

Application of SAN DIEGO GAS & ELECTRIC
COMPANY (U 902 E) For Authority To
Update Marginal Costs, Cost Allocation,
And Electric Rate Design.

Application 11-10-002
Exhibit No.: (SDG&E-101)

**REVISED PREPARED DIRECT TESTIMONY OF
CHRIS YUNKER
CHAPTER 1
ON BEHALF OF SAN DIEGO GAS & ELECTRIC COMPANY**

**BEFORE THE PUBLIC UTILITIES COMMISSION
OF THE STATE OF CALIFORNIA
FEBRUARY 2012**



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**REVISED PREPARED DIRECT TESTIMONY OF
CHRIS YUNKER
(CHAPTER 1)**

I. INTRODUCTION

This General Rate Case (GRC) Phase 2 Application (Application) presents San Diego Gas & Electric Company's (SDG&E's) electric revenue allocation and rate design proposals for implementing the GRC Phase 1 electric sales forecast that will be determined in A.10-12-005. Testimony supporting the Application presents SDG&E's marginal cost analyses, revenue allocation and rate design.

In addition to SDG&E's proposals related to the traditional revenue allocation and rate design components of the GRC Phase 2, SDG&E proposes: (1) replacing its 17 cent/day minimum bill (approximately \$5.00/month) with a \$3.00 monthly Basic Service Fee for residential customers; (2) implementing a new Tariff Rule 20D to facilitate underground conversion of overhead distribution lines for fire safety reasons; and (3) offering a new optional pre-pay program for customers.

The purpose of my testimony is to discuss the overarching policy framework that guides SDG&E's proposals for revenue allocation and rate design, including our proposed Basic Service Fee. I also discuss cost-based rate design principles that create the need (1) to move customer-specific costs such as distribution towards non-coincident demand charges and (2) to allocate system-level costs such as capacity and transmission to on-peak demand charges. I also address the use of marginal costs for cost allocation, customer usage and average costs for rate design, and the potential for incorporation of more marginal price signals in future rates. In this regard, I discuss how SDG&E's proposals fit into a transition towards the long-term objective of designing rates to send clear and accurate price signals based on proper assignment of customer cost responsibility.

Finally, although not proposed in this Application, I discuss one long-term rate design objective that will be addressed in a future rate design proceeding – Time-of-Use (TOU) periods and to what extent it is appropriate to shift on-peak periods to later in the day as well as align the periods across customer classes.

1 **II. GRC PHASE 2 APPLICATION OVERVIEW**

2 This Application includes the traditional elements of GRC Phase 2 cost allocation and rate
3 design, as well as proposals for a new residential Basic Service Fee, an amendment to Rule 20 for
4 fire safety purposes, and a Prepay Program option. The Application is supported by the following
5 testimony:

- 6 • Chapter 2: (Cynthia Fang) describes electric revenue allocation and rate design;
- 7 • Chapter 3: (William G. Saxe) applies the marginal cost to derive revenue allocations;
- 8 • Chapter 4: (William G. Saxe) describes certain “clean up” adjustments to SDG&E’s
9 electric tariffs and customer bills;
- 10 • Chapter 5: (David T. Barker) describes the results of commodity cost studies and
11 associated proposals;
- 12 • Chapter 6: (Robert M. Ehlers) describes the results of distribution cost studies;
- 13 • Chapter 7: (Robert M. Ehlers) describes the results of street lighting cost studies and
14 associated rate design proposals.
- 15 • Chapter 8: (Rick Gardner) describes SDG&E’s proposed Rule 20D, designed to
16 facilitate undergrounding distribution lines for fire safety purposes; and
- 17 • Chapter 9: (David W. Cheng) describes SDG&E’s proposed optional Prepay Program.

18 Citations to testimony herein are to the foregoing.

19 **III. SDG&E’S POLICY OBJECTIVES**

20 This Application proposes various rate design changes to create a clear and smooth path
21 forward for implementation of the state’s low carbon policies. Driven by public policy initiatives
22 and a desire to reduce their carbon footprint, SDG&E’s customers are using low carbon energy
23 technology alternatives in increasing numbers. Today, this includes using solar panels, wind
24 energy, fuel cells, plug-in electric vehicles, and hourly energy usage information. SDG&E expects
25 to see increased use of new emerging behind-the-meter technologies moving forward, which
26 promise customers the ability to automate their energy use to minimize bills, consumption, and
27 emissions. To fully realize the promise of these technologies, utility pricing must be designed to
28 accommodate these changes.

29 SDG&E seeks to achieve the following policy goals through the rate design proposals
30 advanced in this Application:

1 **1. Create Clear and Accurate Price Signals.** Underlying the proposals set forth in
2 this application is SDG&E’s policy goal of providing customers with clearer, more accurate signals
3 for the services they receive. Clear and accurate price signals will enable customers to make good
4 economic decisions regarding electricity use and the use of new technologies. By sending
5 customers clear price signals regarding the cost of electricity and the cost of using the electric grid
6 for whatever services they receive, SDG&E aims to give customers the best possible opportunity to
7 make good economic and environmental decisions about their energy use.

8 As presented in Ms. Fang’s testimony (Chapter 2), SDG&E proposes to reflect in its rate
9 design updated marginal costs and revenue allocations. In addition, as is discussed in greater detail
10 later in this testimony, SDG&E proposes to move price signals for system-level resources, such as
11 transmission and capacity, towards system pricing (i.e., peak and TOU) and more localized
12 resources (*i.e.* distribution) on the basis of customer-specific demand.

13 By providing the market with more accurate price signals through the rate design proposals
14 advanced in the Application, SDG&E will move toward aligning customers’ energy decisions with
15 utility costs. This will help to provide greater rate design stability going forward and reduce
16 existing cross-subsidies.

17 The introduction of a Basic Service Fee for residential customers will create more accurate
18 price signals because it will ensure that at least a portion of fixed costs are recovered from
19 customers in the manner they are incurred. This will also minimize the opportunity for customers to
20 bypass these costs. In this sense, more accurate price signals minimize the opportunity for
21 unintended consequences in a rapidly changing energy market in which greater choice is available
22 to consumers. California’s movement toward a low carbon future also calls for SDG&E’s transition
23 to a rate structure that assigns utility costs more accurately and fairly.

24
25 **2. Promote Fairness and Equity.** Fairness and equity dictate that customers are made
26 responsible for the fixed costs that are incurred to provide them with service on a fixed cost basis.
27 To the extent SDG&E incurs fixed costs to serve one customer, but that customer does not pay for
28 those costs, someone else must pay them. For this reason, we are proposing to implement the Basic
29 Service Fee for residential customers, to begin to recover a portion of a customer’s fair share of
30 fixed costs through a fixed charge.

1 **3. Empower and Inform Customers.** SDG&E believes that customers should have
2 readily accessible and reliable information regarding their energy usage and understand how and
3 when energy is consumed. SDG&E has been seeking to employ tools to better inform customers
4 for many years, including through our recent Smart Meter deployment. To further empower
5 customers, pricing options and accurate price signals must be provided so that customers can use
6 the information to make informed energy management decisions. In this way, consumers can better
7 understand how they use electricity, the information regarding the cost of electricity services at
8 different times of day and the benefits of changing and reducing their energy consumption. This
9 will help customers minimize bills and the emissions associated with their electricity use. This
10 approach is consistent with SDG&E and California goals to minimize the costs of, and emissions
11 associated with, providing reliable, safe, and environmentally-friendly electric service.

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13 **4. Mitigate Customer Impacts Associated with Rate Proposals.** While it is
14 important to move towards more accurate prices signals in our rates, it is also important to ensure
15 that our implementation of these changes takes into account the potential bill impacts on customers
16 and the need to avoid sudden and significant increases in customer bills. Ms. Fang’s testimony
17 (Chapter 2) details SDG&E’s proposals to mitigate customer bill impacts as we move to more
18 accurate price signals. For example, SDG&E’s has taken bill impact mitigation into account in
19 proposing the initial monthly customer charge at only \$3.00 per month. This amount represents
20 only 19 percent of the average residential customer’s fully allocated cost, replacing SDG&E’s
21 existing 17 cent/day (approximately \$5.00/month) minimum bill.

22 **IV. NEW RATE DESIGN PROPOSAL: BASIC SERVICE FEE**

23 The Basic Service Fee proposed by SDG&E would recover costs associated with serving
24 customers that do not vary with a customer’s use of energy or energy infrastructure. They are the
25 fixed costs associated with serving a customer, including billing, having a call center standing by,
26 and providing a meter. SDG&E currently has basic service fees for non-residential, which is
27 addressed in Ms. Fang’s testimony (Chapter 2). This testimony addresses the propriety of a basic
28 service fee for residential customers.

29 **A. The Basic Service Fee Creates More Accurate Price Signals**

30 Recovery of fixed costs through fixed charges on a cost causation basis ultimately ensures
31 that customers pay based on costs they cause the utility to incur. By introducing a modest basic

1 service fee of \$3 for residential customers and eliminating the existing \$0.17 per day minimum bill,
2 SDG&E will move towards ensuring that a customer's rates accurately reflect the costs SDG&E
3 incurs to serve that customer. To the extent that SDG&E incurs a fixed cost to maintain service to
4 one customer, such cost should be recovered from that same customer so others do not have to pay it.
5 While the \$3.00 Basic Service Fee will reflect only a small portion of the fixed costs that SDG&E
6 actually incurs to provide service to every residential customer, without regard to consumption, it is a
7 step in the direction of implementing more accurate price signals, and one that is sufficiently small as
8 to avoid material bill impacts on customers.

9 **B. The Basic Service Fee Will Improve Fairness and Equity**

10 The \$3 charge per month represents roughly 19% of full cost, representing about \$0.10 per
11 day. Taking into account the elimination of the current \$0.17 per day minimum bill, this is a
12 reasonable level at which to introduce the charge, minimizing potential bill impacts to low use
13 customers. Under a minimum bill, customers effectively do not pay an energy rate until they hit a
14 minimum threshold (\$0.17/day). Under the Basic Service Fee, customers will pay the customer
15 charge plus an energy rate.

16 The revenue recovered from the basic service fee will be taken out of Tier 1, thereby
17 maintaining the effective rate for Tier 1 customers and satisfying P.U. Code Section 739.9. To
18 accomplish this, the Tier 1 energy rate will be reduced from what it otherwise would have been to
19 reflect the revenue collected from the customer charge. So while the effective Tier 1 rate remains
20 unchanged, there can be negligible bill impacts associated with the change from a minimum bill to a
21 customer charge.

22 Note that cost allocation, treatment of costs and rate design associated with the Basic
23 Service Fee are addressed by other testimonies supporting this Application. The costs that are
24 incorporated into the Basic Service Fee are addressed in Mr. Ehlers' testimony (Chapter 6). The
25 allocation of costs to the basic service fee is addressed in Mr. Saxe's testimony (Chapter 3). The
26 rate design for the Basic Service Fee is outlined in Ms. Fang's testimony (Chapter 2).

27 **V. CLASS COST RESPONSIBILITY AND CUSTOMER REVENUE RECOVERY:
28 ALLOCATION AND RATE DESIGN PRINCIPALS**

29 This section outlines the principles that show how SDG&E's proposed rates reflect the cost
30 responsibility for individual classes and customers and how system costs and customer costs are

1 determined by coincident and non-coincident use in a manner that will promote more accurate price
2 signals.

3 **A. Class Responsibility Is Based on Marginal Cost**

4 Mr. Saxe (Chapter 3) testifies that class responsibility for costs is determined on the basis
5 of marginal costs. For instance, industrial customers have different demands at system peak, as
6 well as different individual peak demands, than residential customers. To the extent that these
7 characteristics are different between customer classes, it is appropriate for customer classes to be
8 assigned a different level of responsibility for particular classes of costs. It is also appropriate to
9 assign these costs based on an accurate price signal to incentivize efficient usage of infrastructure
10 and resources. Allocation on a marginal cost basis supports such price signals. For distribution
11 demand, marginal cost allocation is based on the class contribution to coincident circuit and
12 substation demand, as shown in Mr. Saxe's testimony.

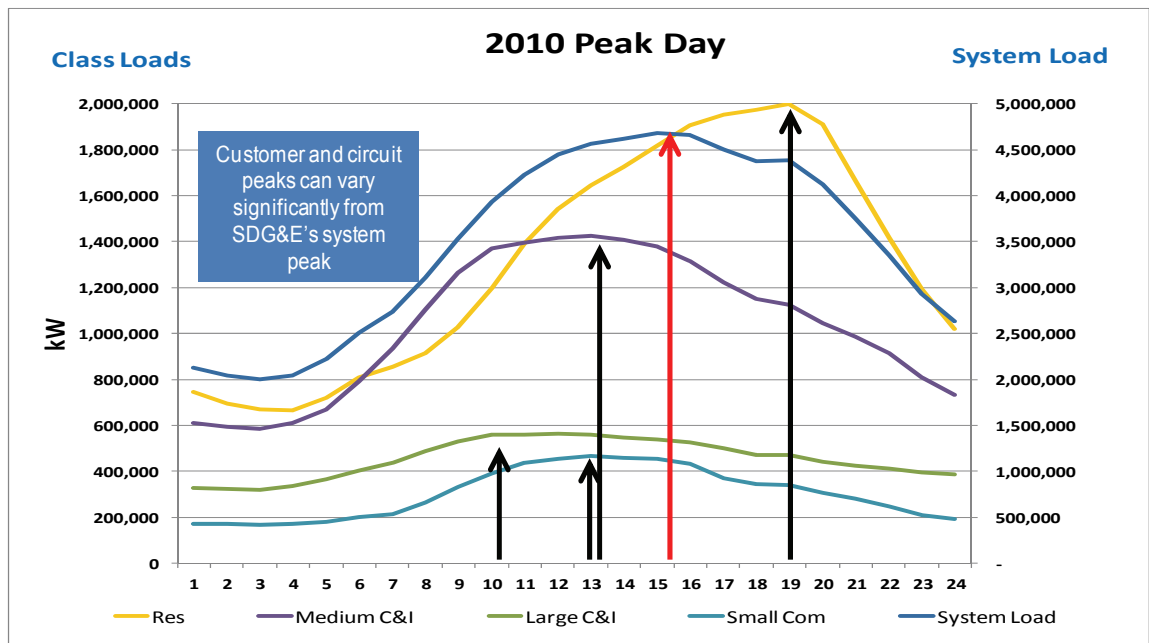
13 **B. Customer Revenue Recovery Is Based on Usage and Class Average Costs**

14 Today, the revenue recovered from individual customers is largely based on a customer's
15 use and class average costs. While marginal costs are accurate, California has incorporated usage
16 into rate design to encourage conservation and disproportionately assign costs to high usage
17 customers. For the residential class this is most evident in the tiered rates structure. Though for all
18 classes, the energy rates becomes the catch-all for all costs not recovered through a basic service fee
19 or demand charge.

20 Rates incorporating cost causation provide customers accurate signals to encourage more
21 efficient use of the electrical system. Time variant and dynamic pricing are examples of rate
22 components incorporating marginal costs. While future rate design may ultimately incorporate
23 more marginal, as well as locational-based, pricing components, on a customer level the proposed
24 revenue recovery for this case is largely based on usage and average costs.

25 **C. Customer-Level Costs Are Created by Customer-Specific Use**

26 When looking at customer-specific, demand-related costs, the measure that most accurately
27 reflects the costs incurred to provide distribution services is non-coincident use, as opposed to use
28 coincident with the system peak demand. This is because circuits peak at different times and
29 circuits are built and maintained based on the energy use of the customers on an individual circuit.
30 Non-coincident use, or a customer's use independent of the timing of other customer's use, is an
31 appropriate way to allocate costs when a cost is not tied to the system peak.



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D. System Level Costs Are Coincident to Peak Times

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When costs are driven by use during times of peak demand, those costs are appropriately collected through coincident rates, or rates that are based on the peak system demand. Capacity and transmission represent such costs. On a high level, customer loads that drive system level costs should be charged on the basis of coincident or on-peak rates. In these instances, it is *when* a customer uses energy or system-level infrastructure that fundamentally creates system-level, or on-peak, costs. Given that, it is appropriate to look at all SDG&E's TOU periods in order to provide an accurate price signal to all customers.

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E. Incorporation of Marginal Price Signals in Rates in the Future

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Costs incurred to meet peak demand are system level costs. Assigning system level costs to time periods with peak demand increases pricing accuracy. For example, assigning capacity costs to on-peak periods provides an accurate price signal for the cost of providing energy during peak periods.

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Going forward, the same logic applies to other categories of costs such as distribution demand costs. Excluding the super off-peak period from the recovery of some level of distribution demand costs increases pricing accuracy in that energy use during that time period is typically low and generally does not create additional distribution demand costs. Limiting the collection of distribution demand revenues to time periods in which additional load can create additional costs increases the accuracy in retail price signals through marginal cost methodologies.

1 As discussed in section VI below, SDG&E plans to conduct a comprehensive analysis of
2 TOU periods and present the findings in a future rate design proceeding. In that proceeding,
3 SDG&E will examine offering rate options that incorporate a super off-peak period for all
4 customers that exclude the recovery of distribution demand costs for that period when the
5 distribution system demand is typically low. Excluding the recovery of distribution demand costs
6 from the super off-peak period will create incentives to shift demand to hours in which additional
7 load does not generally create additional distribution infrastructure costs.

8 **F. Summary – SDG&E’s Proposed Allocation and Rate Design Creates More Fair,**
9 **Equitable and Accurate Price Signals**

10 Sending accurate price signals to all customers avoids shifting costs between ratepayers
11 based on how they use resources and infrastructure, regardless of the technologies they choose to
12 adopt. Ultimately, rate design should move toward collecting the fair share of system costs based
13 on how a customer uses energy and infrastructure. Accuracy in collecting such costs will allow
14 technologies such as solar, advanced storage and home area networks to evolve and grow without
15 creating unintended subsidies.

16 **VI. FUTURE PROPOSALS AND OBJECTIVES THAT WILL GUIDE SDG&E RATE**
17 **DESIGN IN THE MID TO LONG-TERM**

18 **A. TOU Periods: The Need for a Comprehensive Proposal**

19 While SDG&E is not proposing to alter TOU periods in this GRC Phase 2, SDG&E intends
20 to conduct a comprehensive analysis of TOU periods for all customers in a future rate design
21 proceeding. This is consistent with the goal to provide accurate price signals so that customers can
22 make decisions that ultimately serve to lower costs and reduce greenhouse gas emissions (GHG).
23 This comprehensive analysis is important, given the general trends observed of demand shifting to
24 later in the day, as detailed Attachment A of the testimony of David T. Barker (Chapter 5), and it is
25 consistent with SDG&E’s decision to maintain a winter on-peak period of 5:00 to 8:00 p.m. As
26 noted in Mr. Barker’s testimony, customers are paying resource adequacy costs for this period and
27 significant penetration of solar energy will drive the peak net of solar toward evening hours in the
28 winter and summer. SDG&E plans to undertake this review once a significant portion of all
29 customer classes have a year’s worth of interval data available for analysis.

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All things being equal, rapidly increasing adoption of distributed solar generation is shifting load to later in the day. This potentially significant future change, coupled with SDG&E's existing tariffs (which have a wide range of definitions for on-peak, semi-peak, off-peak and super off-peak time periods), call for a comprehensive review of TOU periods. SDG&E's goal in this effort is to provide a consistent price signal to all customers.

This concludes my testimony.

1 **VII. QUALIFICATIONS**

2 My name is Christopher F. Yunker. My business address is 8330 Century Park Court, San
3 Diego, California, 92123.

4 I have been employed as the Rates & Analysis Manager in the Strategic Pricing & Analysis
5 group of San Diego Gas & Electric Company since 2010. Prior to that I was employed as Strategic
6 Planning Manager from 2009 to 2010 in the same department. Before that I was employed in
7 various positions at SDG&E as a Principal Financial Analyst, Technology Development Advisor,
8 Resource Planner and Sr. Business Analyst. I began work with Sempra Energy in 2002, working as
9 a Financial Analyst with Sempra Connections. Prior to my work with Sempra Energy, I worked for
10 GEA Power Cooling Systems, Inc., as an Application Engineer and Project Development Engineer.

11 I received a B.S. in Mechanical Engineering from the University of California, San Diego
12 and a Masters in Business Administration from the University of Southern California. I am a
13 Professional Engineer in Mechanical Engineering in the State of California.

14 I have previously provided testimony to the Commission.