

Company: San Diego Gas & Electric Company (U 902 M)  
Proceeding: 2019 General Rate Case  
Application: A.17-10-\_\_\_\_\_  
Exhibit: SDG&E-06

**SDG&E**

**DIRECT TESTIMONY OF BETH MUSICH**

**(GAS TRANSMISSION OPERATION)**

**October 6, 2017**

**BEFORE THE PUBLIC UTILITIES COMMISSION  
OF THE STATE OF CALIFORNIA**



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**SDG&E DIRECT TESTIMONY OF BETH MUSICH  
(GAS TRANSMISSION OPERATIONS)**

**I. INTRODUCTION**

**A. Summary of Costs**

In this testimony, I sponsor the TY 2019 forecasts of O&M costs for non-shared services for the forecast years 2017, 2018, and 2019 that are associated with Gas Transmission activities for SDG&E. SDG&E requests the California Public Utilities Commission (CPUC or Commission) to adopt its TY 2019 forecast of \$5,110,000 for total Gas Transmission O&M expenses. This represents an increase of \$740,000 over 2016 adjusted-recorded costs. SDG&E Gas Transmission does not provide any shared services to Southern California Gas Company (SoCalGas) or other Sempra affiliates. The forecasts in this testimony will further SDG&E's objective of providing safe and reliable delivery of natural gas to customers at a reasonable cost.

The purpose of my testimony is to demonstrate that the following SDG&E Gas Transmission O&M expenses are reasonable and should be approved by the Commission. Expenditures discussed in this testimony represent day-to-day expenses associated with operating and maintaining SDG&E's natural gas transmission system. Capital expenditures in support of SDG&E's gas transmission operations are addressed by Mr. Bermel and Ms. Musich (Ex. SDGE-07). Unless otherwise noted, all costs in this testimony are shown in 2016 dollars and all costs in tables are shown in thousands of dollars. In addition to this testimony, please also refer to my workpapers, Exhibit SDGE-06-WP, for additional information on the activities described herein.

Table EAM-2 summarizes my sponsored costs.

**Table EAM-2  
San Diego Gas & Electric Company  
Total Gas Transmission O&M**

<b>GAS TRANSMISSION (In 2016 \$)</b>			
	2016 Adjusted-Recorded (000s)	TY 2019 Estimated (000s)	Change (000s)
Total Non-Shared Services	4,370	5,110	740
Total Shared Services (Incurred)	0	0	0
<b>Total O&amp;M</b>	<b>4,370</b>	<b>5,110</b>	<b>740</b>

1           **B.       Summary of Activities**

2           Key objectives of the Gas Transmission organization are to operate safely, achieve  
3 compliance with applicable legal and regulatory requirements, and provide customers with  
4 reliable natural gas service at a reasonable cost.

5           The SDG&E transmission system service territory encompasses the City and County of  
6 San Diego. Gas is received into the transmission system from Southern California Gas Company  
7 (SoCalGas) facilities through interconnection points at the San Diego/Riverside County border in  
8 Rainbow, California and at the San Onofre receipt point in San Clemente, California. The  
9 system is also designed to receive re-gasified Liquefied Natural Gas supplies through an  
10 interconnection located in the community of Otay Mesa, San Diego.

11           The Gas Transmission organization is responsible for the safe operation of approximately  
12 175 miles of high-pressure gas pipeline and one compressor station totaling approximately  
13 13,385 horsepower.<sup>1</sup> The United States Department of Transportation (DOT) utilizes  
14 engineering criteria (as opposed to the functional approach used by SDG&E) to define the term  
15 “transmission line” under 49 C.F.R. 192.3. Using the DOT definition, SDG&E Gas Distribution  
16 and Gas Transmission operating units collectively operate approximately 234 miles of “DOT-  
17 defined transmission” pipeline, with approximately 59 miles of “DOT-defined transmission”  
18 pipeline maintained and operated by the Distribution organization. (See Exhibit 04  
19 SDG&E/Orozco-Mejia). The transmission system is designed to receive natural gas from  
20 intrastate and interstate pipelines. The quality of the gas is analyzed then measured, and the  
21 pipeline-quality gas is delivered to SDG&E’s gas distribution system and certain non-core  
22 customers.

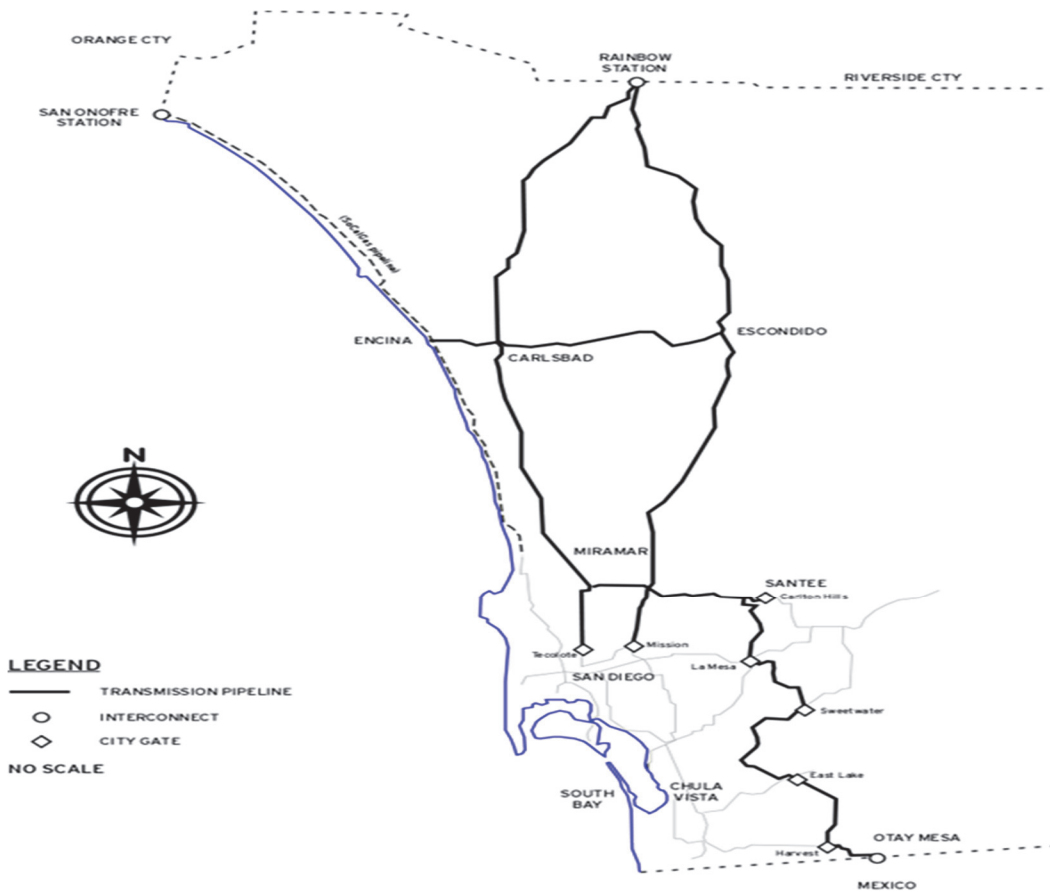
23           Figure SDG&E EAM-1 below is a map of the system.

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<sup>1</sup> See PHMSA EOY 2016 SDG&E GT\_GG\_Annual\_Form\_PHMSA\_F71002-1.

1  
2  
3

**Figure SDG&E EAM-1  
San Diego Gas & Electric Company  
SoCalGas Transmission System**



4

**C. Gas Transmission Supports SDG&E’s Safety and Reliability Goals**

5

Gas Transmission is organized to provide safe and reliable delivery of service to customers at a reasonable cost and to operate the system in accordance with all applicable codes and regulations.

6

7

**D. Safety/Risk Considerations**

8

SDG&E’s Risk Management & Policy witness, Diana Day (Exhibit SCG/SDG&E-02), describes how risks are assessed and factored into cost decisions on an enterprise-wide basis.

9

Other aspects of risk mitigation in the SDG&E system, some of which pertain to Gas

10

Transmission, are addressed under the Transmission Integrity Management Program, described in the Pipeline Integrity for Transmission & Distribution testimony of Maria Martinez

11

(Exhibit SDG&E-11).

12

1 **E. Summary of Cost Related to Fueling our Future (FoF)**

2 As described in the testimony of Fueling our Future Policy testimony of Hal Snyder and  
3 Randall Clark (Exhibit SCG/SDG&E-03), the utilities began the Fueling our Future (FoF)  
4 initiative in May 2016 to examine operations across the company and identify opportunities for  
5 efficiency improvements. Through this process, ideas were generated, reviewed, analyzed, and  
6 targeted for implementation from 2017 through TY 2019. Table EAM-3 provides a summary of  
7 SDG&E’s Gas Transmission FoF cost reductions covered in my testimony.

8 **Table EAM-3**  
9 **San Diego Gas & Electric Company**  
10 **Gas Transmission FoF O&M**

<b>FoF-Ongoing/&lt;Benefits&gt;</b>	<b>Estimated 2017 (000s)</b>	<b>Estimated 2018 (000s)</b>	<b>Estimated 2019 (000s)</b>
1GT001.000, Compressor Station Operations	-39	-52	-52
<b>Total</b>	<b>-39</b>	<b>-52</b>	<b>-52</b>

11 Specific cost reduction savings are discussed further in Section III of my testimony.

12 **F. Summary of Aliso Canyon (SoCalGas) Related Costs**

13 **Table EAM-4**  
14 **San Diego Gas & Electric Company**  
15 **Gas Transmission Aliso O&M**

<b>GAS TRANSMISSION</b>			
<b>Workpaper</b>	<b>2015 Adjustment (000s)</b>	<b>2016 Adjustment (000s)</b>	<b>Total (000s)</b>
<b>Total Non-Shared</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total Shared Services</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Total O&amp;M</b>	<b>0</b>	<b>0</b>	<b>0</b>

16 SDG&E Gas Transmission did not provide any assistance nor incur any cost associated  
17 with the SoCalGas Aliso Canyon Leak Mitigation incident.

18 **G. Cost Forecast Methodology**

19 The TY 2016 forecast of expense was determined by first reviewing five years (2012  
20 through 2016) of historical recorded costs. The recorded costs were adjusted to remove expenses  
21 associated with any one-time events (including SoCalGas’ Aliso Canyon Leak Mitigation-related  
22 costs, see the Aliso Incident Expenditure Requirements testimony of Andrew Steinberg

1 (Exhibit SCG-12), and Fueling our Future (FoF) related adjustments, see testimony of  
2 Mr. Snyder and Mr. Clark (Ex. SCG/SDG&E-03)) and by making other applicable accounting  
3 adjustments. The results of this process were then used to calculate three-, four-, and five-year  
4 linear trend results, and three-, four-, and five-year annual-averaging results. In the case of Gas  
5 Transmission O&M expenses, differences in the results of each of the methodologies proved to  
6 be minor in scale.

7         Rather than simply relying on multi-year averaging principles to determine the TY cost  
8 forecast, I considered the reasonableness of the various results to identify the best available, and  
9 most applicable, predictor of future period base costing. Through this process, I determined that  
10 for Gas Transmission O&M expenses there was adequate justification for utilizing the five-year  
11 annual averaging methodology results.

12         Next, I reviewed operational standards and new and proposed O&M activities to identify  
13 and quantify any new and emerging activities expected to be realized over the term of the GRC  
14 period and developed cost estimates for these activities. This resulted in costs that both  
15 increased and decreased the test year forecast. The future period incremental changes were then  
16 added and/or subtracted from the five-year annual average results. The combined result  
17 established my TY 2019 forecast.

#### 18         **H. Support to and from Other Witnesses**

19         My testimony provides support for Fleet Acquisition cost forecasts that are discussed in  
20 the Fleet Services and Facility Operations testimony of Carmen Herrera (Exhibit SDG&E-21).

## 21         **II. RISK ASSESSMENT MITIGATION PHASE AND SAFETY CULTURE**

22         Certain costs supported in my testimony are driven by activities described in SDG&E and  
23 SoCalGas' November 30, 2016 Risk Assessment Mitigation Phase (RAMP) Report.<sup>2</sup> The  
24 RAMP Report presented an assessment of the key safety risks of SDG&E and SoCalGas and  
25 proposed plans for mitigating those risks. As discussed by Ms. Day (Ex. SCG/SDG&E-02), the  
26 costs of risk-mitigation projects and programs were translated from that RAMP Report into the  
27 individual witness areas.

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<sup>2</sup> I.16-10-015/I.16-10-016 Risk Assessment and Mitigation Phase Report of San Diego Gas & Electric Company and Southern California Gas Company, November 30, 2016. Please also refer to Exhibit SCG 02 (Diana Day) for more details regarding the utilities' RAMP Report.



In the course of preparing my GRC forecasts, I evaluated the scope, schedule, resource requirements and synergies of RAMP-related projects and programs. Therefore, the final representation of RAMP costs may differ from the ranges shown in the original RAMP Report. Table EAM-5 provides a summary of the RAMP-related costs, by RAMP risk, supported by my testimony.

**Table EAM-5  
San Diego Gas & Electric Company  
Total Gas Transmission O&M**

<b>GAS TRANSMISSION (In 2016 \$)</b>			
<b>RAMP RISK CHAPTER: SDG&amp;E-10 Catastrophic Damage Involving High-Pressure Pipeline Failure</b>	<b>2016 Embedded Base Costs (000s)</b>	<b>TY2019 Estimated Incremental (000s)</b>	<b>Total (000s)</b>
1GT000.000, Pipeline Operation	54	0	54
1GT002.000, Technical Services	140	0	140
<b>Total</b>	<b>194</b>	<b>0</b>	<b>194</b>

As illustrated in Table EAM-5, some of my requested funds are linked to mitigating a safety risk that has been identified in the RAMP Report. This risk is further described in the table below:

<b>RAMP Risk</b>	<b>Description</b>
SDG&E-10 Catastrophic Damage Involving High- Pressure Pipeline Failure	This risk relates to the potential public safety and property impacts that may result from the failure of high-pressure pipelines (greater than 60 psi).

In developing my request, priority was given to this key safety risk to determine which currently established risk control measures would continue and what incremental efforts were needed to further mitigate these risks. Through this review it was determined that the historical embedded programs are appropriate for the required mitigation of risk and for continuation of funding at historic levels. My testimony therefore does not include a request for an increase in funding associated with the continuation of current mitigation programs. The general treatment of RAMP forecasting is described by Ms. Day (Ex. SCG/SDG&E-02).

1 The RAMP risk mitigation efforts are associated with specific programs and projects.  
2 For each of these mitigation efforts, an evaluation was conducted to determine what portion, if  
3 any, was already performed in our historical activities. A determination was also made of what  
4 portion could be accommodated within a particular forecasting methodology such as averaging  
5 or trending, as well as what portion, if any, represented a true incremental cost increase or  
6 decrease from that forecasting methodology.

### 7 **Safety Culture**

8 In addition to the focus on safety through our RAMP efforts, SDG&E is committed to  
9 providing safe and reliable service to its customers. Our safety-first culture focuses on public,  
10 customer, and employee safety, with this commitment embedded in every aspect of our work.  
11 Our safety culture efforts include developing a trained workforce, operating and maintaining the  
12 gas infrastructure, complying with legal and regulatory requirements, and providing safe and  
13 reliable gas service.

14 Gas Transmission efforts in support of achieving a culture of safety include the  
15 identification of risks, the assignment of specific roles and responsibilities, and developing and  
16 activating emergency response efforts to mitigate risks.

17 Finally, part of SDG&E's commitment to safety is the continuous safety training and  
18 education of its SDG&E workforce to ensure the safe operations of our gas transmission system  
19 for the benefit of the public as well as the workers. This is demonstrated by conducting recurring  
20 refresher training sessions, safety awareness postings at company facilities, Job Site Safety Plans  
21 at active construction sites, safety stand-down sessions, and our Injury Illness and Prevention  
22 Plans.

### 23 **III. NON-SHARED OPERATIONS AND MAINTENANCE COSTS**

24 The costs presented in this testimony are necessary to support the following Gas  
25 Transmission Non-Shared Service operational functions:

- 26 • Gas Transmission Pipelines;
- 27 • Compressor Station; and
- 28 • Technical Services.

1 Table EAM-6 summarizes the total non-shared O&M forecasts for the listed cost  
 2 categories.

3 **Table EAM-6**  
 4 **San Diego Gas & Electric Company**  
 5 **Total Non-Shared O&M Services**  
 6

<b>GAS TRANSMISSION (In 2016 \$)</b>			
<b>Categories of Management</b>	<b>2016 Adjusted-Recorded (000s)</b>	<b>TY 2019 Estimated (000s)</b>	<b>Change (000s)</b>
A. Gas Transmission Pipelines	1,342	1,839	497
B. Compressor Station	2,981	3,124	143
C. Technical Services	47	147	100
<b>Total Non-Shared Services</b>	<b>4,370</b>	<b>5,110</b>	<b>740</b>

7 **A. Pipeline Operations**

8 **1. Description of Costs and Underlying Activities**

9 The Gas Transmission Pipeline function within Gas Transmission is responsible for the  
 10 safe day-to-day operation and maintenance of gas transmission pipeline facilities and related  
 11 infrastructure. This includes operating and maintaining equipment at pipeline receipt points,  
 12 valve control stations, major customer delivery custody-transfer points, and all associated  
 13 monitoring, metering, and control facilities, odorization equipment, and real-time operating data  
 14 telemetry communications between gas facilities and SoCalGas' Gas Control Operations  
 15 department. Pipeline Operations also performs leak surveys of all transmission pipeline  
 16 facilities, maintains our rights-of-way, operates and maintains the cathodic protection systems,  
 17 conducts surveillance of third-party construction activities around the vicinity of buried pipeline  
 18 facilities, and performs locate-and-mark services to identify the location of buried facilities.

19 Additional responsibilities include:

- 20 • Developing and implementing gas handling procedures;
- 21 • Providing emergency services in response to earthquakes, wildfires, dig-ins, or  
 22 other events as needed in order to minimize the potential for danger to the public  
 23 and minimize impact upon system reliability;
- 24 • Investigating, enforcing and addressing gas quality standards and issues; and
- 25 • Maintaining compliance with applicable environmental and regulatory agency  
 26 safety requirements. These regulations cover air quality, asbestos, lead,

1 polychlorinated biphenyls, natural resources, ground water, storm water,  
2 hazardous waste and materials handling, and above and below-ground pipeline  
3 appendances. As a result, Gas Transmission continuously monitors changes in  
4 regulatory requirements and adjusts and adds operations accordingly to uphold  
5 compliance and satisfy all legal requirements.

## 6 **2. Forecast Method**

7 The TY 2019 forecast was determined using a five-year (2012 through 2016) annual  
8 average methodology, unless otherwise indicated (\*) in the Cost Drivers section below. This  
9 methodology was selected because it utilizes recent historical data. Future year incremental cost  
10 estimates were then added to the five-year annual average results. The combined results of these  
11 two calculations establish my TY 2019 forecast.

## 12 **3. Incremental Cost Drivers**

13 Maintenance and enhancement of the integrity of the transmission pipeline system drives  
14 a need for incremental labor and non-labor costs in the following areas:

- 15 • Pipeline Operations Support Staffing (\$295);
- 16 • Pipeline Leakage Investigation and Mitigation – (non-capital repairs) (\$120); and
- 17 • Right-Of-Way Maintenance (\$250).

### 18 **a. Pipeline Operations Support Staffing**

19 In order to maintain employee safety, regulatory compliance and system reliability, an  
20 additional District Operations Supervisor is required. This additional position is needed as a  
21 result of an increase in workload activity related to ongoing pipeline operations and maintenance  
22 and will provide greater oversight of our employees and decrease travel time. The operation and  
23 maintenance responsibilities includes gas measurement, pressure regulation, non-core customer  
24 equipment and facilities, instrumentation, cathodic protection, locate-and-mark activities,  
25 standby, patrol, leakage survey, class location survey, bridge and span inspections and valve  
26 inspections. Adding this position will directly support the continued safety and reliability of  
27 pipeline operation in compliance with applicable laws and regulations.

28 Two additional Pipeline Technician positions also are needed for locate-and-mark  
29 activities, standby, patrol, increased requirements for leak survey, leak investigations, valve  
30 inspections, gas handling, pipeline pigging, pipeline replacement, right-of-way maintenance, and

1 other tasks as assigned. The increase in TY 2019 forecast associated with increasing staffing is  
2 \$295,000.

3 Three incremental work vehicles are required for this work, and are reflected in the  
4 testimony of Ms. Herrera (Ex. SDGE-21).

5 **b. Pipeline Leakage Investigation and Mitigation – (Non-**  
6 **Capital Repairs)**

7 The TY 2019 forecast includes O&M costs for leak repairs of packing leaks, leaking tap  
8 valves, replacing gaskets, replacing tubing fittings, excavations, shoring, permitting and related  
9 activities. It is anticipated that the new General Order No. 112-F requirement for twice-annual  
10 instrumented leak surveys will necessitate more repairs or replacements than experienced in prior  
11 years when instrumented leak surveys were only required to be conducted on an annual basis.  
12 Moreover, SDG&E's leakage classification policy has been made more robust by removing the  
13 below-ground minor leak classification. The removal of this classification may result in more  
14 excavations of valves to access buried lubrication fittings to repair leaks that are contained in  
15 valve cans. Additional funding is needed so such leakage indications may be addressed  
16 promptly.

17 The forecast includes costs for third party vendor services for quarterly calibration of  
18 additional Optical Methane Detector (OMD) leak survey equipment. The funding is requested to  
19 pay for a third-party calibration service at a cost of \$6,000 per year for each device. Quarterly  
20 calibration checks the accuracy of leak survey devices and properly documents the calibration of  
21 each piece of equipment. Gas Transmission anticipates using three OMDs on an annual basis  
22 and forecasts \$18,000 in associated equipment calibration cost, \$102,000 in contract labor  
23 expense on an annual basis, and \$120,000 in associated non-labor expenses.

24 **c. Right-Of-Way Maintenance**

25 Right-of-way maintenance is necessary for the overall general safety of employees and  
26 the public and includes span painting, pipeline maintenance, storm damage repair, removal of  
27 previously abandoned pipelines, vegetation removal and pipeline access roadway resurfacing.  
28 Maintenance of access roads is critical to ensure compliance is maintained, that pipelines can be  
29 accessed in a timely manner, minimal third-party pipeline damages, and prevention of wild fire  
30 damage.

1           **B.     Compressor Stations**

2                   **1.     Description of Costs and Underlying Activities**

3           The Gas Compression Operations function is responsible for the safe day-to-day  
4 operation and maintenance of SDG&E’s Moreno compressor station facility and related  
5 infrastructure. This responsibility includes operating and maintaining compressor engines and  
6 ancillary equipment, all associated monitoring, metering, and control facilities, odorization  
7 equipment, filtration vessels, cooling equipment, and real-time operating data telemetry  
8 communications between compression facilities and Gas Control. Additional responsibilities  
9 include:

- 10           •     Developing and implementing gas compression operating and maintenance  
11                   procedures;
- 12           •     Air emission monitoring and testing;
- 13           •     Conducting compressor unit and station inspections under planned maintenance  
14                   schedules as well as after service interruptions caused by events such as  
15                   earthquakes, wildfires, pipeline shut-ins, etc., in order to maximize system and  
16                   equipment availability and reliability and therefore minimize the impact of such  
17                   events upon the Gas Transmission, Gas Distribution and Customer Services  
18                   operations;
- 19           •     Adjusting operating parameters to maintain Gas Transmission system integrity  
20                   and address/mitigate gas quality issues;
- 21           •     Providing 24-hour staffing and emergency response to address any compression  
22                   operation issues; and
- 23           •     Maintaining compliance with applicable regulatory requirements.

24           Applicable regulatory requirements include those pertaining to: air quality; asbestos;  
25 lead; polychlorinated biphenyls; natural resources; ground water; storm water; process waste  
26 water; hazardous waste and materials; and above- and below-ground tanks. In order to uphold  
27 compliance with applicable regulations and permitting and reporting requirements, Gas  
28 Transmission continually tracks and analyzes changes in regulatory requirements and adjusts and  
29 adds operations accordingly.



1 staffing. Mechanical and instrumentation personnel are maintained on site during peak usage  
2 hours. For this activity, we have forecast \$66,000 in incremental labor.

3 **c. Discontinue Operation – Rainbow Compressor Station**

4 Decommissioning the Rainbow compressor station facility eliminates all preventive  
5 maintenance and inspection work associated with the compressor equipment and all associated  
6 auxiliary equipment located at the facility. Decommissioning the station results in a \$52,000  
7 annual cost reduction forecast.

8 **C. Technical Services**

9 **1. Description of Costs and Underlying Activities**

10 The Technical Services function includes the activities of design and engineering,  
11 instrumentation, control, project support, and environmental services in support of the day-to-day  
12 operations and maintenance of the gas transmission system.

13 Responsibilities include providing on-site technical expertise to Pipeline and  
14 Compression Operations field personnel and troubleshooting technical issues for both capital and  
15 O&M projects. Capital expenses in support of SDG&E's transmission operations are addressed  
16 by Mr. Bermel and Ms. Musich (Ex. SDG&E-07).

17 **2. Forecast Method**

18 The TY 2019 forecast was determined using a five-year (2012 through 2016) annual  
19 average methodology, unless otherwise indicated (\*) in the Cost Drivers section below. This  
20 methodology was selected due to its utilization of recent historical data. Future year incremental  
21 cost estimates were then added to the five-year annual average results. The combined results of  
22 these two calculations establish my TY 2019 forecast.

23 **3. Incremental Cost Drivers**

24 The costs represented in the Technical Services category support achievement of Gas  
25 Transmission's operational safety, reliability, and regulatory compliance objectives. Additional  
26 funding is requested to support work in the following areas:

- 27
  - Technical Support Staffing (\$48).





1 **V. WITNESS QUALIFICATIONS**

2 My name is Beth Musich. I presently hold the position of Director of Gas Transmission  
3 for SoCalGas and SDG&E. I have a Bachelor of Science degree in Mechanical Engineering  
4 from Colorado School of Mines in Golden, Colorado.

5 I was originally employed by Pacific Enterprises in 1993 and moved to SoCalGas in  
6 1996. I have held positions of increasing responsibilities in the Marketing, Regulatory and  
7 Operations departments. I have held my current position as the Director of Gas Transmission  
8 since January 2015.

9 I have previously testified before the Commission on behalf of Southern California Gas  
10 Company and San Diego Gas & Electric.