18 Installation of gas flow monitoring equipment in order to provide accurate  
19 measurement of gas flow to the turbines, and enable plant personnel to  
20 accurately monitor gas usage for emissions monitoring regulatory  
21 purposes.  
22

23 **CPEP Micronet Control System Upgrade to Ovation** **\$1,083,000**

24 Upgrade the current turbine control system with an alternate control  
25 system, as well as upgrading existing HMI's to HMI's with current  
26 operating systems and security software. This control system upgrade  
27 provides improvements to the following: system security, operator  
28 graphical and functional interface, ability to customize the operator  
29 interface, ability to make improvements to control functions, data  
30 collection and storage, trending and analysis, plant and system  
31 troubleshooting, and simplified network architecture.  
32

33 **4. Projects for 2016**

34 **CPEP Mechanical Improvements** **\$100,000**

35 This project will be used to capture multiple small mechanical projects to  
36 be completed at Cuyamaca Peak Energy Plant. The projects are of a  
37 mechanical, structural, or civil nature and are intended to improve plant  
38 performance, or address operational, maintenance, safety or environmental  
39 issues.

40 For example: See Projects for 2014.

1                                   **CPEP Instrumentation Improvements**                                   **\$100,000**

2                                   This project will be used to capture multiple small instrumentation  
3                                   projects to be completed at Cuyamaca Peak Energy Plant. The projects  
4                                   are intended to improve the monitoring devices at the plant by replacing  
5                                   outdated equipment or upgrading to better technology.  
6                                   For example: See Projects for 2014.

7  
8                                   **CPEP Electrical Improvements**                                   **\$100,000**

9                                   This project will be used to capture multiple small electrical projects to be  
10                                   completed at Cuyamaca Peak Energy Plant. The projects will address  
11                                   improvements in control devices that provide power solutions for  
12                                   operation of the plant and modifications to existing electrical distribution  
13                                   systems to provide ease of access to power for welding, heat treating and  
14                                   other ancillary power needs.  
15                                   For example: See Projects for 2014.

16                                   **5. Forecast Method**

17                                   The forecasting methodology selected for Cuyamaca Peak is the zero-based  
18                                   methodology. This method was selected because the projects selected for the facilities are  
19                                   unique and non-repetitive. Using prior year expenses is not indicative of future spend and does  
20                                   not represent an effective tool for forecasting.

21                                   **V. CONCLUSION**

22                                   This testimony describes the activities of SDG&E's Electric Generation activities, and  
23                                   presents the forecast for both existing and reasonably anticipated new expenses for the GRC test  
24                                   year 2016. This testimony and my workpapers demonstrate the justification for the requested  
25                                   funding so that SDG&E can continue to meet its obligations to applicable regulations and  
26                                   provide safe and reliable service. I request the Commission to approve funding for the expenses  
27                                   and projects presented here.

28                                   This concludes my prepared direct testimony.

1 **VI. WITNESS QUALIFICATIONS**

2 My name is Carl LaPeter. My business address is 2300 Harveson Place, Escondido, CA  
3 92029. I am employed by San Diego Gas & Electric Company (SDG&E) as Plant Manager in  
4 the Generation and Resource Planning department.

5 My responsibilities include managing, directing planning and coordinating the overall  
6 site operation and maintenance of the Palomar, Miramar and Cuyamaca Peak power plants. I  
7 hold a Bachelor of Science degree in Nuclear Engineering Technology from Excelsior College in  
8 Albany, NY. I am also a veteran of the U.S. Navy's Nuclear Power Program.

9 I joined SDG&E in May 2005 as the Plant Engineer for Palomar Energy Center, then  
10 served as the Maintenance Manager, and was promoted to my current position of Plant Manager  
11 August 2011. I have been employed in the power generation industry for more than 30 years in  
12 positions of increasing responsibility. I have experience with management, operations and  
13 maintenance, construction management, commissioning, and mobilization of power plants  
14 utilizing nuclear and natural gas technology.

15 I am familiar with the design, operation and maintenance of heavy industrial turbines,  
16 aero derivative turbines, steam turbines, generators, reciprocating engines, and nuclear power  
17 plants.

18 I am sponsoring the Electric Generation Operations and Maintenance expenses as well as  
19 the Electric Generation Capital spending testimony. I have previously prepared testimony for the  
20 Commission.

21  
22

## APPENDIX A – Glossary of Terms

ACC	Air Cooled Condenser
CARB	California Air Resource Board
CEC	California Energy Commission
CO	Carbon Monoxide
CPEP	Cuyamaca Peak Energy Plant
CPI	Consumer Price Index
CPUC	California Public Utilities Commission
CT	Combustion Turbine-Generator
DSEC	Desert Star Energy Center
ERRA	Energy Resource Recovery Account
GE	General Electric
GHG	Green House Gas
GRC	General Rate Case
GSU	Generator Step-Up Transformer
HMI	Human Machine Interface
HRH	Hot Reheat
HRSG	Heat Recovery Steam Generator
LCI	Load Commutator Inverter
LTPP	Long Term Procurement Plan
LTSA	Long Term Service Agreement
LVDT	Linear Variable Displacement Transformer
MEF	Miramar Energy Facility
MW	Mega Watt
NERC	North American Electric Reliability Corporation
NO <sub>x</sub>	Nitrogen Oxide
O&M	Operations & Maintenance
OEM	Original Equipment Manufactures
PEC	Palomar Energy Center
PLC	Programmable Logic Controller
PV	Photovoltaic
RPS	Renewable Portfolio Standard
SCR	Selective Catalytic Reduction
SDG&E	San Diego Gas & Electric Company
SoCalGas	Southern California Gas Company
SONGS	San Onofre Nuclear Generating Station
ST	Steam Turbine-Generator
SVP	Senior Vice President
TAA	Turnkey Acquisition Agreement
VP	Vice President